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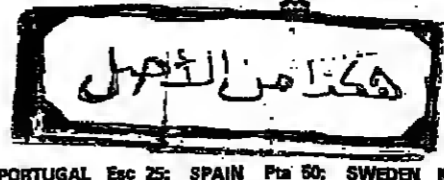
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NEWS SUMMARY

FRANCE TO FACE JOBS CUT AND INFLATION
OECD in its annual review of the French economy, has predicted that French unemployment will continue to rise this year, while inflation would remain about 9 per cent. Back Page

FRANCE TO FACE JOBS CUT AND INFLATION
● EEC Farm Ministers meet in Brussels today to negotiate farm prices for the next marketing year and are expected to approve use of the European Currency Unit introduced with the EMS. They are also expected to approve devaluation of the "green" currency rates, giving farmers higher incomes and raising food prices. Page 2

FRANCE TO FACE JOBS CUT AND INFLATION
● VISCONTI ETIENNE DAVIGNON, European Commissioner for Industry, has replied sharply to British allegations that the EEC is weakening its determination to protect European textiles from outside competition. Page 2

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● FT GROCERY PRICES index rose 0.5 per cent in the last month bringing annual increase to just over 9 per cent. Page 9

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● BRITAIN'S MERCHANT shipping fleet has continued to decline sharply this year, with the loss of almost 500,000 deadweight tons in January alone. Page 9

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● NEWS INTERNATIONAL, owners of the Sun and News of the World newspapers, have received Government approval for a £50m development in London's docklands. Page 4

FRANCE TO FACE JOBS CUT AND INFLATION
Krupp to build mill at Kursk
● KRUPP of Essen is to build an electric steel plant at the Soviet iron and steel complex in Kursk, Russia, which is due to start operating in 1982. Page 2

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● EURO CURRENCY syndicated loan to Poland, agreement on which is likely to be signed in London on March 30, has been increased from \$500m. to \$550m. Page 25

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● U.S. NUCLEAR Regulatory Commission has approved shipment of 16.8 tons of enriched uranium for the Tarapur nuclear power station near Bombay after a 13-month delay. Page 16

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● HONG KONG'S visible trade deficit widened sharply in February to HK\$1.87bn, reflecting a 43.3 per cent increase in imports against February 1978. Page 25

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● ICI-FIBRES plant workers at Doncaster will decide tomorrow their next move in a dispute which has stopped production for a week. Page 4

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● OPENING of British Steel's £100m ore terminal at Ebbw Vale, planned for June 5, may be delayed by an inter-union demarcation dispute. Back Page

FRANCE TO FACE JOBS CUT AND INFLATION
● MINERS' union leaders were expecting a big majority to vote for acceptance of the pay offer, worth just over 9 per cent. Page 4

FRANCE TO FACE JOBS CUT AND INFLATION
COMPANIES
● KAISER STEEL which made a loss of \$4.5m on revenues of \$173.9m in the March quarter of 1978, expects the first quarter of this year to be better. Page 25

Top Bank of Italy men may quit over arrest of official

BY PAUL BETTS IN ROME

THE TOP management of the Bank of Italy—including Dr. Paolo Baffi, the central bank governor, Sig. Carlo Ciampi, the director general, and Sig. Alfredo Acerbo, a joint deputy director general—has threatened to resign en bloc.

This follows the arrest this weekend of Sig. Mario Sarcinelli, the central bank's other joint deputy director general, in connection with judicial investigations into alleged irregular subsidised loans made to one of Italy's major chemical groups, the financially troubled Societa Italiana Resine.

At the same time, Dr. Baffi has been summoned to appear before magistrates investigating the protracted SIR affair on similar charges of allegedly "aiding and abetting irregular private interests in official actions."

In a statement after the arrest of Sig. Sarcinelli on Saturday, the top management of the Bank of Italy firmly denied any irregularities of the part of the bank, which it claimed, "had always acted in the complete interest of the public."

It said it was "confident" that the judicial authorities would "recognise the groundlessness of the charges and would release Sig. Sarcinelli to continue his activities" at the bank.

However, the statement bluntly warned that should this not happen, the central bank's top management would feel compelled to resign.

For their part, Bank of Italy staff in Rome and at the bank's provincial branches are to hold an unprecedented 24-hour strike today in protest against the decision of the Rome magistrates and in solidarity to the top management of the bank.

Sig. Filippo Maria Pandolfi, the Treasury Minister, spoke on television this weekend warning of the possible grave domestic and international repercussions of the decision to incriminate Sig. Sarcinelli and to summon Dr. Baffi to appear before the magistrates.

In a strongly worded address Sig. Pandolfi defended the top management of the bank and said he had "complete faith" in it.

He urged, "in the public interest," a rapid solution of the affair to enable the Bank of Italy "to resume fully its crucial functions" especially at a particularly difficult time for the country now in the throes of a complex political crisis with the threat of an early general election and the sudden tragedy of Sig. Ugo La Malfa, the new Deputy Prime Minister, who has a brain tumour and is fighting for his life.

The charges against Sig. Sarcinelli and Dr. Baffi were issued by Sig. Antonio Alibrandi, one of the magistrates involved in the SIR investigations. Sig. Alibrandi accused the two top Bank of Italy officials of allegedly failing to inform the judiciary about the findings of a central bank inquest into subsidised loans granted to SIR by the Sardinian credit institute, Credito Industriale Sardo.

Sig. Sarcinelli holds responsibilities for the Bank of Italy's vigilance committee which has powers to investigate into the regularity of such loans.

Investigations into allegations that SIR, Italy's third-largest chemical group, allegedly made improper use of low interest rate subsidised credits granted to it by a number of Italian special-credit institutes, including, among others, Istituto Mobiliare Italiano and CIS, were opened some 18 months ago.

The events of this weekend are now likely to complicate even further the painful efforts underway to attempt to rescue the chemical group.



President Sadat Mr. Begin

Middle East signing today

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

MR. MENAHEM BEGIN and President Anwar Sadat of Egypt were to confer in Washington last night in an attempt to resolve what the Israeli Prime Minister described as the sole remaining issue dividing the two nations, the future of the Sinai oilfields.

The meeting is taking place on the eve of the historic treaty-signing ceremonies set for the White House lawns this afternoon, and comes after a week-end of hectic last-minute negotiations between Mr. Begin and Mr. Cyrus Vance, the Secretary of State, in New York.

In a television interview yesterday Mr. Begin was optimistic that the proposal he would put to Mr. Sadat at the Egyptian Embassy would be accepted and the treaty signed at the time fixed.

At the weekend, in separate broadcasts to the Egyptian and Israeli peoples, Mr. Carter had implied that if the Palestine Liberation Organisation accepted the reality of an Egyptian-Israeli agreement, the U.S. could deal with it in subsequent negotiations.

Mr. Dayan confirmed that the nub of the dispute was when Israel should withdraw from the Sinai oilfields. Israel wants to retain them until the first stage of the Sinai evacuation is completed, that is for nine months, whereas Egypt wants to take over the facilities six months after the treaty is signed.

The Foreign Minister expressed reservations about whether Israel would be able to buy oil from Egypt in the future.

Egypt has conceded that Israel has the right to bid for Sinai oil at international prices, but Mr. Dayan said that this did not ensure that Egypt would sell oil to Israel, and both Mr. Begin and Mr. Dayan insisted that Israel had to enjoy this certainty despite the U.S. guarantee to supply Israel with oil for up to 15 years if necessary.

Official Washington is already deep in the throes of preparing for the great event: a massive marquee has appeared on the south lawn of the White House for to-night's State Banquet, to which 1,300 guests have been invited, many representing leading corporations and institutions which have been asked by the Administration to help defray the cost of the exercise.

Mr. Begin confirmed in his interview yesterday that Mr. Sadat and Mr. Carter had agreed to the Israeli position that there should be additional sign-off ceremonies in Jerusalem and Cairo.

But looking further ahead Mr. Begin did not attempt to minimize the negotiating difficulties still confronting Egypt and Israel in implementing the peace treaty, especially the movement toward autonomy for Palestinians on the West Bank and in the Gaza Strip.

At the weekend, in separate broadcasts to the Egyptian and Israeli peoples, Mr. Carter had implied that if the Palestine Liberation Organisation accepted the reality of an Egyptian-Israeli agreement, the U.S. could deal with it in subsequent negotiations.

Mr. Begin adamantly repeated that he would have nothing to do with the PLO, and that if the U.S. did, that would be a "black day" for the world.

He said he had no intention of allowing into Israel a three-man observer team from the United Nations, recently recommended by the Security Council. He described this as "an obnoxious Jordanian initiative" concocted by the enemies of Israel.

While declining to disclose what Israel would propose in the autonomy negotiations, Mr. Begin did say that once the treaty was signed and finally cemented by the Egyptian authorities in about two weeks' time, he would propose to Mr. Sadat that the borders between the two countries be completely opened.

Mr. Sadat, who was given a rapturous welcome on his arrival here on Saturday, has no formal engagements until his meeting with Mr. Begin.

Editorial comment: Page 14 Gromyko probes Arab intentions Page 2

OPEC delegates split on oil rise

BY RICHARD JOHNS

THE ORGANISATION of Petroleum Exporting Countries starts consultations in Geneva today on prospects for the oil market and pricing policy. Delegates are more uncertain about the outcome of their deliberations than at any time since the end of 1973.

The odds are that no decision on official prices will be made, and that for the time being OPEC will leave it to the market to sustain high rates, according to the Petroleum Minister of one leading member State.

The market is holding up well and perhaps it is better that we just take what we can get—it's not a bad arrangement," he said.

One major cause of confusion on lack of any firm indication about future production rates of Saudi Arabia and Iran. Particularly crucial is whether the kingdom will restore the limit on output of its main fields to 8.5m barrels a day.

The Iranian delegation evidently does not know how much production is required for its Government's financial purposes, or how much its oil workers will permit.

An increase of 3.8 per cent in basic official price will come anyway from April 1, in conformity with the last OPEC ordinary conference in Abu Dhabi in December, bringing the price of Arabian light "market" crude to \$13.84.

Saudi Arabia has still not revealed her position, and is believed not to have formulated one before this consultative meeting, which would have to be upgraded to an extraordinary conference to adopt any formal resolutions.

Demand pressures would be intensified if it reimposed the 8.5m-barrels-a-day ceiling on output in force since early 1978.

To make good the shortfall since the halt to Iranian exports, only recently being resumed, it permitted an extra 1m monthly in the first quarter.

Delegates here for the consultative conference believe Saudi Arabia may have no choice but to align herself with other members to some extent, if only by imposing a "temporary surcharge" like Kuwait and Iraq, which slumped on \$1.20 for their crudes this month.

It could be justified by market conditions and need for rationalisation of the chaotic price structure. Maintaining a posture of moderation, the Kingdom could still claim that it had exercised restraint to prevent an official rise in the base price.

FT Survey on Middle East oil Pages 5-22

Government may be two votes short of survival

BY PHILIP RAWSTORNE

THE GOVERNMENT still appeared last night to be two votes short of the number that would enable it to survive Wednesday's confidence vote in the Commons.

As Mr. James Callaghan at Chequers pondered the prospect of a May general election, his Parliamentary managers yesterday urgently re-calculated the permutations on the Commons line-up.

The Government Whips believe that they can muster 312 votes: 308 Labour and Scottish Labour MPs; three Welsh nationalists; and one Ulster Unionist, Mr. John Carson.

Demands from the Welsh nationalists for guarantees before the vote about the introduction of the compensation Bill for Welsh quarrymen will be met.

Mr. Carson has indicated that he will support the Government because of its aid to the Harland and Wolff shipyard in his North Belfast constituency. He will not be a candidate at the next election and is therefore less likely to yield to Unionist pressure to change his mind.

Against that Government strength, Conservative Whips estimate that their 281 MPs will be joined by 13 Liberals and 11 Scottish nationalists.

Wavering in the minority parties were said at the weekend to be ready to vote with the Conservatives.

Eight of the remaining nine Ulster Unionists, urged on by their constituency parties, seemed certain to do likewise.

With eight Ulster votes, Mr. Margaret Thatcher would command a total of 313 and leave the Government's slim hopes of survival resting on three other Ulster MPs: Mr. Enoch Powell, Mr. Gerry Fitt and Mr. Frank Maguire.

No one on the Tory side yet counts on Mr. Powell's vote, although if he defies his colleagues it would greatly endanger his prospects of retaining a seat in Ulster.

Mr. Fitt, angered by the Government's recent policy in Northern Ireland, repeated his intention to abstain. Although "unspeakably sad" that his abstention might bring the Government down, Mr. Fitt would consider voting for it only if Mr. Enoch Powell resigned as Northern Ireland Secretary.

Mr. Frank Maguire, the Ulster Independent, is expected to abstain also.

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Italy's deputy Premier in hospital after stroke

BY RUPERT CORNWELL IN ROME

ITALY'S eight-week Government crisis has taken a more serious turn with the sudden illness of Sig. Ugo La Malfa, the 75-year-old deputy Prime Minister. Last night he was fighting for his life after a stroke.

Doctors held out little hope for his recovery. He remained in a deep coma in the clinic to which he was taken after suffering what was officially described as a "massive cerebral thrombosis" at the weekend.

The news came as a further shock to Italy's politicians, already disturbed by the announcement that warrants and summonses had been issued against senior officials of the Bank of Italy.

Gromyko probes Arab intentions

BY HSIAN HIJAZI IN BEIRUT

MR. ANDREI GROMYKO, the Soviet Foreign Minister, continued talks in Damascus with President Hafez Assad of Syria yesterday with the aim of finding out what action Syria and the other Arab states intend to take in pursuit of their opposition to the Egypt-Israel treaty.

Lenin Brezhnev to King Hussein of Jordan, President Assad and Yasser Arafat of the Palestine Liberation Organisation. The tone of official statements on the talks indicate that the two sides are determined to overcome their differences.

its 30,000 troops in Lebanon to the Golan Heights. They say that some troops have already left Lebanon and President Elias Sarkis has been urged to take his own measures to ensure peace in Lebanon.

Tehran concessions to Kurds

BY SIMON HENDERSON IN TEHRAN

AGREEMENT on a formula to confirm the ceasefire between troops of Iran's central Government and leaders of the Kurdish community in the provincial capital of Sanandaj, was announced by Tehran radio yesterday.

in the days leading up to the referendum. But Ayatollah Khomeini, the country's religious leader, still faces conventional political opposition to the vote, in which the electorate is likely to be asked simply: "Do you want an Islamic republic or not?"

reaction. Ayatollah Khomeini claimed previously that the former Prime Minister had fled the country and would be tried for treason if captured.

W. German wage rises agreed

By Jonathan Carr in Bonn

WAGE AND salary agreements for nearly 3m West German workers were reached this weekend—a further key stage in this year's wage round, which has gone fairly smoothly in all sectors but steel.

EEC calls for clemency as Bhutto's time runs out

BY CHRIS SHERWELL IN ISLAMABAD

AS PAKISTAN'S military Government begins its last steps towards hanging the country's deposed Prime Minister, Mr. Zulfikar Ali Bhutto, the European Community have delivered a collective appeal for clemency on his behalf.

judges who found Mr. Bhutto guilty and sentenced him to death and the three-man minority which acquitted him.

High turnout in French local poll

BY TERRY DODSWORTH IN PARIS

THE FRENCH Socialist Party was expected to emerge as the main beneficiary of the second and final round of the cantonal elections held in a little more than 1,000 local authority constituencies yesterday.

Right and Left because of pacts between the party groups in each side to support the candidate with the best chance of success.

These agreements mean that in the vast majority of constituencies voters will be presented with a straight choice between Government coalition candidates (either the UDF, President Giscard d'Estaing's supporter, or the Gaullists RPR), or the opposition Socialist and Communist parties.

Davignon rejects UK charge of 'weakness'

BY REGINALD DALE, EUROPEAN EDITOR

VISCOUNT Etienne Davignon, EEC Commissioner for Industry, has responded sharply to British allegations that the Commission is weakening its determination to protect the EEC textile industry.

the objective put forward in Mr. Williams' letter is a large and efficient textile and clothing industry ensuring stable employment and making a major contribution to the European balance of payments.

The position taken by the British representative had until now prevented a discussion within the Council on action to be taken to achieve that objective.

Farm price battle begins

By Margaret Van Hattem in Brussels

THE ANNUAL battle to fix EEC farm prices for the next marketing year gets under way here today as Community farm ministers met for their first substantive session to negotiate Commission proposals.

But despite hopes among the French that the whole package of measures may be settled this week, there appears to be little chance at this stage that the meeting will do more than set the formal seal on currency arrangements decided at previous meetings.

British investment overseas drops but inward flows rise sharply

BY MARGARET HUGHES

OUTWARD DIRECT investment by British companies (excluding oil companies) fell by more than £300m in 1977 to £1,790m. This was 15 per cent down on the 1976 peak though still some 10 per cent up on the previous peak in 1974.

only a rise of 2 per cent in net earnings. The survey states that changes in the value of sterling against other currencies probably had little effect on the comparison of net outward investment and earnings between 1977 and 1976.

In North America net investment was just under £30m lower despite an increase of over £120m in non-manufacturing industry due mainly to higher investment in insurance. Net investment in manufacturing fell by over £150m. The bulk of the reduction of nearly £100m in other developed countries was in investment in South Africa which fell from £20m to £10m.

developed countries increased in 1977 there was a small net disinvestment from the rest of the world. Investment from Western Europe, which is more than doubled from the peak of £216m in 1976 to £434m, accounted for over one-third of the total inward investment.

However, while outward investment declined in 1977, inward investment rose sharply by over £500m to nearly £1,230m. This was some 50 per cent higher than the previous peak reached in 1974.

Net earnings on investment also declined in 1977 from the 1976 peak—by 4 per cent to just under £2.3bn. Preliminary estimates for 1978 indicate that there was a partial recovery of 7 per cent in net outward investment but there appears to have been a further fall of 1 per cent in net earnings.

Net earnings from the rest of the world rose slightly—by 2 per cent—while increases in Africa and Asia being partly offset by falls in the Caribbean, Central and Southern America.

The sharp rise in net earnings from inward investment largely reflects the increase in the value of UK company profits in 1977 with all of the increase being accounted for by rises of just over 40 per cent in earnings on investment from W. Europe and N. America.

UK extends aid to save Sudan sugar project

By James Sutton

BRITAIN IS providing £530,000 in aid to rehabilitate a sugar factory in Sudan which was completed by a British company less than two years ago.

French car market picks up

BY TERRY DODSWORTH IN PARIS

THE FRENCH car market has exceeded manufacturers' most optimistic expectations this year by increasing 11.6 per cent in the first two months to reach a total of 317,214 registrations.

Chemical industry claims imports depressing prices

BY DAVID WHITE IN PARIS

THE FRENCH chemical industry managed to increase the surplus of its exports over imports to just over Ffr 7bn (£1,666m) last year from Ffr 6.2bn. But exporters had to keep up with a sharp rise in French purchases of chemical products from other European countries in the second half of the year.

S. Korean tyre exports 'injuring' U.S. producers

WASHINGTON

The U.S. International Trade Commission (ITC) has decided that imports of bicycle tyres and tubes from South Korea are injuring domestic producers.

Entebbe airport closed

By James Sutton

UGANDAN authorities yesterday imposed a dusk-to-dawn curfew on the country and closed its main airport at Entebbe.

China 'still fighting'

By James Sutton

VIETNAM has accused Chinese troops of having occupied more territory in recent weeks and said there would be no negotiations with Peking unless the troops were withdrawn.

Turkey aid

By James Sutton

The scope of the multi-national emergency programme designed to help Turkey pull itself out of severe economic difficulties should be significantly expanded, Mr. Emile van Lennep, OECD secretary general, said in Ankara.

UANC invites Wilson

By James Sutton

Bishop Abel Muzorewa widely tipped to win next month's elections, has invited Mr. Harold Wilson, former British Prime Minister, to come to Rhodesia and observe the voting.

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Foreign brokers

Attorneys

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Varig will buy two Airbuses

By Diana Smith in Rio de Janeiro

VARG-CRUZEIRO, Brazil's major consortium airline, has received official permission from the Ministry of Aviation to buy two A-300 B2 Airbuses at a total cost of \$80m.

Ushiba visits Washington

TOKYO

Japan's trade representative Mr. Nobuhiko Ushiba will fly to Washington tomorrow to try to break the current impasse in the negotiations over U.S. access to Japanese government contracts.

World Economic Indicators

FOREIGN EXCHANGE RESERVES (billions U.S. \$)				
	Jan. 79	Dec. 78	Nov. 78	Jan. 78
U.S.	5,198	4,374	3,704	0,173
UK	15,590	15,512	15,262	19,822
Germany	40,487	42,374	40,967	31,558
France	8,711	8,305	7,837	4,712
Italy	11,265	10,426	9,870	7,414
Holland	4,074	3,947	3,340	3,494
Japan	28,841	28,896	28,246	20,454
Belgium	2,713	2,637	2,421	2,555

SHIPPING REPORT

Gulf market depressed. By Ian Hargreaves. Shipping Correspondent. ERRATIC markets last week were testing to the maximum the skills of shipowners in placing their vessels for loading and in making more basic judgments about buying and selling tonnage.

World Economic Indicators continued. Source: International Monetary Fund. Trade statistics that would normally have been published this week have been held over and will be published in the near future.

Tories could merge industry and trade

JOHN ELLIOTT, INDUSTRIAL EDITOR

CONSERVATIVE leaders are considering for merging the Department of Trade and Industry and they win the next election although it is unlikely that they would do so until they had in office for some months. It coincides with growing support among senior Tories in the present Government and Whitehall civil servants in rearranging the responsibilities of the Trade and Industry Departments and the Department of Prices and Consumer Protection into two Ministries.

A Conservative Government would therefore consider merging the two Departments, or virtually re-creating much of the joint Department for Trade and Industry that existed during the 1970-74 Conservative administration.

Linked with suggestions that this might happen is speculation about whether such a move would provide a senior Cabinet post for Sir Keith Joseph who at present oversees the Conservative Party's industrial policies.

But the joint Department— which included responsibilities

for prices and monopolies—was regarded by 1974 as being too large to be manageable by its top Minister and civil servants. This would be one argument against its being reformed.

A decision would also have to be made about what to do with the Prices Department.

Eventually therefore a Conservative Government might finish up with a plan not too dissimilar from that now being discussed by some senior civil servants except that the new merged industrial department would place more emphasis on trade than industry.

Some leading Conservative MPs think that the Prices Department could then be recast with more emphasis being given to its regulatory functions over competition and mergers policy.

Up to now however, Mrs. Thatcher is believed to have shown little interest in the problems of Whitehall reorganisation and no rapid decisions are expected quickly, should the Conservatives win the general election.

Foreign exchange brokers criticised

MICHAEL LAFFERTY, BANKING CORRESPONDENT

ICISM of the range and quality of services by London exchange brokers has been criticised by Mr. Raymond Coninx, president of the First National Bank of Chicago, in a report published here.

There seems to be a genuine desire to liberate the London market from some rather antiquated customs which have no place in a global context of improving communication. Mr. Coninx writes in the edition of the Foreign Exchange Yearbook.

Socialist banks should be encouraged to make an "over-the-counter" market to other London banks for relatively unimportant amounts of foreign exchange or special situations, etc.

Other banks and occasional use of foreign exchange services had at times "good cause to grouse."

Mr. Coninx suggests that an enterprising broker could make an impact here.

Mr. Mike Pheasant, chairman of the Foreign Exchange and Currency Deposit Brokers' Association, rejected Mr. Coninx's criticisms of the market. The system was regulated by the Bank of England, which determined commissions.

There was an agreement that brokers would not deal in commercial names, while at the same time providing a service of at least two brokers in all active currencies to authorised banks. In return for this the banks were obliged to deal as far as London business was concerned only with association members.

Foreign Exchange Yearbook, 1978 Edition, Woodhead-Falkner-Halstead Press, Cambridge.

Bank may accept help to fight tax case

By Our Banking Correspondent

THE London subsidiary of Marine Midland, the leading U.S. bank, may yet accept outside financial support to help fight an important tax case whose outcome has implications for several other banks operating in London.

The Inland Revenue is seeking tax on the gains arising from an increase in the sterling value of foreign investments—without allowing any relief for the corresponding national loss on the translation of foreign currency borrowings into sterling.

Marine Midland has already won the first round in the dispute, following a decision in principle two months ago by the general tax commissioners for the City of London. Developments in the case have been delayed while the two parties agreed detailed figures for submission to the tax commissioners. Marine Midland says this process has now taken place. It only remains for the commissioners to give judgment on the details of the case. Once this judgment is issued the Inland Revenue will have 30 days to decide whether to appeal.

'Not cheap'

Some City bankers and tax accountants think it will do so. The possibility is now leading Marine Midland to re-consider its earlier decision not to accept outside funds to fight the case. The cost of the case so far is described by a Marine Midland official as "not cheap."

Mr. Dudley Allen, chairman of the Association of Consortium Banks, says that the possibility of co-operative action has been discussed among some banks.

Mr. Pat Brennan, chief financial officer of Hambros Bank is more cautious. "A decision about contributing to costs would have to depend upon the grounds for the commissioners' findings in the Marine Midland case, as well as the extent to which circumstances were similar."

In any case, Hambros had "taken certain steps" which meant that the amount of tax at risk in this area was now "very substantially lower than the £4m once estimated."

Auctioneers will resist premium action

ARTHUR SANDLES

SOBETHY'S, the auctioneers, who court action aimed at reducing the 10 per cent premium "will be vigorously opposed." This follows a decision of the High Court which writes that the premium is a "condition of sale" and is not a "condition of sale" of leading arts and antiques dealers.

The premium was introduced in 1975, arousing resentment in the dealing community. Now several dealers have united to claim that there is collusion between Christie's and Sotheby's, that the agreement should have been registered under the Restrictive Practices Act, and that a new agreement should be registered.

It is alarming for the auctioneers, the dealers are being repaid of premiums already paid, which could run into millions of pounds.

The Office of Fair Trading has already become involved. The auction houses have until early next month to respond to its enquiries about the premiums. They are being asked for all relevant documents. If the Office feels there is an agreement it could refer the matter to the Restrictive Practices Court.

Last night, Sotheby's was flatly rejecting any of the suggestions. Although there was reluctance to make any official comment in detail, it is clear that the auctioneers might argue that the premium's introduction was a coincidental reaction to identical trading circumstances.

Both have argued in the past that something more was needed than the commissions paid by sellers in order to maintain a degree of expertise.

Lord Camoys, who has already disposed of some silver to help meet the cost of refurbishing the family home, Stonor Park, near Henley-on-Thames, for opening to the public next month, is to sell a Rubens sketch at Christie's on Friday. A model for a painting destroyed in Berlin in the closing days of the 1939-45 war, the sketch is expected to fetch over £20,000.

CONSERVATIVE WORKERS' CONFERENCE TURNS INTO PRE-ELECTION RALLY

Thatcher promises bright future — later

BY ELINOR GOODMAN, LOBBY STAFF

THE CLEAREST indication yet of how the Conservatives will fight the election was given at the weekend to party workers in Solihull who were evidently taken aback by the sudden media interest in their normally rather downbeat conference.

Although Mr. Thatcher and the other members of her team who spoke made clear that they were not taking victory for granted in Wednesday's campaign, the conference inevitably took on the role of a pre-election rally.

As such, it was a low-key affair that, more by accident than design, was in keeping with the down-to-earth measures the Tories look like offering to the country.

Frivolities such as the "I love Maggie" badges, which sprouted on even the most sombre lapels at the last annual jamboree in Brighton, were barely in evidence at Solihull and although Mrs. Thatcher got her almost statutory one-minute standing ovation when she declared that Labour had "passed the point of no return," it was nothing like the emotion-charged love-in stage-managed at the October conference.

campaign remains to be seen. The only king-size carrot that looks like being on offer is the general one about reviving the economy, with the specific promise to cut direct taxes. That will be the party's main selling point.

However, as Sir Geoffrey Howe, shadow Chancellor, and Mr. John Biffen, spokesman on small businesses, made clear, achieving that might have uncomfortable side-effects in the future.

Both acknowledged that indirect taxes would have to rise to offset cuts in direct taxation, although Mr. Biffen admitted that reducing public spending would inevitably disappoint those who ran their lives on the assumption that public expenditure would continue as at present.

Sir Geoffrey also emphasised that any further move towards helping first-time house buyers or fulfilling the objectives of the party's original tax credit scheme for pensioners would depend on the country's being able to afford it.

It was left to Mrs. Thatcher, however, to give the clearest indication of the party's election strategy. She was the only speaker to have written her entire speech in the knowledge that the Government might be pitched into an early election.

Her words were worth studying only for their pointers as to how the party will respond to Labour's likely strategy, but also for their hints about secondary issues, and the issues that they failed to mention.

It was almost as if her strategy advisers were using the Central Council meeting to test new catch-phrases such as "the quiet majority."

The four years of Mr. Heath's Government, for example, look like being dismissed as a "very brief period" in a wider historical perspective. The party will thus presumably be able to



MRS THATCHER ... not taking victory for granted

ignore its having once stood for a statutory incomes policy. Judging by Saturday's speech, the whole question of pay will be sidestepped and union reform will be put in the context of redressing the balance rather than of confrontation.

All the speeches made by Mrs. Thatcher's team were notable for failing to mention pay at all, and although that partly reflected the fact none of the motions to which they were responding referred to pay, it did not explain Mrs. Thatcher's omission of it.

More surprisingly, she did not try to capitalise on the Government's record on inflation, although she seems bound to attack that in the campaign proper. That suggests that her speech was not the definitive template for her election addresses.

The broad outline of the party's strategy, however, was in her five-point plan for

Britain. The Conservatives would, she said, cut taxes and create the right conditions for reviving the economy; they would curb trade union power; restore respect for law and order; strengthen Britain's defences; and support the EEC critically but constructively.

Other points, such as freedom of choice in education, will presumably be tacked to those main planks as the campaign gathers momentum.

In elaborating on those broad objectives, Mrs. Thatcher provided the best clues as to how she will respond to Labour's strategy. The Government's agreement with the unions will be held up as another example of the way in which Labour is inextricably tied up with a single interest group and is thus prevented from acting in the best interests of society as a whole.

Moreover she will argue that the "concordat" far from offering hope for the future, is merely a recipe for increasing the unions' influence on Government. Since the unions, she will say, want more State control in industry, that will inevitably lead to more State interference in things best left to private enterprise.

Similarly, she tried to deny Labour its argument that public expenditure cuts are impossible. She will contend that Labour managed to make cuts itself when instructed by the International Monetary Fund, so there is no reason to believe that further cuts cannot be made in a similarly painless way.

(Like Mr. Biffen and Sir Geoffrey Howe, however, she will acknowledge that real cuts will have to be made, although she may try to sugar the pill by putting the cuts into the context of allowing the individual to decide how money is spent rather than leaving all the

decision to Government.) Her speech gave a further indication of how the party will respond to what some of its organisers consider Mr. Callaghan's strongest card: Europe.

As well as pointing to the way in which Britain has slipped down the European prosperity league under long Labour rule (it is at times like this that four years of Heath administration look like getting ignored), she will argue that as committed Europeans, the Conservatives have a better chance of arguing successfully for Britain's national interest than a party that does not really believe in membership.

The Conservatives' traditional pride in a strong Britain will thus be linked to Europe and permit criticism of aspects of EEC policy.

She was very careful not to exceed official party policy, but delegates were left with the impression that she thought that there was a reasonable chance that the elections in Rhodesia would meet the six principles supported by all British Governments over the past 15 years.

Apprehensive

Her remarks on Rhodesia went down particularly well with the audience but the general feeling among experienced party workers was that it would be the promise of cuts in direct taxes that would strike the most sympathetic chord in the country.

Some working in marginal seats were slightly apprehensive about the frankness of Mr. Biffen's approach, particularly his refusal to commit the party to maintaining regional aid at its present level, but the feeling of most present seemed that what it remarks as the harsh economic facts of life was right.



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Minister to allay textile fears

BY RHYS DAVID, TEXTILES CORRESPONDENT

NEW ASSURANCES designed to allay the textile industry's main fears over the likely impact of the EEC's current offer at the multi-lateral trade negotiations in the General Agreement on Tariffs and Trade (GAAT) are expected tonight when Mr. John Smith, Trade Secretary, meets the British Textile Confederation.

The industry, however, is expected to use the meeting to propose new moves that it hopes the Government will be prepared to adopt as its position when the EEC Council of Ministers meets to discuss the negotiations next month.

The industry has complained loudly that the EEC offer on textiles—one element in a complicated package on which negotiations between the world's chief trading nations are almost complete—has given far too much away to the U.S. with too little in return.

The U.S. and EEC offers, taken together, represent a bad deal for the British and European textile industry. Dr. Brian Smith, president of the confederation, said last week that

if allowed to go through they would have very serious consequences.

The assurances that the Trade Secretary will give today include a reminder that the tariff cuts offered by the EEC remain conditional on renewal in 1982 of the separate GATT Multi-Fibre Arrangement which regulates trade in textiles between the developing and developed countries.

Mr. Smith is also likely to disclose that he alerted the commission several weeks ago that it would have to be ready to act if after the conclusion of the multi-lateral negotiations there was evidence of disruptive imports of particular products.

Reasonable

The UK textile industry's chief concern has been that the EEC proposes to lower tariffs in several areas where the U.S. might gain a significant competitive advantage because its made-fibre industry benefits from lower oil feedstock costs. Mr. Smith is also expected to argue that for other reasons,

the textile part of the negotiations should be considered by the industry as a reasonable deal.

Introduction of the textile tariff cuts by the EEC and U.S. is being delayed until two years after those on other products take effect, align them with the end of the current multi-fibre arrangement and the start of its successor.

There will also be a break clause after five years of the eight-year multi-lateral trade negotiations agreement. That would enable the programme of tariff cuts in the final three years to be reviewed against the state of world trade then.

The confederation, which has had a request for complete withdrawal of textiles from the multi-lateral negotiations package rejected, is planning to ask at today's meeting for a year's delay for reconsideration of the present EEC textile tariff offer. Its leaders will suggest that the rest of the deal covering other industries might be completed in time for the start of the new tariff round next year.

but that negotiations on textiles might continue. If that is considered impracticable, the industry would like to see the EEC scale down some of the cuts of tariff it has offered while attempting to hold the U.S. to its offers.

Safeguard

It also wants assurance that safeguard action will be taken by the EEC if U.S. exports become much more competitive, urges that the EEC should place a countervailing duty on U.S. exports to offset the lower feedstock price enjoyed by U.S. producers.

The industry is concerned that whereas President Carter has supported the U.S. textile industry with strong assurances of support and funds to help it to develop its export efforts, the EEC authorities have been much less positive. Although Mr. Smith has said that the multi-fibre arrangement would continue after 1982, the industry wants the Government to press the EEC Commission to say the same.

Dockland switch for Sun approved

BY PAUL TAYLOR

PLANS BY THE News International Group, which owns The Sun and the News of the World newspapers, for a £30m headquarters in London's docklands have received Government approval.

The scheme involves development of a 13-acre site by the Thames in Tower Hamlets, providing 776,000 square feet of industrial space and a 168,000 square foot newspaper office complex. It was approved by the borough council in December.

Mr. Peter Shore, Environment Secretary, was asked to approve the plans because they involve demolition of several derelict Victorian warehouses which are listed buildings.

That complication gave Mr. Shore the option of "calling in" the plans for further detailed consideration or calling a public inquiry. That would have caused much extra delay and might have further set back plans for docklands redevelopment.

The News International scheme involves between 3,000 and 4,000 jobs and after the Government's decision not to approve the Trammell Croy trademark complex, is increasingly seen as a test of inner-city policy.

Although re-development of the derelict docklands has been somewhat slower than initially expected, there are signs that the position is changing. Private investment in the 5.5-square-mile area is seen as crucial in improving business confidence in docklands' future.

Tower Hamlets Borough Council has rapidly processed the preliminary plans for the site, and final detailed plans are expected shortly to be submitted to the Docklands Joint committee, the overall planning authority.

The committee, comprising representatives from the Greater London Council and the five London docklands boroughs, is expected to approve the scheme.

Steelworks plan threatens 1,200 jobs, unions fear

BY OUR SHEFFIELD CORRESPONDENT

SHOP STEWARDS at Hadfields, Lomho's steel-making subsidiary in Sheffield, called at the weekend for substantial Government intervention because they fear that up to 1,200 jobs may be lost through plans to rationalise forging at the company.

However, Mr. Derek Norton, Hadfields chairman, said that no redundancies would be enforced. The proposals, announced a week ago, involve selling some forging operations and the order book to Johnson and Firth Brown, another Sheffield group, and closing remaining sections.

Staff as well as manual workers fear that their jobs are at risk. Shop stewards representing both sides are seeking talks with Mr. Eric Varley, Industry Secretary, and have invited the National Enterprise Board urgently to consider forming a new forgings complex involving

the present activities of Hadfields, Firth Brown and the British Steel Corporation's River Don works.

They also want Mr. Roy Hattersley, Prices Secretary, to refer the deal to the Office of Fair Trading, because of the implications for the forged steel rolls market.

The unions have made clear that Lomho group directors, particularly Mr. Edward Du Cann, new chairman of the Dunford and Elliott holding company, are their targets for protest. They have asked Mr. Du Cann to come to Sheffield to face shop stewards and workers.

The unions say that since Lomho took over Dunford and Elliott two years ago, the 1,100 jobs have been lost, in spite of assurances of expansion and no redundancy from Lomho directors.

Meeting tomorrow in ICI dispute

By Pauline Clark, Labour Staff

PRODUCTION WORKERS at ICI's fibres plant, Doncaster, will decide at a mass meeting tomorrow their next move in a dispute which has stopped production for a week.

Shop stewards claiming to represent 1,400 Transport and General Workers' Union process workers at the plant said that work stopped because of a management "lock-out".

Management has accused the shop floor, however, of striking after refusing to carry out instructions for a change in working hours.

The company has been trying since last November to gain agreement with the workforce on a 20 per cent increase in productivity to be achieved by working more machines with fewer men. But so far, shop stewards have offered only a 5 per cent increase in productivity to be part of their annual wage settlement.

National officials of the TGWU are said to have recognised the company's concern over the depression in the fibres markets which has left its fibre plants in danger of losing competitiveness. No agreement, however, has been reached at national level and the shop floor has refused to carry out the management instructions without an offer of more money.

State engineers 'better paid'

ELECTRICAL engineers who work for nationalised industries and public corporations are better paid than those in private companies according to a survey by the Institution of Electrical Engineers.

Contrary to the popular view of public and private sector pay, its members and associates working for the state average £2,410 a year, against £1,880 for those in the private sector. The advantage increases with age.

In the first half of an engineer's career, from 25 to 45, there is hardly any difference, wherever he works. But from the age of 50 onwards, the public sector man can count on a steady rise in pay while the private employee may have to face a cut.

Flight liquor sales risky, airlines told

AIRLINES have been told that the practice of carrying duty-free liquor for sale during flights exposes passengers to unnecessary risks.

The Flight Safety Committee, which represents pilots and airport authorities, says the presence of 87 gallons of drink on board a typical 200-seat aircraft could create a "potential Molotov cocktail" if the plane was forced to abandon take-off at speed.

This would flood unobstructed cabin baggage forward and fuel any fire.

The committee says that it should be possible for passengers to buy their duty-free goods after landing, but says that airlines would oppose the change because of loss of revenue.

British Airways said the risk of fire from exploding bottles of alcohol was small compared with the presence at take-off of thousands of gallons of aviation fuel.

Lorries 'need double braking distance'

BY IAN HARGREAVES, TRANSPORT CORRESPONDENT

BRAKING DISTANCES for heavy goods vehicles are often twice as great as those for cars, because of deficiencies in lorry tyres and braking systems, according to a Government report just published.

The Transport and Road Research Laboratory notes that although the risk of medium to heavy commercial vehicles being in accidents has halved in 10 years, they are involved in twice as many fatalities as cars.

In lorry accidents eight other road users are killed for every goods vehicle occupant who dies. Lorry tyres are made with fewer drainage grooves and with harder-wearing rubber than car tyres in order to prolong their life. No regulation sets out a primary requirement for road grip.

It is normal for car brakes

to be capable of locking wheels on a dry road with the car fully laden, but this is not so with many heavy vehicles. A lorry's air-brakes require up to one second to be fully applied and require frequent maintenance.

The report concludes that improvements in tyre grip, braking systems, loading techniques and design features affecting roll-over would help to reduce accidents. Some injuries could be prevented if lorries were fitted with special bumpers and fenders to prevent other road users going under the lorry in an accident.

* Accidents involving heavy goods vehicles in Great Britain: frequencies and design aspects. TRRL, vehicle safety division, Old Wokingham Road, Crowthorne, Berkshire.

Interest rises on certificates of tax deposit

By David Freud

INTEREST RATES for certificates of tax deposit have been raised from today.

The certificates, operated by the Inland Revenue, may be bought in advance for surrender in payment of all taxes except PAY AS YOU EARN and tax deducted from payments to subcontractors.

The interest rate increases from 12.125 per cent on new deposits accepted under the terms of the prospectus for certificates dated August 29, 1978, and applied in payment of tax.

The rate on deposits withdrawn for cash increases from 8.5 to 10 per cent. The bonus payable on deposits applied in payment of tax and held for more than six months remains at 1 per cent.

OBITUARY

Sir John Cohen

SIR JOHN COHEN, president of Tesco Stores (Holdings), died at the weekend. He was 80.

Known universally as Jack, he started business in 1919 with a hawker in the East End of London, and from that base developed a group which spearheaded introduction of supermarkets into the UK.

Sir John was admitted to the Harley Street Clinic on Saturday afternoon and died that night.

Sir John will stand as one of the great retailing figures of his time.

He emerged as a national force after the Second World War, and indelibly stamped his personality on a grocery industry which was then ripe for change and development.

Throughout his life he clung to his original slogan and formula for retailing success: "Pile it high and sell it cheap."

He saw no reason why others should not repeat his success. "A man who works hard and is not afraid to take responsibility will always do well," he told a recent interviewer.

Jack Cohen was demobbed from the Royal Flying Corps in 1919 with a £30 gratuity. Unwilling to go into his father's East End workshop, he invested his £30 in army surplus food-stuffs and started to sell in a Hackney market. His first morning's turnover was £4, yielding a £1 profit, and the then 20-year-old Cohen immediately went on to a six-day week covering six

open markets. This was the foundation on which the Tesco grocery empire was to be built. The name itself emerged in 1924 when Jack Cohen expanded into tea sales: his supplier was a man called T. E. Stockwell and the initials TES were amalgamated with the first two letters of Cohen to form Tesco Tea.

By the late 1920s Jack Cohen was switching his attention from market stalls to open-fronted shops in the High Street. Throughout the 1930s he gradually expanded his chain of outlets and when the war put a temporary end to growth the number of Tesco shops had reached the 100 mark.

In 1947 the group had matured sufficiently to go public, but this landmark in the history of any company was overshadowed in the case of Tesco by Jack Cohen's decision to go to the U.S. to study American retailing methods.

Always a man easily fired with enthusiasm for a project which took his fancy, Jack Cohen quickly recognised the potential in the UK for the supermarket concept which was already well established in America. When he returned he set about transforming Tesco from a chain of grocery shops into its now familiar trading format of self-service supermarkets.

But the bare details of the phenomenal growth at Tesco

give no real clue to how it was achieved. Inevitably, this must be put down to the ideas, beliefs and abilities of the man who steered it to success.

Jack Cohen was in no way a professional manager as the word is understood today, nor would he have appreciated the grandiose title of entrepreneur. From barrow boy to multi-millionaire status he was a trader, and an extremely successful one. He operated in an industry where, even today, professional management techniques cannot operate without retailing flair.

The rough and tumble of the market place is a hard school, and the tough trader who emerged from it did not quickly find favour in the cloistered retailing world protected by resale price maintenance. Tesco's vocal opposition to RPM made the company particularly unpopular with manufacturers; but another feature of the market place is the close contact with the customer, and Jack Cohen undoubtedly had judged the mood of the housewife correctly and he had no fears about competing with anyone on a free-for-all basis.

He was knighted in the New Year's Honours List in 1969. Soon after, he handed over the chairmanship and became president of Tesco.

But as president of the company, Sir John's influence in the Boardroom was not greatly



SIR JOHN COHEN, President of Tesco

diminished. He was listened to not only with the respect accorded to an elder statesman but also with the attention due to a man whose instinctive feel for grocery retailing was seldom at fault.

In recent years Sir John suffered health problems, but he retained his sometimes biting assessments of life and people. "There is only one thing the youngster of today has forgotten," he said recently. "That is the pleasure of honest work."

Recently Sir John was at the opening of the 600th Tesco supermarket on the site of his original stall.

He said: "Almost anybody who is willing to pile it high and sell it cheap and work as I did, from five in the morning until midnight and even later, can still make a fortune."

Sir John will be buried at Willesden Jewish Cemetery today. He leaves a wife and two daughters.

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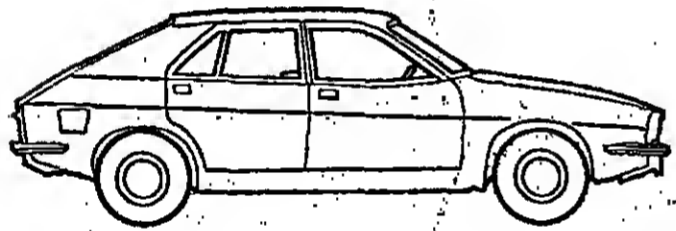
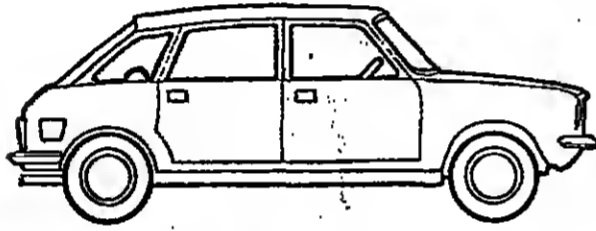
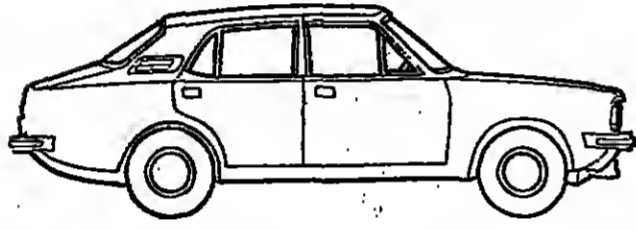
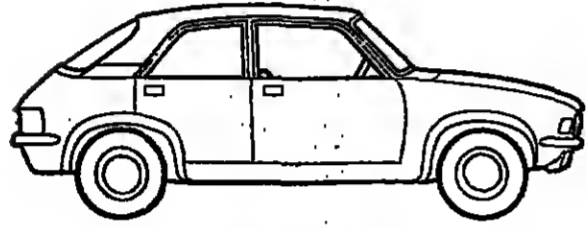
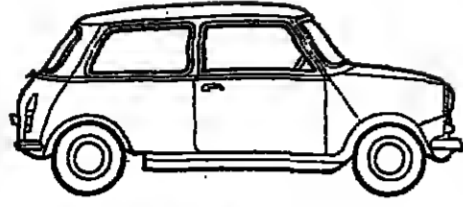
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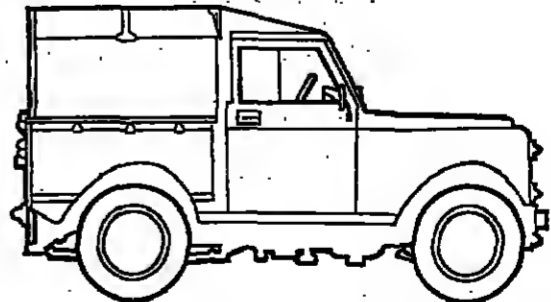
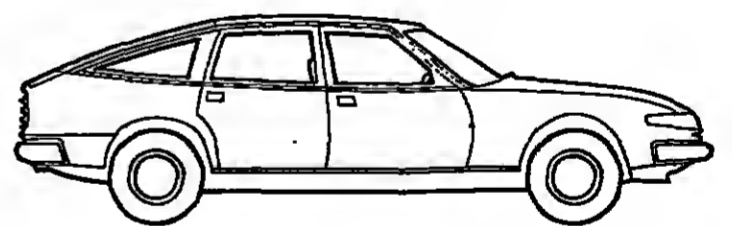
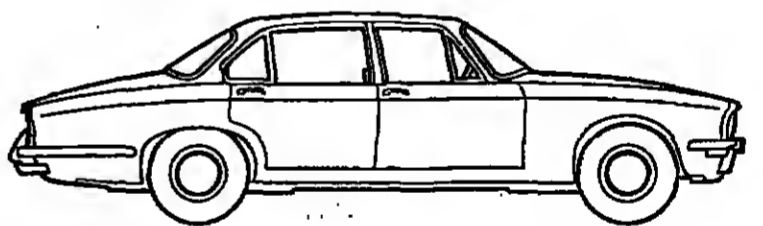
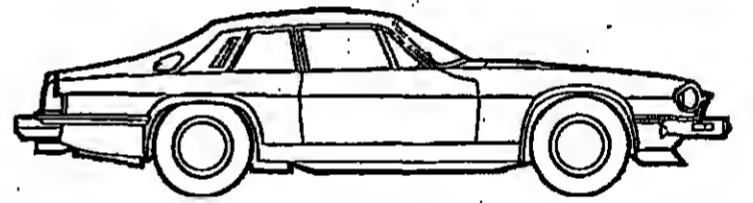
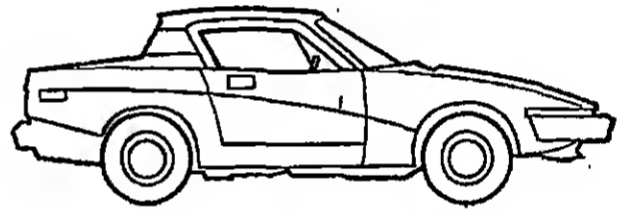
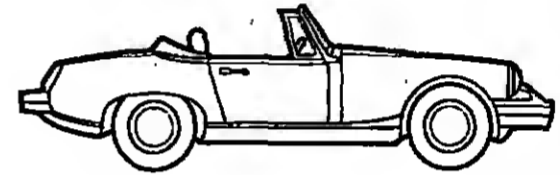
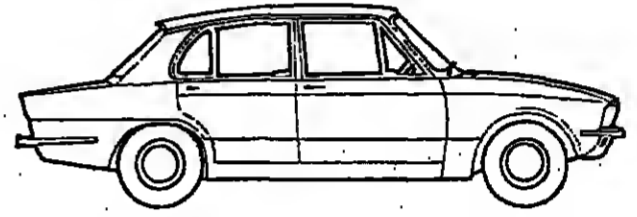
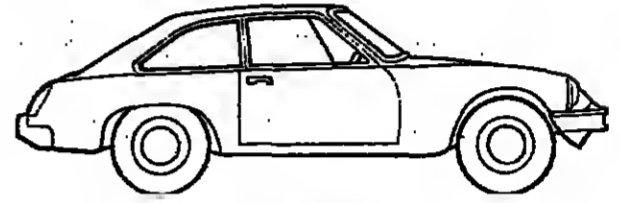
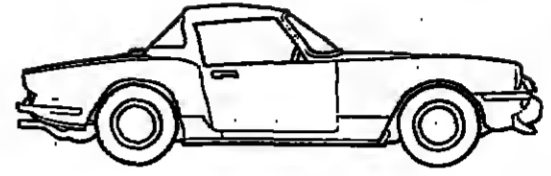
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It's worth remembering, too, that in the part of our range where we are in direct competition with the "volume" giants, we make nearly ½ million cars each year, and have no less than three out of Britain's six best sellers.

A tally that's certain to increase when our extremely advanced new small car comes onto the market next year.

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Building and Civil Engineering

g barracks job to Trollope and Colls

IN the region of £20m set for the rebuilding of Barracks in Bird Walk, London for the Services Agency has Trollope and Colls. The project entails the construction of two nine-storey barracks, a seven-storey block for sergeants' mess; and a key block for a junior ranks' mess and gymnasium.

There will also be three band practice rooms; a medical and dental clinic and quarter-master's offices, all of which will be joined by a continuous two-storey link block to form a landscaped pedestrian deck providing covered vehicle maintenance and circulation areas.

A separate five-storey block will accommodate an officers' mess and married quarters and the complex includes an underground car park, new roads, parade ground and extensive landscaping.

Trollope and Colls is already working at Wellington Barracks with the renovation and partial reconstruction of the existing 19th century barrack block which will become part of the main complex, due for completion in 1983.

Architects are the Director of Works/Army in association with George Trow Dunn, Beckles Wilson Bowes and consulting engineers are Cooper McDonald and Partners, Steensen Varming Mulcahy and Partners.

Wimpey goes over £15m mark

OF place in a series of awards recently won by Wimpey and Co. must be "West One" development contract for office premises on the site of the old Street station in London. It has been let S.P.G. to Wimpey at a value of £7.3m.

In addition to the civil engineering and structural work that Wimpey is doing out on this site for Transport Executive, the construction of the ticket hall and staff accommodation areas together with a relief system venting the running tunnels.

One will be dovetailed into the foregoing work still has about one more to run before completion good proportion of the structure for West as already been carried in conjunction with the civil engineering work conditioned shopping areas and offices will be tied with the station routes through the shops.

The buildings will be a reinforced concrete structure with aluminium cladding on two sides and faced brickwork on the other.

One of the major problems Wimpey has to face in this site is the absolute need at all times to give access to would-be users to the station.

One structural schedule at 107 weeks and the building areas should be ready to start of trading in 1980. Architects for

West One are Taylor Chapman and Partners, Civil Engineers, Ove Arup and Partners, and Quantity Surveyors, Cyril Sweett and Partners.

For the City of Salford, the company's Manchester office is to undertake three housing projects worth together close on £3.9m.

Project Ordsall 14 calls for the building of 109 dwellings in traditional construction in two-storey units. Lower Braghton 8 is for 133 two-storey dwellings to be erected in Wimpey No-Fines Composite.

The third job is for extensive refurbishing on 151 local authority houses, to be carried out with tenants in residence.

Housing is also the subject of a £1.9m award under which Wimpey will construct 157 dwellings for Rochford District Council. The development is at Rayleigh in Essex and it provides for 100 two-storey 2/3 bedroom houses, 20 two-storey 1 bedroom flats and 37 flats for the aged.

Middlesbrough office of Wimpey Homes has announced the signing of a joint venture development contract with Darlington Borough Council.

This joint venture, at Brinkburn Road Estate, is Wimpey's first with Darlington and involves the construction of 171 private dwellings to be released in phases, together with all associated external works, roads and sewers and services. Five different types of houses will be offered for sale.

The scheme is valued at approximately £2.5m. Site work has started and completion of the estate is expected by mid-1981.

Talks on water when dredging

OFFSHORE self-elevating dredger cutter suction, the Al Wassl Bay, is being operated by Gulf (Private) an Arabian company formed jointly by Dubai Port Company (Private) member of the Costain Dredging Group.

Al Wassl Bay was developed by Gulf Cobia primarily for a new 74-ha harbour project 30 km east of Dubai, which is being constructed for Sheikh bin Said Al Maktoum, ruler of Dubai. Consulting engineers for the Jebel Ali project are Halcrow International Partnership.

The dredger is being used to provide a 17 km x 235 metres wide channel which will give access to the new harbour complex. The channel is being dredged in open sea where conventional dredgers can only be used in exceptionally calm weather.

The Al Wassl Bay consists of two pontoons 53 x 13 metres connected by two box girders 8 x 6 metres giving overall dimensions of 94 x 57 metres. Each pontoon has four legs 44 metres of which two are fitted in movable carriages allowing the dredger to walk forward above water during dredging.

If necessary it can walk inland. Resting on the sea bed the legs support the dredger in an elevated position above the water and enable dredging to continue without interruption to a depth of 17 metres in waves up to 4.5 metres high and wind velocities of 65/km/hr. Maximum dredging depth in semi-buoyant position is 30 metres with a cut width of 66 metres.

The Al Wassl Bay was built by Mitsubishi Heavy Industries in Japan under the supervision of Costain Blankvoort International Dredging Company.

Keeping it cool on the Continent

RESULTS from a drive in its expertise in Continental Europe are now being by Christian Salvesen specialises in food production and cold storage.

Gbateauneuf sur Loire, Orleans, a 20,000 cubic cold store has been completed and is now fully operational. The storage volume is into four chambers of equal size. These chambers offer a combined capacity of 5,000 pallets of frozen raw materials in a four-high cage pallet system at -12 degrees C for the nearby factory of Voisabl SA, the French perfumery manufacturer subsidiary of the Mars Group.

At Zellik, eight miles from Brussels, another cold store is at an advanced stage of construction. The first phase, a single cold storage chamber of 12,000 cubic metres, will be operational in May. The second phase of construction, another chamber of the same size, will be completed by the end of July.

This combined capacity of 24,000 cubic metres will accommodate frozen foods in retail packs at -29 degrees C for the Delhaize de Lion supermarket, and also Flindus products for Nestle Belgium.

Shows the right way to about it

Building a house in the UK is a complicated business and there are so many pitfalls. It is essential to have a professional to show the way to a successful building. The House Builder's Reference Book, which is the industry's first source of reference on management, design and construction as they relate to new house building, house alteration and extension work and maintenance.

Included are sections on financial and legal aspects, on soils and foundations, walls and roofs, insulation and services. Contributions have been made by builders, architects and engineers and specialist organisations.

There are 64 sections written by 59 specialists and the whole has been edited by M. J. V. Powell, research manager for building, Construction Industry Research and Information Association. The book is priced at £28.50 and a reference to it when in doubt might save the purchaser many times that figure. It may be obtained through booksellers or direct from the publisher at Borough Green, Sevenoaks, Kent TN15 8PH (0732 884567).

learns the blockage

VERED BY disposable pistol device is offered as an economical and hygienic solution to clearing blockages and ructions in waste-pipes up to 10 inches in diameter.

There is no dismantling or removal of the pipe. The device is safe even for plastic pipe. House, Greenwood Place, says Bendamour Holdings, don NW5 1NP (01-267 7).

Charging the Portajet is a matter of sliding a cartridge into the handle of the pistol, and then piercing it by tightening a winged cap. The pistol is then fitted with an appropriate accessory from the kit, and then applied to the obstructed pipe or appliance, and the discharge button depressed.

This releases the compressed CO₂, which has the effect of a hammer blow and creates waves of kinetic energy which travel at about 1,500 metres a second and are said to remove even the most stubborn of blockages. Entire operation, says the company, takes only a couple of minutes.

Sudan water resources

MEFIT-BABTIE Consulting Engineers, a company jointly owned by Mefit SpA, regional planners and architects of Rome, and Babtie Shaw and Morton, of Glasgow, has been awarded a major contract by the Ministry of National Planning of the Democratic Republic of the Sudan. The contract is being financed by the European Development Fund, the economic aid arm of the European Community.

Dozer easy to control

POWERFUL AND, it is asserted, much easier to maintain than its contemporaries, is a crawler-dozer from International Harvester which develops 210 h.p.

The TD-20E takes the company into a new class of competition since hitherto it has limited its efforts to two machines, providing 75 and 150 h.p. respectively.

Modular construction in which engine, torque converter, transmission, steering and braking and final drives are designed for easy removal as a unit, has been used for the first time in a prime mover this size, International claims. This has benefits for the builder since each unit can be built and tested separately before assembly into the dozer.

For the user, greater reliability is promised, together with easier maintenance. At the same time, a faulty sub-unit can be removed in the field for repair in a nearby workshop or for immediate replacement. This saves a great deal of down-time.

Two speed steering allows the dozer not only to make power turns with both tracks rotating, but also to make such turns under full power with both blades

block which will become part of the main complex, due for completion in 1983.

Architects are the Director of Works/Army in association with George Trow Dunn, Beckles Wilson Bowes and consulting engineers are Cooper McDonald and Partners, Steensen Varming Mulcahy and Partners.

£2.3m for Laing

TWO CONTRACTS together totalling £2.3m have been awarded to John Laing Construction.

Project for Leeds City Council involves building 86 homes capable of accommodating nearly 400 people, under a contract worth £1.2m.

On a site bounded by Low Road and Jack Lane, Hunslet, in Leeds, the company will build 18 flats and 70 houses, starting at the beginning of April.

Barrack blocks at an RAF base near Aylesbury, Bucks, are to be brought up to modern standards under a contract worth about £1.1m. Former dormitories in the 54-year-old blocks are to be converted into smaller units, and work here also includes replacing plumbing and electrical systems.

Hargreaves gets £2.2m

BUILDING AND civil engineering contracts totalling over £2.2m have recently been won by Hargreaves Construction and Plant (Northern).

Work includes the building of a new telephone exchange at Wingate, extensions to existing exchanges at Shildon and Crook in County Durham, and an extension of Scarborough telephone exchange to cost nearly £400,000, all for the Property Services Agency.

Other civil engineering contracts from the GEGP for substitution extensions at Norton and Lakenby total £380,000. New factory contracts at Skelton, also in Cleveland, total £440,000 for English Industrial Estates Corporation, and follow previous building contracts awarded by that body at Thornaby and Easingwold.

a second phase of a school at Couby Newham, and extensions to a school at Gulsborough; these consist of library and science blocks and developments to the existing humanities centre and craft workshops.

Airports in Sudan

INVITATIONS have been made to prequalified companies to tender for various contracts in connection with airport projects in Sudan.

The invitations have been issued by Brian Golquhoun and Partners on behalf of the Director General of Civil Aviation, Ministry of Defence of the Republic of The Sudan.

Two main contracts and various sub-contracts are involved and cover civil engineering and building work, telecommunications, navigational aids and aircraft fire, crash and rescue equipment.

Embassy in Khartoum

CONTRACTING and Trading Company of Lebanon, parent company of Mothercat, has been awarded a contract, worth just over £3m for the construction of the new Kuwaiti Embassy and associated buildings in Khartoum. Completion is due by 1981.

Apart from the Embassy building, Mothercat is to install a swimming pool and carry out landscaping of the entire site.

Housing in Norwich

TWO HOUSING contracts with a combined value of more than £1m have been awarded to Walter Lawrence (East Anglia) by the City of Norwich Council.

Total of 108 dwellings are involved, at Clover Hill, Bowthorpe, Norwich, Norfolk, and work is due to start next month. Contract period on both contracts is 18 months.



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In short, they've got system building off to a fine art. So we'll end up with a good looking, totally functional, permanent building at a down-to-earth price.

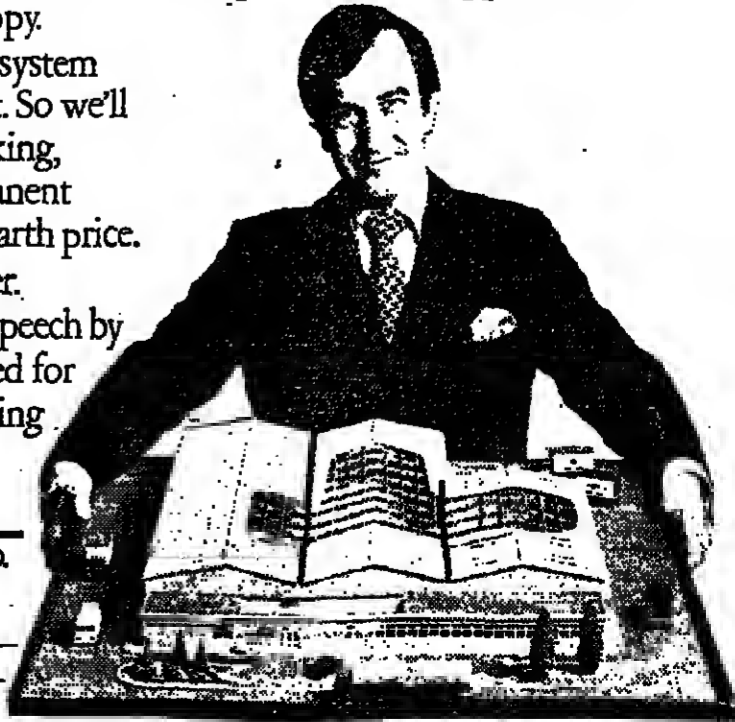
And now the clincher. I wrapped up my little speech by telling them I'd arranged for one of their chaps to bring

in a model to give us some idea of how our new building would actually work and look. It's part of their service.

I almost got a standing ovation for that one. Well, they smiled and nodded anyway.

Now I'll let you into a little secret. You don't have to stay up every night for a fortnight to do your homework. Just make one phone call. Ring Terry Chandler or Brian Thomson on 0203 301307.

They'll take it from there. Or get your secretary to send the coupon and fix an appointment."



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BUSINESSMAN'S DIARY
UK TRADE FAIRS AND EXHIBITIONS

Table listing trade fairs and exhibitions with columns for Title, Venue, and dates.

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Table listing overseas trade fairs and exhibitions with columns for Title, Venue, and dates.

BUSINESS AND MANAGEMENT CONFERENCES

Table listing business and management conferences with columns for Title, Venue, and dates.

FT GROCERY PRICE INDEX

Cold forces up tomato prices

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

THE RETURN of the bad weather in March resulted in a sharp rise in fresh fruit and vegetable prices...

The March index now stands at 109.12, which means that in the year since the index was re-launched, grocery prices monitored by the FT shopping basket have risen by just over 9 per cent.

The FT shopping basket is based on data collected by 25 FT shoppers who monitor 100 items each month in the same food stores of all sizes and types throughout the UK.

In March, the fresh fruit and vegetable section of the basket rose by almost £20 to reach £240.27. This was virtually the only major movement in the index this month...

Old potatoes went up by about 1p a pound and cabbage has gone up in every case by about 4p per pound...

FINANCIAL TIMES SHOPPING BASKET MARCH 1979. Table with columns for March and February prices for various food items.

Index for March: 109.12. 1978: March 100; April 101.77; May 103.11; June 104.18; July 102.41; August 101.89; September 101.90; October 101.77; November 103.67; December 105.10. 1979: January 108.54; February 108.65; March 109.12.

Merchant fleet continues its sharp decline

By Ian Hargreaves, Shipping Correspondent

BRITAIN'S MERCHANT shipping fleet has continued to decline sharply this year, with the loss of almost 500,000 dwt (deadweight tons) in January alone.

Mr. David Roper, vice-president of the General Council of British Shipping, told the Manchester Steamship Owners' Association that key sections of the industry were still running ships for little more than the cost of their fuel, crews and maintenance.

The 4m dwt decline in the British fleet last year was followed in January by sales of older cargo liners and some newer vessels. They included bulk carriers and a 175,000 dwt tanker.

The British fleet was down to 45m dwt, compared with 50m dwt three years ago and was now not much larger than the 37m dwt of vessels controlled by three Hong Kong ship owners, whose fleets had all been developed from scratch since 1948.

That was the kind of competition that British shipping companies faced. It was vital that management search for reductions in operating costs. Other industry pressures were outside the shipowners' control. Fuel costs had risen much more sharply than expected this year and owners were now facing rises of up to half because of shortages.

Domestic wage settlements were also a worry at a time when the growth in North Sea oil production had strengthened sterling, making conditions harder for UK exporters.

The week in parliament

TODAY

COMMONS: Debate on Defence Estimates White Paper. Motion on EEC Documents on Energy Policy. Remaining stages, Forestry Bill (Lords). Motion on the redundant mineworkers concessionary coal order and on mineworkers' pensions scheme order.

LORDS: Confirmation of Small Estates Bill, committee. Industry Bill, second reading. Water Authority Orders. Motions for approval, Meat and Livestock Commission Levy Scheme (Confirmation) Order.

SELECT COMMITTEES: Public accounts committee. Subject: Appropriation accounts. Witnesses: Northern Ireland Department of Education and Environment. Room 16, 4 pm. Expenditure, social services and employment sub-committee. Subject: Perinatal and neonatal mortality. Witnesses: Prof. McNaughton, Dr. Chalmers and Mr. Womersley. Room 35, 4.30 pm. Expenditure, environment sub-committee. Subject: National Heritage Fund. Witnesses: Treasury, Department of Education. Department of Environment. Room 6, 4.15 pm. Nationalised Industries sub-committee E. Subject: Ministers, Parliament and the nationalised industries. Witness: Sir William Barlow, chairman of Post Office. Room 8, 4 pm. European Legislation Committee. Subject: Industrial aid. Witness: Mr. L. Huxford, Under Secretary for Industry. Room 5, 4.15 pm.

THURSDAY

COMMONS: Independent Broadcasting Authority Bill, remaining stages. Debate on White Paper on Broadcasting. Motion on BBC supplemental licence agreement and Royal Charter.

LORDS: Exchange Equalisation Account Bill, third reading. International Monetary Fund Bill, third reading. Prosecution of Offences Bill, third reading. Public Health Laboratory Service Bill, Commons amendment. Carway Sites Bill, committee. Cinematograph Films (Limits of Levy) Order.

SELECT COMMITTEES: Science and technology, genetic engineering sub-committee. Subject: Genetic engineering. Witness: Mr. David Ennals, Social Services Secretary. Room 15, 4.30 pm.

FRIDAY

COMMONS. Private members' motions.

LORDS: Debate on ACARD report on industrial innovation. Licensed Premises (Exclusion of Certain Persons) Bill, report.

WEDNESDAY

COMMONS: Debate and vote on Conservative motion of no confidence in the Government.

LORDS: Debate on ACARD report on industrial innovation. Licensed Premises (Exclusion of Certain Persons) Bill, report.

Management Executives R & D PLANNERS. NEW TECHNOLOGY IN THE HEALTH CARE INDUSTRY. San Francisco Hilton May 21-22. London Royal Garden June 11-12.

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Whilst work is being carried out on Penmanshiel Tunnel between Berwick and Dunbar, following a heavy rock fall, a special service as under will operate until further notice.

Passengers travelling on daytime services to or from Scotland are advised to travel from or to Euston. Journey times will be longer from or to King's Cross. Overnight Sleeper services will continue to operate from or to King's Cross.

London-Newcastle services are virtually unchanged.

Table showing train departure and arrival times for routes from London to Edinburgh and Aberdeen.

TO LONDON MONDAYS TO SATURDAYS

Table showing train departure and arrival times for routes to London from various Scottish cities.

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DISTINCTIVE MARKS LTD. Table with columns for car models and prices.

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ALLOCATION OF NORTH SEA OIL REVENUES

BY CHRISTOPHER JOHNSON

The great debate that never was

A YEAR ago, the British Government published a White Paper, *The Challenge of North Sea Oil*, which was expected to launch a "great debate" about how North Sea oil revenues should be allocated. It was a short, uninspired piece of Whitehall patchwork. The debate fizzled out, partly because the Government did not ask the right questions.

The North Sea is a success story by the standards of some of Britain's other costly ventures at the frontiers of new technology. But production is slipping behind schedule, for reasons all of which cannot be shrugged off as inevitable technical hitches. Two years ago, the Government's Brown Book forecast North Sea oil output of 60-70m tonnes in 1978. In the end only 53m tonnes was produced.

The North Sea, like the British economy as a whole, has suffered from "adversary politics." When there is a change of party in government, the reversal of previously existing policies often takes precedence over continuity and consensus.

Policies

The climate for oil operations depends not just on taxation, but on the whole range of Government policies. These are the main areas of concern: Licensing: Between 1964 and 1972, an average of 110 licences a year was awarded in the UK sector of the North Sea. The Fourth Round, in 1971-72, was criticised by the Public Accounts Committee of the House of Commons for giving too much away too quickly. Policy swung to the other extreme, and after a four-year gap during which no licences were offered, a mere 30 a year were awarded in 1977 and 1978. The Government should aim to increase this to at least 50 a year. This means completing the Sixth Round, which is now in progress, by the end of 1979.

Faster licensing is a necessary but not a sufficient condition, of a recovery in the rate of exploration drilling, which fell sharply in 1978.

Depletion: The Government took extensive powers to control the rate of depletion in the Petroleum and Submarine Pipelines Act 1975. They have not yet been much used, but the possibility that future policy may enforce uncommercially slow rates of depletion has had a discouraging effect on North Sea development.

One argument in favour of slow depletion is that the future rise in the price of our oil may make it worth more tomorrow, on a discounted basis, than today. This is a gamble on a sharply rising real oil price, which is as uncertain as any other economic forecast.

Taxation: The UK tax system was widely acknowledged to be too lenient to the oil companies after the 1973 oil price rise. The system adopted in the Oil Taxation Act 1975 was accepted by the oil companies as fair, if somewhat complex. But it has been slow to yield revenue to the Government—a mere £500m in 1978, and perhaps £1bn this year.

It was hardly surprising that last August the Government announced higher rates of North Sea tax—which are expected to come up in the Budget on April 3. But the changes have been heavily criticised. A modification of corporation tax reliefs would have been fairer to the smaller and middle-sized operators than the rise in Petroleum Revenue Tax from 45 to 60 per cent which the Government decided on.

Even so, the Government has estimated in its latest Public Expenditure White Paper that North Sea tax will account for only £1bn of the rise of £4bn in general government receipts projected between 1977-78 and 1980-81. A rise in oil output could in the long run be a more effective means of maximising official revenues than any further increase in tax rates

THE NORTH SEA AND BRITAIN'S BALANCE OF PAYMENTS

	1977	1978	1979*
Crude oil exports	927	1245	1850
Crude oil imports	3681	3350	2415
Crude oil balance	-2754	-2105	-565
LESS North Sea imports of goods and services	1218	1260	1430
Oil trade balance	-3972	-3345	-1995
LESS Interest, profits and dividends due abroad	347	420	875
Current account oil balance	-4319	-3765	-2870
PLUS Capital inflow	1349	1000	1000
"Basic" oil balance	-2970	-2765	-1870
Change in "basic" balance on previous year	+951	+225	+895
Production value of North Sea oil	2222	2915	4620
Change in production value	+1578	+693	+1705

* Projected Source: North Sea Energy Wealth by Christopher Johnson, Financial Times, 1978

sufficiently onerous to discourage development.

State participation: The British National Oil Corporation, as it has turned out, fell a long way short of the original Labour aim of nationalising half of North Sea oil. Its function, like that of its Norwegian counterpart Statoil, may be regarded as that of gradually bringing more oil under domestic rather than foreign ownership. This function could to some extent be carried out through British private sector companies other than BP and Shell, acting in concert with BNOG. Another possibility would be to sell some of BNOG's capital as shares to the public, making it more like a Mark II version of BP.

Now that BNOG exists, it should be given a chance to prove itself as a major operating company. If it were wound up, as Opposition spokesmen sometimes seem to be hinting, it would be difficult to keep its assets in British hands. Such a drastic step would be a typical piece of "adversary politics." Energy policy: Some of the benefits of North Sea oil will be

squandered if the UK's domestic oil consumption increases, either diverting our own oil away from export markets, or slowing down the decline in OPEC imports. In 1978, oil consumption rose by 3 per cent. North Sea oil output rose by 16m tonnes, but exports of crude rose by only 8m tonnes, and imports fell by only 14m tonnes. The UK should seek to reverse this trend, substituting coal, nuclear power and North Sea gas for oil in the home market—save in oil-specific uses such as petrol and chemicals—so as to free as much North Sea oil as possible for export or import-substitution.

Trading profits

The gross trading profits of the North Sea oil and gas companies after tax were about £2bn in 1978—four times the Government revenue. Some of these profits have to be allocated to interest, profits and dividends due abroad, which is bound to weaken the UK's inconvertible balance. But the object of UK oil policy should be to encourage maximum

ploughback of profits into new North Sea capital investment, with a view to maintaining production at a high level for as long as possible.

The effect of the North Sea on the Government's economic policies is being felt through the balance of payments, the rate of economic growth, and the inflow of tax revenues. The balance of payments will not improve to anything like the full extent of the rise in North Sea production. In 1978 output of oil and gas rose by £700m, but the balance of payments improved by only £225m, because the UK consumed more oil, and foreign oil companies repatriated more earnings while importing less capital. This year, output should rise by £1.7bn, and the balance of payments improve by about £900m.

North Sea oil has caused the sterling exchange rate to be strong for the past two years, and the Norwegian krone has been similarly buoyant. Both Britain and Norway have had better terms of trade, with cheaper imports, but some of their traditional export industries have suffered a loss of competitiveness.

The strength of the exchange rate causes the non-oil balance of payments to deteriorate as the oil and gas balance improves. Instead of resisting the trend, and intervening to keep the exchange rate down at a "competitive" level, the UK should gradually switch from some of her traditional export lines to other, high technology, high-added value sectors, which—like oil itself—are internationally viable even at a high exchange rate.

North Sea oil will continue to add about half a per cent a year to the growth of Gross Domestic Product until around 1981, when production is likely to stop rising so rapidly. Once output is on a plateau, it should be the objective of UK policy to postpone its decline for as long as possible, since the contribution of oil to the growth rate will then become negative.

The Government is hoping for £4.4bn of North Sea tax revenues (at 1977 prices) by the mid-1980s. This somewhat uncertain benefit still lies largely in the future. The issue of how to spend the extra money can be discussed as if it was tax revenue from any other source. It can be spent either on reducing other taxes, or increasing public expenditure, or on cutting the Public Sector Borrowing Requirement.

Since the PSBR is running at 6 per cent of GDP, North Sea tax revenue of about 3 per cent of GDP could at the most only halve it.

There is a case for more public sector expenditure mentioned in the Government's White Paper—on education, industrial training and health. This could be regarded as a way of improving Britain's "human capital." But the UK must avoid the temptation to which any *nouveaux riches* oil sheikhdom is subject—that of frittering away oil revenues on public sector pay just in order to maintain employment.

Investment

There is also a case for public sector investment both in BNOG—which absorbed over half the oil royalties in 1976-78—and in other forms of energy—coal, gas, nuclear power. But most of public sector's energy investment would be taking place irrespective of North Sea revenues.

Part of the North Sea revenues have already been used in advance, in both Britain and, even more, in Norway, to cut personal tax and increase transfer payments. While lower income tax may act as an incentive, the 1978 UK Budget well illustrated the dangers of an excess of consumer spending. Tax cuts should be planned in such a way as to stimulate the supply side as well as the demand side of the economy.

The main problems of the UK economy are well known, and will not suddenly be solved by means of a relatively modest increase in government revenue from oil. At least the oil and gas industry itself is a remarkable example of successful and profitable enterprise in the UK. The first challenge of North Sea oil lies in exploiting that success to the full with the least possible delay.

Christopher Johnson is Economic Adviser to Lloyds Bank. His book, *North Sea Energy Wealth 1965-1985*, was published on March 20 by the Financial Times Ltd. Price £5 for two volumes, and can be obtained from the Book Sales Department, Minster House, Arthur Street, London ECA.

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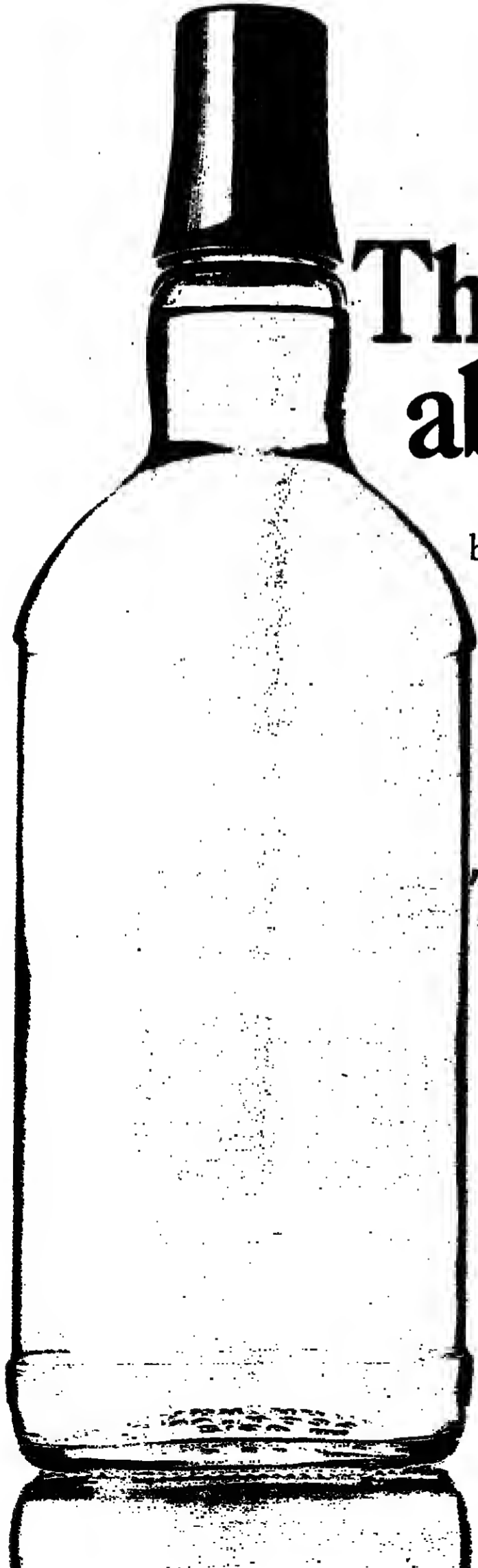
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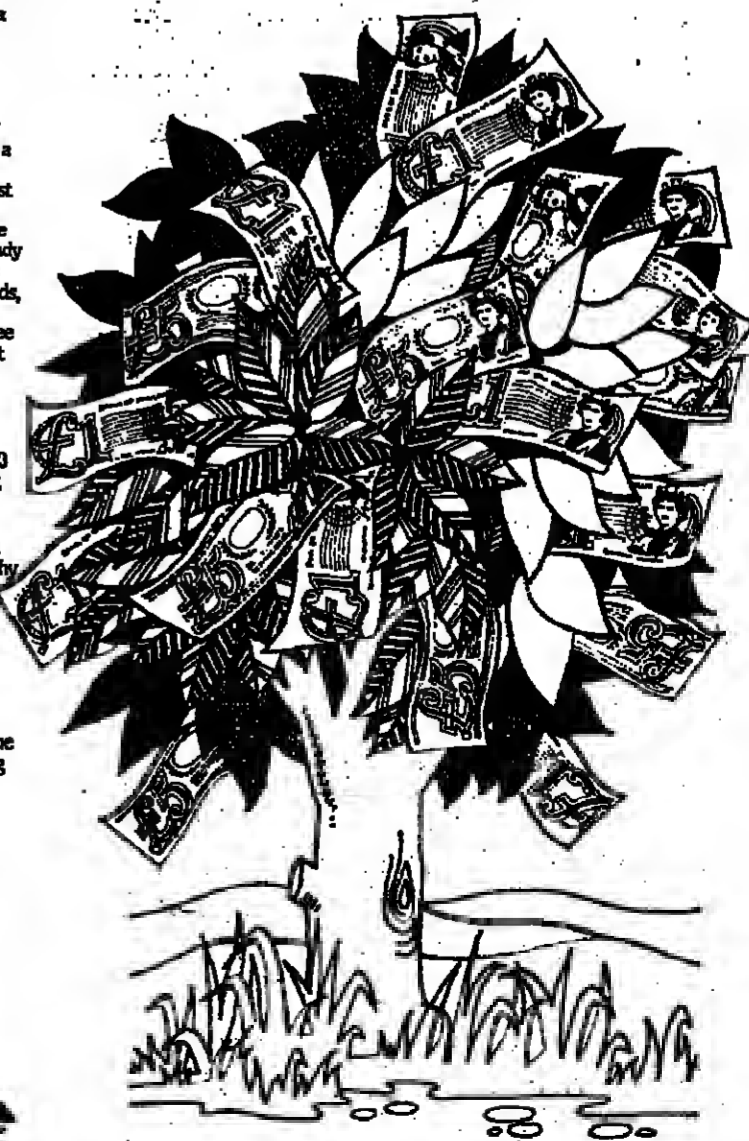
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 The Courts,
 Carlisle, Cumbria.

Telephone: Carlisle (0228) 23456



THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

EXECUTIVE HEALTH BY DR. DAVID CARRICK

Man's foolish quest for perpetual youth

HORS CAN be much ed by strange interpreta- put on their work by Mrs. I have received several comments about my last e (on keep fit exercises) ding two souls who wrote asked for my advice as to est type of dog to acquire. the risk of further mis- pretation, I wish to con- a subject that is closely d with the keep-fit craze. r to the quest by many perpetual youth and, thus, al life. True, this is no desire. Ancient man, by c, charms, incantations and human sacrifice, was ever ed.



that is "not a dye"; cunning corsets for men can, apparently, help the tubby middle-aged "obtain that job" which would otherwise surely go to the young and slender; and hair-pieces and wigs are in ever-increasing demand.

No advertiser for these latter articles has gone so far as to suggest a ruse employed by an elderly man I once knew. He ascended the very summit of vanity and fraud by sprinkling pepper on his shoulders below the finger wig that hid his total baldness.

It is the right of individuals to spend their money in any way that they may wish, but I find it offensive to be shown the literature sometimes sent to presidents and managing directors which is calculated to alarm, and thereby earn large sums of money for the senders.

Heart attacks

How many chief executives, I wonder, when being informed that one out of 16 of their male employees will suffer heart-attacks during the next 12 months, question such a state-ment? Not very many, I fear, particularly when this is fol- lowed by the extraordinary claim that such disasters will be most common in directors, man-agers, shop-stewards, etc., be- cause the "life-style" of this ill-assorted collection, along with their "job-stress," allegedly puts them at greater risk.

A solution is offered. By using modern and "well-proven" techniques and other investigations and methods, the writers lead the recipient to suppose that, by sending such liable staff to certain clinics etc., trouble may be prevented or at least ameliorated. Unfor- tunately, money, in great or small amounts, can never reap such benefits.

A shining light amid the steel industry's general gloom

Robert Oakeshott visits Sheerness Steel

IN ALL the gloom about the steel industry's troubles in particular, and about the low productivity of British working people in general, it is a cheering surprise to find what appears to be a genuine up-to-date success story in UK steel manufac- ture, Sheerness Steel.

Coming into production as recently as 1972, the company managed last year to exceed its maximum rated capacity of 425,000 tons of steel billets. It produced a total of 433,000 tons: some 60 per cent of its sales of £55m came from exports; it showed a handy profit (of £3.8m before tax); and its actual steel making (as opposed to rolling bars and rods) was achieved by a labour force which gave it a productivity per man year of not much less than 1,000 tons.

Given the figure of 100 tons of liquid steel production per man year quoted for the British Steel Corporation (BSC) in Government's March 1978 White Paper, it is scarcely surprising that I was told to expect "South Korean levels of productivity."

More cautiously, Mr. C. C. Schueppert, the company's American chairman and chief executive, said that there was nothing to choose between the output per man at Sheerness and the corresponding figures for similar plants owned by its parent company in the U.S. and Canada. On the other hand, bigger energy and scrap prices in the UK meant that Sheerness was slightly less profitable than its counterparts on the other side of the Atlantic.

These crude global produc- tivity comparisons must tell us something about relative efficiencies even if, for a whole series of reasons, the particular productivity comparison with Sheerness is unfair to the BSC. Of course, much is explained by the all-modern plant and machinery installed at Sheer- ness, which includes two electric arc furnaces and two four-strand continuous casting machines.

But apart from plant and equipment factors, what is interesting about the high productivity and success at Sheerness is that its experience seems to provide ammunition both for those, like Prince

Charles, who blame manage- ment for most of the ills of British manufacturing and for those, on the other side, who put most of the blame on the defensive and negative attitudes of British unions.

The success at Sheerness also provides good supporting evi- dence for the "small" is effi- cient school of thought. "The management of 800 people is a much easier task than the management of workforces 10 times that number which you find still in the really large integrated steel operations in the UK and elsewhere," Mr. Schueppert says.

Sheerness Steel is a wholly owned subsidiary of the Canadian-owned holding com- pany, Co-Steel International, which owns a number of similar operations on the other side of the Atlantic—in Canada and Texas, for example. Its top management is Canadian and American.

Leadership

Hugh Billot, the company's industrial relations and per- sonnel manager, whose experi- ence before coming to Sheer- ness was all or almost all with British management, ascribes much of the company's success to its top leadership. He is par- ticularly impressed by its emphasis on professionalism—on ensuring that the person on the spot knew the right answer and could therefore make the right decision more or less at once—when problems arose.

This policy, Billot says, applied at all levels. He men- tions with special pride a pro- gramme which, he says, will eventually ensure that the entire shopfloor has acquired appropriate City and Guilds or similar qualifications.

A combination of profession- alism and success are, he argues, the key ingredients in the company's high level of morale. As evidence of this, he cites the Sheerness average daily sickness figure (including uncertified sickness) of 4 per cent in 1978 and its 9.8 per cent figure of annual labour turnover—which is certainly low for the area. The final point he makes about the top U.S./Canadian leadership has to do with the very frequent presence of senior



C. C. Schueppert—a combination of professionalism and success

managers on the shopfloor.

But it would clearly be wrong to conclude from this evidence that if only British management would guide itself by North American practices all in UK manufacturing industry would be well. Sheerness is not Tyne-side. Nor is it one of the old steel making centres of South Wales. Indeed, before the arrival of Sheerness Steel in the early 1970s the area had no steel making traditions at all.

So the work practices and methods associated with older methods of steel-making do not exist in Sheerness. More generally, industrial capitalism as experienced in the Isle of Sheppey's labour force has been much less tough and demoralising than in Britain's old industrial centres. The instinc- tive responses of the shop floor are consequently much less defensive.

But whatever the precise mix of causes, there can be little doubt that Sheerness is a suc- cess for both sides of industry. After an average increase of just over 11 per cent in the latest round, last October, pre- tax shopfloor wages—including overtime—are currently about £8,000—or a good 20 per cent above the general level in the industry. There has been only

one major strike since the plant opened, and that was over a recognition issue in 1974. Under the "compromise solution" by which the dispute was resolved the company negotiates with a single body, the Joint Representa- tive Committee, which embraces all the relevant unions.

Given the comparatively high morale of the labour force, top management is, of course, free to concentrate more of its energies on the crucial prob- lems of selling steel in today's markets. Sheerness' 1978 record of producing just above its rated maximum capacity may be set against the corresponding BSC figure of rather over 80 per cent. The projections for the current year show a further slight in- crease in output at Sheerness.

Mr. Schueppert's main sales worry recently has been that Chinese purchases of Japanese and South East Asian steel during 1979 would fall short of their targets because of the in- vasion of Vietnam and thus that quantities of Far Eastern Steel would spill over and compete with Sheerness products in the markets of Africa and the Middle East.

While he seems reasonably optimistic that his entire out- put—at above capacity working

—will in fact be sold, he emphasises strongly that the company has no plans to instal any new capacity under its in- vestment programme.

Instead the company's £15m current investment programme to the end of 1981, has been designed to reduce costs—though apparently without any significant reduction in the present labour force of just under 800—and improve the quality of its bar and rod prod- ucts.

Improvements after 1981 will probably concentrate on inward and outward transport arrange- ments.

It would be attractive to think that Sheerness Steel provides a widely replicable model for UK steel manufacture in the 80s and 90s. Its almost human scale—800 people—is obviously appealing. And the fact that 95 per cent of its output is based on scrap inputs—roughly a quarter of which comes, since- last year, from its own cast- fragmentation plant—will appeal to those who put a high value on the protection of the environment.

A steel industry consisting of 30 or 40 Sheerness size plants, dotted around the country's smaller towns (the population of the whole of Sheppey is not much more than 40,000), using mainly scrap for raw material, and paying high wages and earning handy profits, would attract support from a wide range of quarters.

Attractions

Alas, and quite apart from the threat that concerted poli- cies in that direction would pose for BSC's existing inte- grated steel works, not more than about one third of current steel demand in the UK and elsewhere, could be satisfied using Sheerness type technology and scrap as raw material.

All the same, there are con- siderable attractions in the possibility of ten or 15 Sheer- ness-scale operations being developed in medium sized UK centres over the next decade or so. At present only a tiny hand- full exist.

Robert Oakeshott is Director of Job Ownership Ltd., an agency which promotes worker-owned co-operatives.

Advertisement for Philips building societies, featuring a man in a suit and the text: "For today's larger Building Societies, better customer service is a priority. Philips have the financial computing experience to help!"

Advertisement for Philips computers, featuring an image of a computer terminal and the text: "Computers that talk your language. Philips Data Systems FT26/3"

Advertisement for ABN (Algemene Bank Nederland) featuring the text: "ABN Algemene Bank Nederland nv AMSTERDAM Dfls. 75,000,000.- 6 1/4% Bearer Notes 1973 due 1977/1980"

Large vertical advertisement for British Caledonian Cargo means Business, listing various international destinations and contact information.

Advertisement for BUPA private medical insurance, titled "The public comes clean on private medicine" and "Eric Short".

Large advertisement for Conder buildings, titled "The fastest buildings in the west... and the north, south and east", featuring images of various buildings and contact information for Conder International Limited.

12 LOMBARD The magic of the £8 1/2 bn PSBR

BY SAMUEL BRITTON

WHAT IS so magic about the £8 1/2 bn figure for the UK public sector borrowing requirement to which the Chancellor is pledged for 1979-80, and to the fulfilment of which all efforts are being bent? These questions are asked from two sides: from the latterday Gladstonians who think there should be no public borrowing at all and from rational sceptics who ask what is so special about this particular figure. How do we know that it should be £8 1/2 bn rather than £7bn or £10bn?

The answer is we don't: the £8 1/2 bn PSBR figure was originally an official forecast made last autumn. It also corresponds to the total originally planned for 1978-79. It became a firm target this January when the Government had to show it was standing firm in the face of the pay policy breakdown. Its logical role is first and foremost as a guarantee of the monetary guidelines. Although a higher PSBR could be raised at least a time before without borrowing from the banking system, at a cost in interest rates, the financial markets would rightly view such claims with suspicion.

A true monetarist would proceed in an entirely different way. He would establish a three- or four-year plan for reducing the growth of the money supply. This would be accompanied by a phased programme for reducing public sector borrowing to a sustainable level. Once firmly committed to such a timetable, temporary variations in the PSBR due to the effects of recession on revenues, or greater or lesser difficulty than expected in borrowing on gilt-edged, could be taken in one's stride.

The real trouble with the constant employment balance is that everything depends on the level of employment regarded as normal. The NIBSR for instance based its calculation on 1973, when unemployment was just over 2 1/2 per cent, and on this basis concludes that the adjusted PSBR is now effectively zero. This lends itself to abuse. Even if 2 1/2 per cent had been a sustainable unemployment rate in 1973, it is unlikely to be now.

Thus in the context of a three- or four-year plan, the Chancellor could allow say £3bn to £1bn increase in borrowing in 1979-80, if this turned out to be a recession year. But as there is no such plan (and a pre-election period is hardly the time to announce one), the practical choice is between sticking to £8 1/2 bn, or back to the bad old inflationary ways. Even if the April 9 Budget is purely a holding operation to fulfil legal pre-election requirements, measures to secure the £8 1/2 bn will be required immediately political life returns to normal.

Found easy The portfolio balance approach does allow for temporary increases in the PSBR in recessionary years. For when there is less private sector borrowing there is a temporary increase in willingness to hold Government bonds. That is why most Governments found it surprisingly easy to finance Budget deficits in the 1975 recession without monetary explosion. In practical terms, this would support the calculation of the constant employment or "standardised" PSBR favoured by some Keynesians—and also Prof. Milton Friedman.

Timetable It is because the Government—or more particularly its advisers—pursue a reluctant, unbelieving and band-to-mouth monetarism, with objectives no more than 12 months ahead, and adjustable every six months, that it becomes so important to nail it to the targets of the moment. The £8 1/2 bn figure, like it or not, becomes a symbol of resolve not to finance accelerating inflation. Its abandonment would be taken as a sign that over this kind of band-to-mouth monetary control was being abandoned.

But supposing one did have a medium-term strategy, what would it look like on the fiscal side? Many modern monetarists, so far from arguing that money alone matters, now insist that the money supply cannot be controlled if the budget deficit is out of control. A particularly clear presentation of the case was made by Tony Burns of the London Business School at a

WORKER POWER, pupil power—these have featured in the news from time to time. How about tenant power? What effective control does a tenant have, whether in legal rights or naked power, over the premises that he rents? If he wants to buy the home he rents, what right has he to compel his landlord to sell to him?

These are among questions that come to mind after reading and reflecting upon the House of Lords decision in Gibson v. The Council of the City of Manchester, a case of more than local interest.

If ever there was a perfect council man, it was Mr. Gibson. He worked for his council as a senior clerk in the works department. He lived in a council house. He wanted to buy it.

The Conservatives on the council favoured a policy of selling council houses to tenants. From 1968-71, Manchester had a Conservative council, and that policy prevailed.

In May, 1971, after local elections, there was a change of council from Conservative to Labour, and with it a change of policy: no more sales of council houses to council tenants. Existing contracts for the sale of council houses would be honoured. Fresh contracts would not be made.

That gave rise to a spate of legal issues and litigation. There were about 850 cases to consider. Mr. Gibson was a test case. It received consideration at all levels, with an answer at the highest that differed from those at the lowest and intermediate levels.

The first round was fought at Manchester County Court. Mr. Gibson submitted that a legally binding agreement had been made in 1971 by Manchester City Council with him, enabling him to buy his house for £2,180, which was a fifth below its market value in 1970.

That agreement resulted from his acceptance of an offer by the council. The offer was in a letter dated January 10, 1971, which the city treasurer sent him, enclosing an application form. Mr. Gibson accepted by completing and returning the application form and by writing and sending a letter dated March 18, 1971.

On December 15, 1976, Judge Bailey gave judgment. He looked at those documents to see whether there was an offer of sale and an acceptance. He decided that on their correct interpretation there was. He ordered the parties to sign a contract for the sale of the house at £2,180, Victoria to Mr. Gibson.

The second round was fought in the Court of Appeal, where on January 12, 1977, a majority, adopting a "fresh" approach, reached the same result. Lord Denning, Master of the Rolls, always a pioneer of fresh paths to the goal of justice, said: "To my mind, it is a mistake to think that all contracts can be analysed into the form of offer and acceptance. . . . As I understand the law, there is no need to look for a strict offer and acceptance."

"You should look at the correspondence as a whole and at the conduct of the parties and see from these whether the parties have come to an agreement on everything that was raised on top handicap prices that have lost much ground on pattern races. Racecourses puts forward a strong if not unarguably powerful case in favour of its appeal.

Racecourses of 1978 is available from Timeform, Halifax, West Yorkshire HX1 1XE (£22 including post in UK). From the same stable are Timeform Computer Timetables of 1978 (£7) and Timeform Horses to Follow (£2).

LEICESTER 2.15—The Sampson Boys** 2.45—As I Wish 3.15—Prince Henham** 4.45—Barebell

Steel men back By Our Scottish Correspondent STEEL PRODUCTION at Ravenscraig, Motherwell, resumed yesterday after an unofficial two-week strike of about 250 men in the continuous casting and basic oxygen departments was called off on advice of the Iron and Steel Trades Confederation.

NO RACEGOER should be without this remarkable publication

THE WEEK IN THE COURTS BY JUSTINIAN

dated February 10, 1971, was not a firm offer to sell Mr. Gibson his house. The second round ended with yet another victory for Mr. Gibson. But the third round, fought in the House of Lords, was decisive.

Five Law Lords voted unanimously in favour of the city council this year. The Law Lords ruled that Lord Denning and Lord Justice Ormrod were led into error by departing from the conventional approach of looking at the handful of documents relied upon as constituting a contract and seeing whether on their true interpretation there was to be found in them a contractual offer by the council to sell Mr. Gibson his house, and an acceptance of that offer by Mr. Gibson.

Lord Diplock said: "These may be certain types of contracts, though I think they are exceptional, which do not fit easily into the normal analysis of a contract as being constituted by offer and acceptance, but a contract made by an exchange of correspondence between the parties in which the successive communications, other than the last, are replies to one another, is not one of these."

The crucial letter from the City Treasurer dated February 10, 1971, said that "the corporation may be prepared to sell the house to you at the

purchase price of £2,725 less 20 per cent—£2,180 (freehold) . . . "If you would like to make an offer to buy, please complete the enclosed application form and return it to me as soon as possible."

The Law Lords had no difficulty in interpreting that letter. Lord Russell of Killowen said: "I cannot bring myself to accept that a letter which says that the possible vendor 'may be prepared to sell the house to you' can be regarded as an offer to sell capable of acceptance so as to constitute a contract. The language simply does not permit such a construction."

What a contrast to the view of Lord Justice Ormrod in the Court of Appeal. He said that had the paragraph read "The corporation are prepared to sell the house to you at the purchase price," it would be difficult to contend that that was not a firm offer capable of acceptance by Mr. Gibson and, if accepted by him, would constitute a contract.

He added that in the light of the background, the circumstances and the relationship that had been established between the parties, the use of the phrase "may be" could make no difference. There was at the relevant time no outstanding contingency against which the council was committing itself.

After his victories in the first two rounds, an overwhelming defeat for Mr. Gibson in the final. But the defeat will not be in vain if it leads eventually to a fresh realisation of the need

Plea for higher child benefit

CHILD BENEFITS should be index-linked to prices or earnings, says the Child Poverty Action Group today in a memorandum to Mr. Denis Healey, the Chancellor. With the abolition of child tax allowances this April, the only instrument available to Chancellors who wish to keep the tax-free real income of taxpayers with children in line with the index of personal allowances of other taxpayers is to increase child benefits. They should be put at the level claimed by unemployed and sick claimants.

Regional aid £21 a head

REGIONAL preferential assistance to industry in all assisted areas amounted to £207.5m in the financial year 1977-78, or £21.1 per head of population in the areas. Mr. Leslie Brockfield, Parliamentary Secretary at the Department of Industry, has told Mr. Robert Cray (Lab., Keighley) in a written answer. This compared with £178m, or £29.9 per head, in the previous year, and with £256.1m or £10.8 per head, in 1972-73.

No racegoer should be without this remarkable publication

FOR THOSE who have not had the opportunity to browse through Racecourses of 1978 or who have decided reluctantly that Timeform's name of the company annual is beyond their means, I believe that four words suffice: take a good look.

There is no doubt in my mind that anyone who intends taking more than a passing interest in the goings-on of the next eight months will simply not be equipped without a copy of this remarkable publication.

It is probably no exaggeration that this book, measuring 8 inches by 5 inches represents real value at £22 and is indispensable to anyone seriously involved in flat racing, on the betting or the breeding side.

Racecourses of 1978 contains more than 1,000 pages with comprehensive commentaries on thousands of horses including every one of the 6,500 or so that ran in 1978 and boasts a unique pictorial record. Its 20 or so sections include 350 photo-

graphs of Europe's leading horses and most important races, and an equivalent number covering race finishes and individual portraits. As for the future, whether concerning revitalisation of the principal handicaps, the role of

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ENTERTAINMENT GUIDE

Entertainment Guide listing theatres, operas, ballets, and cinemas across various cities like London, Edinburgh, and Glasgow.

TV Radio listings for BBC 1, BBC 2, and BBC 4, including programmes like News, Sport, and Entertainment.

F.T. CROSSWORD PUZZLE No. 3931 with a grid and clues for Across and Down.

Art Galleries listing various exhibitions and galleries such as Agnew Gallery, Bowness, and others.

THE ARTS

d, Leeds

Peter Grimes

sh National Opera North... through, the small set pieces and closed forms out of which the earlier scenes are made.



Philip Guard and Maureen O'Brien

Belgrade, Coventry

The Atheist's Tragedy

There is still dispute about the date of Cyril Tournear's tragedy and even about whether or not he indeed wrote it.

Her Majesty's

Ain't Misbehavin'

by B. A. YOUNG

Let me make it clear that in spite of anything I am about to say, I enjoyed Ain't Misbehavin'.

ling so many of them in a row calls for a desperate lot of invention, and in this Richard Maltby Junior, the director, and Arthur Faria, who has staged the musical numbers (they are all musical) have come up trumps.

Citizens, Glasgow

Country Life

by B. A. YOUNG

Robert David MacDonald has made Goldoni's trio of sentimental plays about a visit to the country into one graceful three-act comedy.

Marriage, as Eden Phillpotts says, is in the air. It seems as if a matter as the rivalry of Vittoria and Giacinta over their new dresses.

ant Garden

Diversions

new Macmillan triple... the difficult task of recreating roles first made for the established and emotionally responsive partnership of Benosova and MacLeary.

Wigmore Hall

Shostakovich cycle

Having begun their pilgrimage through the Shostakovich quartet six weeks ago with the first quartet, the FitzWilliam Quartet properly chose to end it on Saturday evening with the last No. 15.

Royal College of Music

Twentieth Century Ensemble

It is an unfortunate sign of the times that the British premiere of what is generally acknowledged to be Karlheinz Stockhausen's finest orchestral composition of the past decade has to be given by a student orchestra rather than one of London's professional hands.

the taped weaving sound that furiously rushes through the auditorium at uneven intervals, could have been more steeply ranked, to appear like a wall of violins.

NNIS BY JOHN BARNETT

Floodlit Israelis set an example

CONFRONTATION was needed... Considering the problem facing aspiring young players in Britain it is amazing how successful our national teams have been, and with last year's exciting Davis Cup and Wightman Cup exploits still fresh in the mind, it is obviously the right moment for national team manager Paul Hutchins to press for construction of a national training centre.

complex that includes 16 floodlit courts and 31 practice walls. The concept behind the development is to provide a focal point for the youth of Israel, a place to enrich the quality of their strife-torn lives. So successful has been the appeal of this first project that already three smaller centres are almost complete.

WINTER SPORTS BY ARTHUR SANDLES

The battle of Whiteface Mountain

FOR THE MOMENT, with the winter Olympics less than a year away, it looks as though Lake Placid is in better condition to face the event than many of the teams—the ski teams, at least. This is quite the reverse of what was expected.

Mahre of the U.S. Stenmark's fifth place in the table disguises his domination of the sport at the moment. Stenmark is a slalom expert and this season refused to compete in any downhill events, thus robbing himself of points essential to become overall champion.

Market
forced
out of
balance

Richard Johns
Middle East Editor

MIDDLE EAST OIL

With the upheaval in Iran, political events in the unstable region where most of the world's oil reserves lie, have again squeezed supplies and sent prices soaring. The ability and willingness of producers, including Saudi Arabia, to meet future increases in demand, are in very serious doubt.

INCEDENCE, IT might be perverse to place the part of the world's oil in one of its politically most unstable regions. Consumers made painfully aware of the uncomfortable fact of life in 1973, when the last Middle East conflict led Arab producers to production and in doing so raised the conditions for the oil rise in prices at one time. The Iranian revolution, an event that well-equipped consumers such as those of the Central Intelligence Agency failed to predict, has once again upset the delicate balance of supply and demand. The decline in Persian production last autumn and the month break in exports prices on the spot market and threatens serious damage to the economies of the oil-consuming countries, industrialised and developed alike. In 1973 the Arab decision to cut output and place an embargo on the U.S. was taken in the heat of battle with Israel. Market conditions created artificial. Yet when Arab action returned to normal, members of the Organisation of Petroleum Exporting Countries were able to maintain the price increase decided at the end of 1973 (following with a drop of one of 70 per cent with only a marginal drop in the following year. Demand proved to be remarkably inelastic. It is not how the new price levels were imposed and the amounts obtained on the market in the past three years will be reflected in a price structure remains to be seen. Much is likely to depend on the outcome of the conference meeting of OPEC ministers beginning in Geneva to-

day. It should be noted, however, that the situation is different in one vital respect from that of five years ago, when the Arab producers were willing to restore exports to their former level. The new regime in Iran has stated that its exports should be limited to less than half the volume before last October. Instead of aiming at an output of 8m barrels a day—about one-tenth of global consumption—the new Government has indicated that it wants to limit production to 3.35m b/d. The shortfall would be equal to the extra oil available to the consumers from the North Sea and Alaska, as well as the additional crude that Iraq has been willing to produce over the past few months. It is still possible, despite the drastic cuts in expenditure planned, that the Republic may need to produce more to satisfy import demands—although that, in turn, would depend on the revenue obtained from each barrel.

Early

Overall it is still too early to judge the full implications of the Shah's fall from power—in particular, in what extent it has expedited the energy "crunch" that most forecasters optimistically had not anticipated until the middle of the next decade. Certainly, the Iranian revolution brought to an abrupt end the halcyon days of over-supply enjoyed as a result of Alaskan and North Sea crude coming on stream. In doing so it shattered the consumers' complacency about market conditions that until late last year had led to

doubts whether any significant price rise could be sustained in 1979. Without the unforeseen upheaval, the quarterly increments decided upon by OPEC for 1979 would probably have been lower. With the market in a state of flux and Saudi Arabia evidently still anxious to restrain unwarranted price increases, the chances are that OPEC will do no more than collectively approve a surcharge and give its blessing to members to obtain what they can on the market. Nevertheless, attention must now be focused on more fundamental problems on the horizon.

Mexico's clear enunciation of a cautious production policy and a more sober appreciation of its potential have dampened any illusion about its drastically changing market prospects in the longer term. In the meantime the crisis caused by the suspension of Iranian production and its resumption at reduced levels has only served to emphasise the dependence of consumers on the Middle East. No geological formations are known to exist offering an alternative except perhaps below the untapped ocean beds and the Arctic wastes where reserves, if they exist, may defy technology or be prohibitively costly to extract.

No less than 56 per cent of the world's "published proved" reserves were located in the Middle East, excluding North Africa, according to figures available at the end of 1977. At the best such statistics can provide only a rough estimate but, if anything, they probably tend to underestimate the pro-

eminence of the region. In 1977 Middle East producers, including those of North Africa, accounted for 53 per cent of the non-Communist oil production and 42 per cent of the total.

Proportionately their contribution to global imports in the same year was even higher at 77 per cent. The Middle East's dominance in OPEC is even greater. The seven Arab members and Iran were responsible for 80 per cent of total OPEC output last year and even more of overall rated capacity. The weight of the Middle East producers within OPEC, especially those of the Gulf, the centre of gravity where the level of supplies and prices are ultimately dictated, means that the organisation is for practical terms dominated by the region as far as decision-making is concerned.

Within that context, of course, the position of Saudi Arabia is of critical importance. Even at conservative estimates the Kingdom possesses a quarter of the world's exploitable oil reserves. Over the past five years Saudi Arabia has been able to exercise something approaching effective leadership in the setting of prices because it is the largest exporter in OPEC and has had a margin of production capacity in hand to influence the market—which, it is now generally acknowledged, must be the final arbiter.

By contrast, with the exception of Venezuela, the prime mover in the formation of OPEC, the non-Middle East producers—Indonesia, Nigeria, Ecuador and Gabon—have been peripheral in its counsels.

OPEC's Arab dimension, rather more than producers' solidarity, has made it difficult for Saudi Arabia to restrain pressures for higher oil prices from other members of the organisation. The consuming countries of the West, particularly the U.S., have not always fully appreciated the inhibitions that it had to overcome in pursuing the course of moderation. The Kingdom was powerless to prevent the escalation at the end of 1973, though it was successful in limiting it. Thereafter, Saudi Arabia was quick to make known its view that the new level was unjustifiably high and subsequently did its best to restrain the "bawks" of OPEC.

Saudi policy has reflected an objective assessment of the consequences for the world economy and, in the final analysis, the inter-dependence of its own well-being—as well as that of the other producers—with the health of the consuming countries. As a rich and conservative but vulnerable oil power, Saudi Arabia has been concerned with its own self-interest in maintaining the best relations possible with the West and the U.S., its prime ally in combating the threat of the Soviet expansion in the region.

Division

The Kingdom went so far as to force the unprecedented division in OPEC and the two-tier price arrangement in the first half of 1977, when, together with the United Arab Emirates, it stuck at an increase of only 5 per cent compared with the 10

per cent decided upon by the others. The experience was not a comfortable one for it—opening the Kingdom, as it did, to the charge of being subservient to the West. Ironically, attacks from the Shah were perhaps the most disconcerting.

It was a relief when prices were realigned in mid-1977 and Iran—for political reasons not unrelated to its own special nexus with the U.S.—became converted to price moderation. Better still both could argue and other members of OPEC could not dispute that slack market conditions made further price increments untenable. Even so, as the purchasing power of the other producers was eroded by the fall in the value of the dollar and accumulated inflation, Saudi Arabia could not ignore the squeeze of other producers which did not possess its accumulated reserves and substantial—but rapidly diminishing—surplus.

Apart from being a more convenient defence for Saudi Arabia, the argument about market forces being the final arbiter of prices makes sense for other reasons—not least the need for conservation measures and the development of alternative sources of energy. Despite the growing squeeze on their revenues, the rationale was accepted by other members of OPEC including the main Arab militants Libya and Iraq. They recognised last summer the limitations on OPEC's freedom to raise prices in the absence of a concerted attempt to restrict supplies through a concerted production programme.

Such has been a traditional

OPEC objective, most vigorously espoused in earlier days by Venezuela. Two attempts were made to introduce production rationing in the mid-1980s, without success, at a time of a buyers' market when other members, including Saudi Arabia, were not only unwilling to cut their output but were determined to increase it. Since the 1973 price explosion there has been no serious talk of a production programme because of the Kingdom's power as the main OPEC supplier and its adamant refusal to surrender complete control over its production policy.

Changed

Over the past nine months the whole configuration has changed. At the OPEC ministerial conference in Geneva last June some understanding on production restraint was secretly reached in order to firm up the market. Not until November did Mr. Tayeb Abdel-Harim, Iraq's Minister of Oil, give firm confirmation of the existence of an agreement on what he described as "a sort of organisation rather than planning." It remains unclear what, if any, specific commitments were made. The strategy may have been based on no more than the simple fact that most OPEC members have set limits on their production that would sooner or later have brought supply and demand into balance. As Dr. Fadhl al Chalabi, Deputy Secretary-General of OPEC, put it in a recent address, "Constraints on Middle East production capaci-

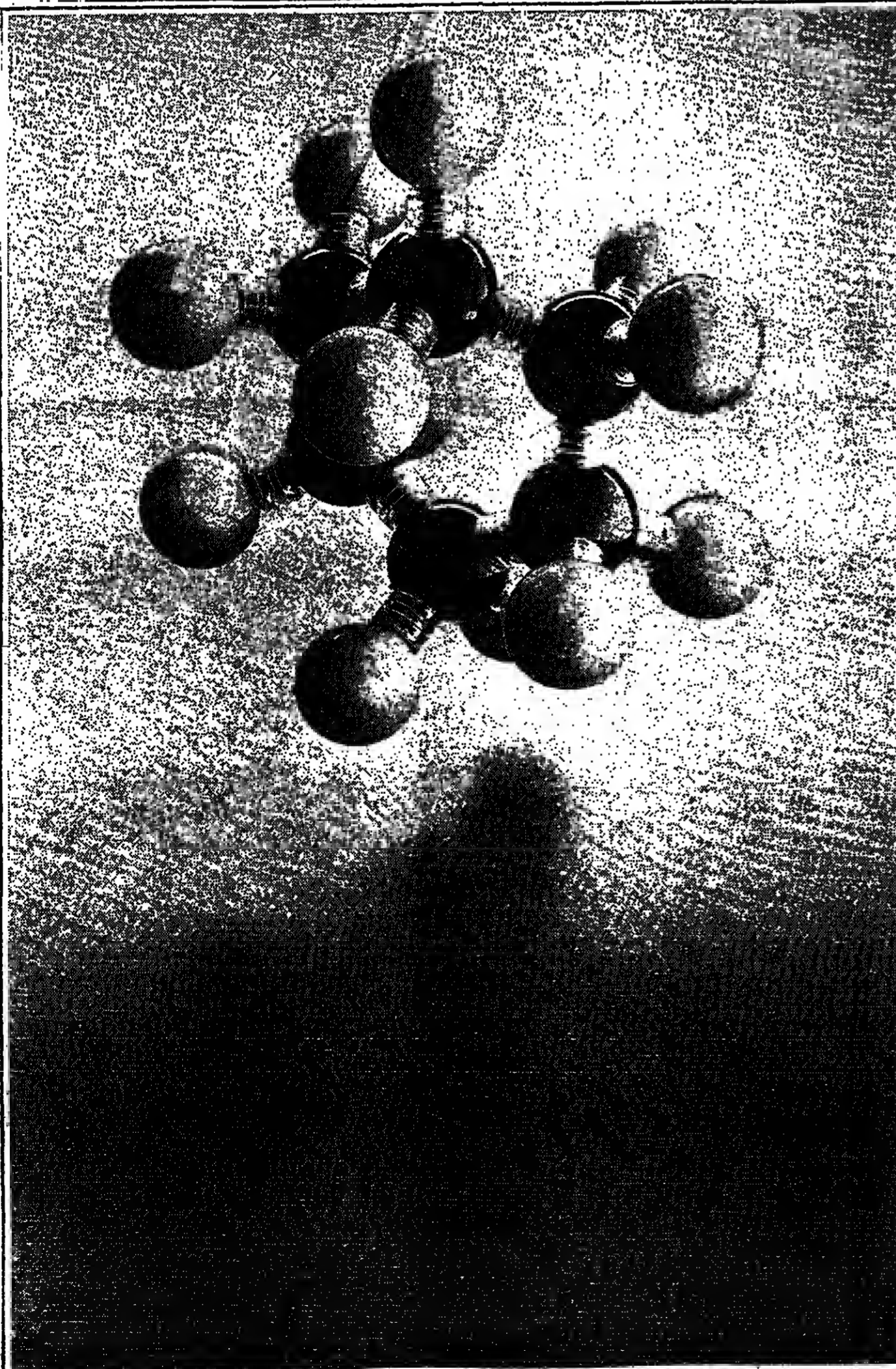
ties should be expected to increase over time, with its reserves being depleted at rates much higher than the world's average." Disequilibrium in favour of the sellers was suddenly brought about by events in Iran which could not have been better designed by an OPEC programmer. Ironically, Iraq is the only producer to have substantially increased output—to a record level of 3.2m b/d or more—apart from Saudi Arabia. The latter on a temporary basis has permitted liftings of 1m b/d above its 8.5m b/d ceiling from its main operating area, though only at last quarter prices, suggesting that the allocation may have been "borrowed" from exports allowed later in the year.

Of more profound significance however, are the indications that the Kingdom considers this to be the most that can be sustained without depleting reserves too rapidly and only envisaged raising actual capacity, measured on such a basis, to just under 12m b/d by the early 1980s. Moreover, Saudi Minister of Oil, Yamani, pointed out in January that the Iranian crisis had effectively diminished his country's ability to influence prices.

Evidently Saudi Arabia is more concerned about conservation than ever before. More serious for the consuming world, which banked on its willingness to produce more oil than it requires for revenue, the Kingdom may not be prepared to meet much, if any, more incremental demand. Here the political aspects of Middle East oil are discernible.

In return for flexibility over production and moderation on the prices front the Kingdom has looked to the U.S. to bring about a satisfactory Middle East settlement. Now it is confronted with the Egyptian-Israeli peace treaty which, understandably, it regards as a totally inadequate basis for a comprehensive solution of the Arab-Israeli conflict, which the Saudis believe must include self-determination for the Palestinians and recovery of all territory occupied in 1967.

The rejection of the treaty by almost the whole of the Arab world seems likely to be reflected in Saudi attitudes towards the availability and price of oil. Worse, at some point in the not too distant future the world could see the Arab "oil weapon" drawn from its scabbard again.



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MIDDLE EAST OIL II

The waning power of the majors

THE APPARENT demise of the consortium of western oil companies in Iraq has dramatically marked the latest stage in the waning power of the international oil companies in the Middle East. The economic prosperity of the industrialised world is now more dependent than ever before on supplies of imported oil, particularly from the Middle East. But in recent years its power to influence events in the producing countries has been rapidly eroded as the oil states have asserted control over their own resources by cutting back the privileged position previously held by a small number of major international oil companies.

The Organisation of Petroleum Exporting Countries (OPEC), formed in September 1960, now accounts for nearly half of total world oil production, and of this some two-thirds comes from Middle East OPEC members. Last year OPEC production totalled 29.9m barrels a day, with the Middle East producers contributing 20.5m b/d. The actual formation of OPEC was itself a significant event but it took more than 10 years for the organisation to develop the capability that was to change radically the direction of the world oil industry.

OPEC was formed, its founders claimed, simply "as a response to the unilateral decision of the multinational oil companies to cut posted prices in February, 1959, and again in August, 1960, thus inflicting severe damage to the economies and development programmes of oil-producing countries."

The ultimate ownership of petroleum resources in most of the producing countries normally rested with the state, in one form or another. But under far-reaching concession agreements the companies were able to establish their own development programmes, levels of production and export and, most critically, their own pricing policies.

A system of "posted prices" had existed since the early 1950s, which formed the basis on which the royalties and taxes accruing to producer governments were calculated. The arrangement proved feasible as long as prices held up or increased, but in 1959 and 1960 posted prices were reduced by the oil companies in the face of a build-up of surplus production. Confronted by the threat of falling revenues five leading producers, Saudi Arabia, Iran, Iraq, Kuwait and Venezuela came together in 1960 to form the Organisation of Petroleum Exporting Countries. The true significance of the event was not realised at the time, but their action triggered the process by which the power of the oil majors to dictate events began

Agreement

In most cases the oil companies still present in some form of operating agreement at least, where they work as service contractors or technical advisers to the state oil company. But in the most extreme case, Iraq, the oil companies have retained no foothold at all except as lifters of crude.

The mainstream of the takeover activity began in 1973, when General Agreements on Participation came into force in several producing countries giving them an initial 25 per cent ownership interest. This was to have been extended to 51 per cent on January 1, 1982. The agreements were quickly super-

ceded, however, by others giving a 60 per cent interest or more. Over the past three years this has moved in most instances to 100 per cent ownership, and in the largest oil exporting country of all, Saudi Arabia, just such an arrangement has been virtually ready for signature for many months.

Formally Exxon, Standard Oil of California, Texaco and Mobil still hold a 40 per cent share in the Arabian American Oil Company (Aramco), which produces nearly all Saudi Arabia's oil. Finalisation of the agreement, however, under which the Saudi Arabian Government will take full ownership is still awaited, even though the basic terms—back-dated to the beginning of 1976—were worked out three years ago, and as far as the financial arrangements are concerned have been in operation since last year.

The major point which is still to be resolved, however, is exactly how much oil will be available to the four Aramco partners to lift. At one point the Saudi Government was talking of about 7.7m barrels a day, but more recently the figure has apparently fallen to some 7m barrels a day. Even at this level it is difficult to see, however, how the crude entitlement could be provided against the Saudi's present production ceiling. In addition to Aramco's share of production, the Saudi state oil company will be marketing in the future more than its present level of 1m barrels a day. Just as importantly there is another 1.5-2m barrels a day that foreign partners are negotiating as "incentive oil" to take part in refining and petrochemical joint ventures.

In Iran the western oil companies' change of circumstances has been altogether more abrupt. Before the revolution the consortium was producing the bulk of Iran's oil—about 5m barrels a day out of a total of 5.7m barrels a day—and it was exporting some 3m barrels a day. Production was handled by the Oil Services Company of Iran (Osci), a subsidiary of the consortium, under contract to the National Iranian Oil Company.

The consortium's agreement was already being renegotiated before the revolution, but officially it is still in force and has many years to run. Some consortium members still hope it has a role to play. But at the end of last month Mr. Hassan Nazib, the managing director of NIOC, said the consortium's role was ended. The word "consortium" will be "omitted from the oil industry's dictionary," he said in an emotional speech to oil workers.

Future relationships are still far from certain, but at least one consortium member, Shell, has negotiated individually with

NIOC and has lifted one cargo bought at a spot market price. Apart from Iran, however, no other international industry has had such a rough ride as in Iraq. Finally in 1972 the Government summarily nationalised the main producing fields that had been run on concessionary terms by the Iraq Petroleum Company—the group made up of BP, Shell, Compagnie Française des Pétroles, Exxon, Mobil and Gulbenkian interests. They retained no foothold in the country as contractors as operating responsibility was placed in the hands of the Iraq National Oil Company. Nor were they given any privileged access to supplies, except for CFP which took the lead in negotiating the nationalisation settlement. It alone could be said to have a special relationship as far as supplies and price are concerned.

Minority

Other members of the old consortium, which still exists as a minority shareholder in its Abu Dhabi on-shore concession and as an operator on land in Qatar, have entered into renewable contracts. Iraq has been of particular significance to the traditionally "crude short" Mobil and Shell. Details of contracts are not published, however, and are regarded as a state secret—a revelation of which by nationals can incur the death penalty.

In other countries such as Kuwait, Qatar and effectively Saudi Arabia, the oil companies still play vital roles as technical advisers or as operators, although their influence is far less obtrusive than it was just a few years ago. In all of these cases the companies have remained the major crude lifters and as such receive a discount for their services—15 cents a barrel for BP and Gulf in Kuwait and 17-21 cents a barrel for Aramco partners in Saudi Arabia. In Qatar, Shell, and the old consortium members of the Iraq Petroleum Company, which developed Qatar's onshore reserves, receive a fee of 18 cents a barrel.

There are still some exceptions to the rule of 100 per cent takeover, such as Abu Dhabi and Libya. Here a complex web of oil company minority interest still survives, but the national oil companies exert an overwhelming central influence.

For the future it is clear that the Middle East producers will also wish to take an increasingly direct role in the marketing of their crude—where this has not already happened—and the Arab OPEC states are also anxious to move downstream in the industry into refining, petrochemical and shipping.

Kevin Done

Urge to diversify

SLOWLY AND sometimes haltingly, the Middle East and North African oil producers are bringing on-stream the capital-intensive plants which will allow them to diversify away from being mere exporters of crude. Since January, 1978, we have seen a significant expansion of the Abadan oil refinery; the opening of Lubref, a Saudi lube-oil refinery involving Mobil; the addition of further LNG capacity at Skikda in Algeria; the inauguration of Kuwait's NGL and LPG plant; the opening of Iraq's iron and steel complex at Khor al-Zubair; and the Queen's recent opening of Dubai's massive dry dock and ship-repairing facility.

The most tempting step toward industrialisation for these countries is to build refineries to process the crude before exporting it. Algeria, for instance, has a policy that it will export only oil products by the early 1990s. The Saudis have plans for joint ventures between Petromin and Shell International, Mobil and the Chevron-Texaco partnership, which should double the country's refining capacity by the late 1980s—though the target of just under 1.5m barrels a day will still leave plenty of room for crude exports.

On the other hand the economies of export-oriented refineries do not look particularly promising. Transporting products will always remain more expensive than shipping crude, though the development of VLPCs (Very Large Product Carriers) and investment in import terminals and storage facilities in the industrial world will start to narrow the gap. But planned export refineries face the further problem that there is considerable excess refining capacity in both the West European and Japanese markets, so one is left with the feeling that the oil producers will have to tie product sales to crude purchases if they are to find a home for all their products.

Much more promising is the intensified search for a fuller utilisation of these countries' gas resources. As late as 1974

two-thirds of the gas produced by the five leading Middle East oil producers was flared. This is a tragic waste of a potentially valuable resource but there is now considerable uncertainty how best to use it.

The trouble is that natural gas is relatively expensive to transport. Where fields are close to markets pipelines can be used, and one striking development here is the proposed \$3bn pipeline between Algeria and Sicily which should be operational around 1982-83. Geography is against the Middle East producers, though Iran's proximity to the Soviet Union has led to two piped gas deals. The first, originating in the 1960s, was a straight export deal. The second, due to start in 1981 is a more complicated triangular deal, whereby the Iranians will pipe gas to Russia, which will then pipe a proportional amount of its own gas to East and West European customers.

The alternative to piping gas is to ship it. There are two principal ways of doing this. The first is the LNG (Liquefied Natural Gas) route, in which methane is refrigerated and pressurised (at over 45 atmospheres) and then transported in carriers which keep the liquefied gas at -160 degrees C. for re-gasification close to end-markets.

All these stages devour capital, and LNG ends up costing some 6-8 times more to transport than crude oil.

Algeria has gone most enthusiastically for this approach to gas exports (Libya and Abu Dhabi are the only other regional oil producers with LNG facilities on stream), and by 1980 could well have almost half the world's LNG capacity. Over the past four years the Algerians have also been discussing possible LNG deals with the U.S. and Japan, though only discussions with the latter were still alive at the time of the Shah's downfall.

Uncertainty

Apart from the cost of the LNG process, the big uncertainty overhauling the trade is how U.S. import policies will evolve. Initially the Algerians were aiming hard at the American market, but the recent U.S. Department of Energy's veto on two Algerian export contracts indicate that the Americans are now erecting a Western Hemisphere gas policy round Alaska, Canadian and Mexican supplies, with long-distance, "insecure" LNG imports being put bottom of the list of priorities.

The Algerians have no choice

but to turn to West Europe for alternative customers—and are finding them there.

The second way of shipping gas is to separate out two gases, propane and butane (known together as LPG) from the rest of what makes up natural gas. Since LPG requires rather less extreme handling than LNG, it transports for only some three-four times the cost of transporting crude. Its use is as a high-grade, clean and sulphur-free fuel for steelworks and other industrial uses, primarily in Japan and the U.S.

The problem is that the oil-producing world has gone on an investment spree in this sector, while projected demand for the product has been cut back. The result could be over-capacity in the industry of anything up to 35 per cent by 1985. By that time the Saudis should have almost a third of global export capacity, and should have a sector three times the size of the next contenders—Algeria, Iran and Kuwait.

Despite the growing LNG and LPG trades, there is in fact a lively debate as to whether they are actually the best way of utilising gas reserves. In mid-1978, for instance, there was an editorial in OAPEX's monthly bulletin pointing out

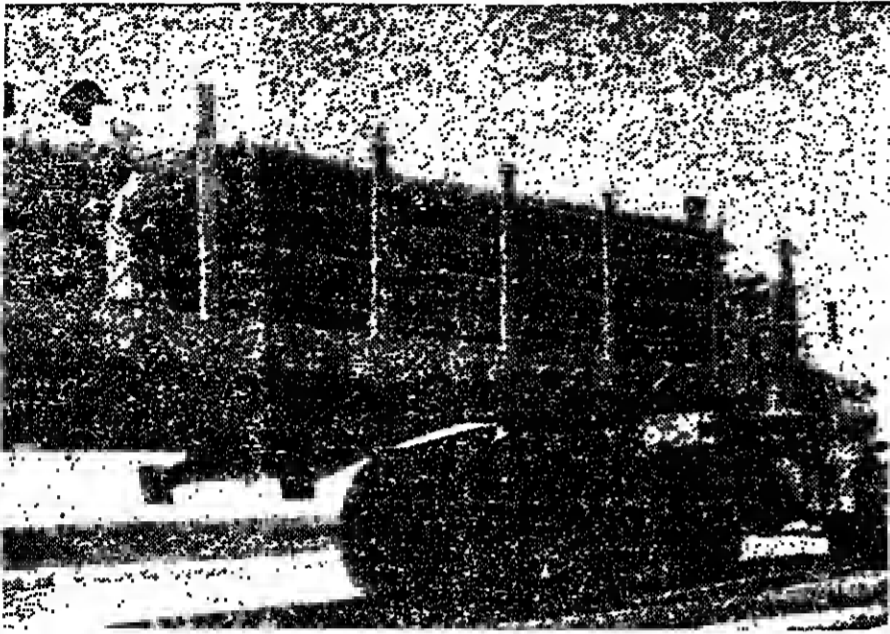
CONTINUED ON NEXT PAGE

HEAVY INDUSTRIAL PROJECTS AMONG THE MAJOR MIDDLE EAST OIL PRODUCERS

	A=In operation		B=Under construction/Subject to firm contract.		C=Design engineering/Advanced studies.		D=Early studies/Feasibility studies.	
	Petrochemicals	Fertilisers	LNG	LPG	Refining	Iron and Steel	Other Minerals Processing	
Algeria	A2 D1	A2 B3 D3	A2 B2 C1 D1	B1	A3 B3 D1	A1 B1 D3	D1	
Bahrain				B1	A1		A1	
Iran	A1 B1 D1	A2	C1	B1	A8	A2 B3 D1	A1 B1 D1	
Iraq	C1 D1	A2 B1		D1	A3 B3 C1	A1	B1 D1	
Kuwait	D2	A1		A1	A5 D1			
Libya	A1 B2	A1 B1	D1		A2 D3	D1	D1	
Qatar	B1 C1	A1 B1	A1	B2	A1 C1	A1		
Saudi Arabia	C4 D3	A1 B1 C1		A1 B1 C1	A3 B1 C3	B1	D1	
UAE/Abu Dhabi		D1	A1	B1	A1 B1	D1	B1	
UAE/Dubai								

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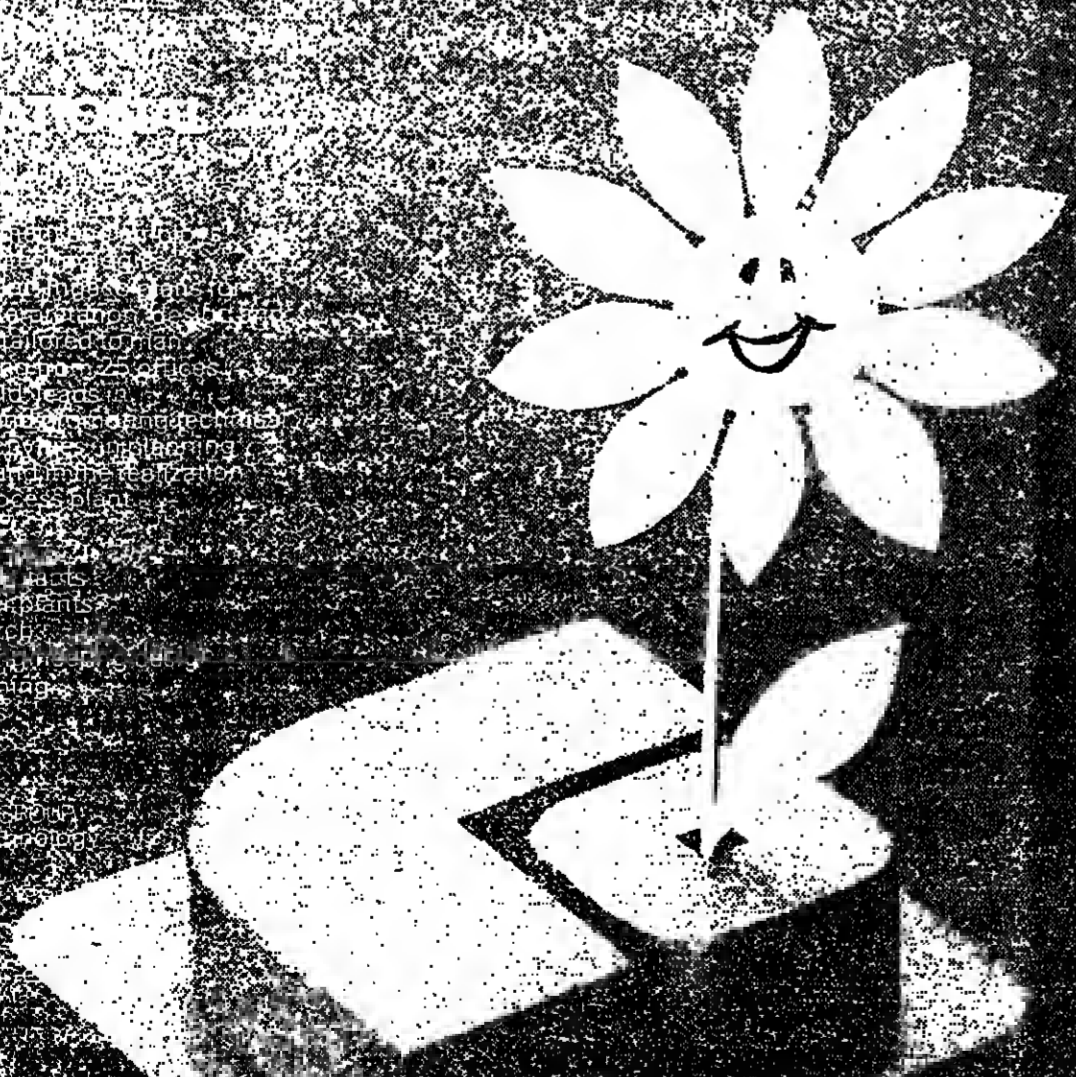


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OAPEC creates the industrial base

PORTABLE AS the to the western coun- the Middle East oil pro- will gradually come to and transport more and f their oil and create own hydrocarbon-based eam industries — eng- on the traditional 3 of the industrial states. his will mainly be done ividual Middle East uch of the groundwork 1, laid by OAPEC, the ation of Arab Petroleum of Countries.

IC has not only created f the institutions for wstream industrial de- nt but is preparing the al countries for a new ic order through debate cussion, and is taking a role in negotiating the switchover of industrial as is now in the 12th its existence. Formed 1968 by Saudi Arabia, nd Kuwait, it was con- as a body that would the conservative pro- (this was before the re- volution) to organise l and their revenues in they wanted and resist e from radical states. es were drawn up prin- by Sheikh Ahmed Zaki, the Saudi oil minister. ol. Gaddafi's takeover r in Libya in 1969, how- organisation became cised and rather more al because of the more political spread of its rship. Libya insisted on joining in the same f new members that in- Abu Dhabi, Dubai, 1 and Qatar, and in 1972 Egypt and Syria were d.

ain aims of OAPEC in- coordinating petroleum ; and establishing joint s. "In various stages of oleum industry," accord- Article Two of the agree- setting it up. The ce between it and OPEC, was founded in 1960 and ch the bigger producers along, it that OPEC has ore immediate aim of ng fair oil prices and terms with the oil com- while OAPEC is ily concerned with the rm aspects of cooperation interdependence among- embers. Another key nece, of course, is that is an Arab organisation. best expression of 's purpose is in the : joint ventures it has ed. The first of these e Arab Maritime Petro- Transport Corporation. In 1972, now owned by the organisation's mem- MPCTC represents partial ent of the Arab states' ion to carry as much as e of their oil and gas in wn vessels. Currently the ab fleet makes up about cent of the world's ton- a time when Arab states e about 90 per cent of seaborne trade, measured ume. Several Arab oil ers now own tanker ton-

nage and AMPTC has eight tankers totalling more than 2m tones and this year is taking delivery of two LPG carriers with a capacity of 75,000 cu m each.

The trouble with this and other Arab tanker shipping operations is that they have come into operation at a time of great oversupply in the tanker market. The only way in which AMPTC (and other Arab fleets) could ensure full utilisation would be by establishing an official preference for their ships, and this has so far been unattainable. All oil is traded on an FOB basis, leaving little room for the effective implementation of cargo reservation for national tanker fleets. Other preferential methods, such as offering Arab ships cheaper fuel, have been tried and have failed for a number of reasons, ranging from abuses of the system to the difficulties of distinguishing between pure Arab operations and Arab-flag ventures with large stakes held by industrial countries. AMPTC lost \$2.5m in 1977 on an operating income of \$20.8m, and the shareholders last autumn agreed to set aside \$80m over the next five years in the form of a soft loan to help it through its cash crisis. Plans to expand the fleet, notably on the petroleum product side, have been dropped.

The next hurdle will be over the transportation of LPG in Arab carriers. One of AMPTC's two ships will fly the Kuwaiti flag and will be able to share the transport of 40 per cent of that state's exports from its new LPG plant. However, the fact that the plant is having problems marketing its output suggests that full employment for the AMPTC ship, which will be competing with Kuwaiti-owned ships specially built for the purpose, is not guaranteed. However, in the shipping world it is accepted that as more gas plants come on stream and obtain markets the chances of the Arabs getting a good share of the market are higher than they have been for crude oil transport. Recently the Kuwaiti oil minister, Sheikh Ali Khalifa al Sabah, suggested that OPEC countries should simply decide what proportion of their crude oil and refined products they wanted to carry in their own ships and make the percentage stick by linking the sale of crude and products to the use of the producing states' tankers.

Offshoot

The Arab Ship Repair Yard (ASRY) at Bahrain is another offshoot of OAPEC which is a victim of the shipping slump. It came into operation at the end of 1977, having been conceived in 1968; the delay was mainly due to finding a partner willing to take an equity stake as well as provide design and management expertise. In the end Lisnave, the Portuguese ship repairers, came in under a service contract and the dock was built by Hyundai in only 18 months.

ASRY's authorised capital is \$340m and the dock, which can accommodate tankers of up to 500,000 tons, was the first to open in the Gulf. In common with most such facilities in the world, and despite a vigorous marketing and training programme, it is almost certain to experience losses for some time to come, even though it operated at 94 per cent of capacity in its first year of operations. The seven shareholder governments of the company—Saudi Arabia, Kuwait, Iraq, the U.A.E., Bahrain, Qatar and Algeria—have agreed to contribute up to \$146m over the next six years to keep the dock going.

Even in 1973, when the tanker market was in better shape, ASRY never pretended that the dock would be a money-spinner and it is now presented as more of a strategic necessity and a training centre for the Arab world. "It is a school, not just a dock," Dr. Ali Atiga, the OAPEC secretary general, told the Financial Times recently. "In commercial accounting this element should be taken away. Like an airport or a harbour it's nice if it makes a profit, but it doesn't have to."

ASRY looks a rather better venture than the Dubai dry dock, built by the Ruler Sheikh Rasbid on a far grander scale partly out of pique at OAPEC's decision to locate ASRY at Bahrain. Although now officially open it has no operator. Dr. Atiga says that he hopes it will be possible for the two facilities to co-operate but that the initiative ought to come from Dubai, and so far ASRY has not heard from it.

The third offshoot of OAPEC is the Arab Petroleum Investment Corporation (APICorp), which was set up in 1975 and is based at Dammam in Saudi Arabia. It has a paid up capital of SR 1.2bn and aims to invest Arab money in petroleum projects and related activities. It undertakes its financial operations on a commercial basis, although it takes into account the socio-economic circumstances of each individual Arab country. Its main activity since it became operational in 1976 has been to participate in loans and bond issues for projects—in 1978 its share amounted to \$126m or 14 per cent of the total value. These projects include a fertiliser scheme in Jordan and a NGL project in Bahrain.

APICorp is also planning several projects as part of a consolidated Arab oil industry. These include the creation of a drilling company with a foreign partner (talks are being held with Santa Fe, and three rigs are being built); a detergent project; a catalysts project; and a tube oil project. Several of these projects are in areas identified by OAPEC. The corporation has made a profit on its activities so far and the next stage is for it to move more heavily into equity participation, which requires that it strengthens its staff and finds foreign partners.

The fourth of OAPEC's

creations is the Arab Petroleum Services Company, which was set up in Tripoli in 1977 but has so far been slow to get underway. It is involved in the drilling project with APICorp and is planning companies in such fields as seismography.

Dr. Atiga points out that it is easier to buy tankers and commission docks than to train people, and this is one reason why the proposed Arab Petroleum Training Institute has taken so long to become established. It is now hoped that it will hold its first course next year, based in Baghdad, but this is conditional on the agreement of OAPEC's Board at its next meeting in May.

A new OAPEC institution which Dr. Atiga says is close to becoming a reality is the Judicial Board of Organisation, designed to function as an arbitration council between members or between any member and a petroleum company operating in its territory. Eight out of ten members of OAPEC have now ratified the agreement to set it up (it was conceived when the organisation began), and its formation should be announced before the end of this year.

Talks

Last autumn Sheikh Ali Khalifa al Sabah, of Kuwait, then President of OAPEC, had detailed talks with Mr. Guido Brunner, the EEC Commissioner for Energy, and OAPEC is to hold further talks in the summer. The aim is to negotiate a smooth entry into the market for the refining capacity which is being planned or constructed in the OAPEC countries. The organisation does not intend to influence each Arab country's development policy but only to assist it in marketing, and in avoiding the current tariff and quota barriers. Dr. Atiga believes that the world refining capacity surplus will disappear by the 1980s as more European capacity becomes obsolete and new Arab capacity comes on stream (assuming that little or no new European capacity is built). Western companies would benefit from this trend by the sale of refinery equipment to Arab countries. Current OAPEC refining capacity of 2m b/d could reach 6m or 7m b/d by the mid-1980s, though a higher proportion would be consumed locally, the Secretary-General says.

Dr. Atiga does not think the entry of the Arab states into the export to Europe of refined products will be an easy matter, but he believes that it can be achieved smoothly by means of the kind of dialogue OAPEC is now attempting. But he also envisages the possibility of the Arab states tying the sale of crude to the sale of products—a device that is likely to require concerted action by oil producing states to be effective. OAPEC, he believes, could play a part in this.

James Buxton

Diversify

CONTINUED FROM PREVIOUS PAGE

here are other options. First is to reinject gas into wells to increase or prolong recovery rates; this is crude for export, which is valued more highly than gas that is reinjected. A second use of gas which is suggested might give returns than exporting is to use gas as a fuel for refineries so as to free oil for other purposes. In almost any substitution of oil in domestic energy systems again releases higher-crustude for export. Finally, JAPEC author went on, using the gas for petro- lical and fertiliser products n once again optimises ns on gas.

There is fairly general accept- that—with markets favour- the oil producers have a arative advantage in tur- heir gas into ammonia (for s a fertiliser) and methanol easily attractive as an ion to gasoline). In either the technology is not all complex and transporta- costs are quite low. It is significant that the Saudis exploring joint ventures urens with the U.S. groups nese and Texas Eastern and a Japanese consortium led by C. Itoh. They are also ring a fertiliser project Taiwan Fertiliser—a case h illustrates how non-OECD- d companies are gradually rting themselves into the de East scene (Korea's ndai Group and India's ineers India readily spring ind as other examples). ore controversial are the e ethylene complexes which being planned throughout area, particularly in Saudi bia and Iran. The use for feedstock ethane, which s between methane and LPG its awkwardness to export in pure form. It is relatively

easily converted into ethylene, however, the major feedstock within the petrochemical industry from which many plastics and synthetic fibres are derived. The Iranian case is fascinating. The Japanese Mitsui group entered into a half share of IFCP (the Iranian Petro- chemical Company), which was planned as a vast complex, partly centred around an ethylene cracker. When first conceived IFCP was due to cost \$800m, but today, thanks to a combination of the rising yen and inflation of the costs even in yen terms, the project is now budgetted to cost around \$3.2bn. It came through the upheavals surrounding the Shah's departure relatively unscathed (it was possible to keep construction going nearly all the time), but it is still only 80-85 per cent finished, and needs further injections of capital which have got to come from the Japanese side since the Iranians themselves lack the money. This project now has all the makings of becoming a financial disaster.

Slowly

Saudi developments are occurring more slowly. The authorities are deliberately working through joint-ventures involving companies such as Shell, Mobil (those two are the front-runners), Dow, Exxon and Mitsubishi. It looks as though the Shell project is closest to moving from negotiations to actual construction, though negotiations over issues such as terms of linked crude offset entitlements are still continuing. It is now conceivable that Shell could start construction some time next year, in which case we would be talking of the project coming on stream in 1984. The other major ethylene-based projects would follow at staggered intervals through the rest of the decade, though some of the partners could well drop out in the interval. Western commentators sometimes express unease about the likely impact of such projects

on world petrochemical markets. By my calculations, the Middle East and North African oil producers, which had virtually no ethylene capacity in 1977, could well have capacity enough to supply between 3.5 to 4 per cent of world demand in 1990. Saudi Arabia could be producing 1.5 per cent of world demand, with Iran providing a less impressive 0.4 per cent. After 1990 there should be little (other than Western protectionism) to stop the oil producers from increasing their share of world markets quite steadily.

The point is that ethane, which has few alternative uses in an economy like Saudi Arabia's, has fed into such complexes at prices well below those facing U.S. or European competitors for their feedstocks. As a result both the Saudi Government and the foreign partners should be able to live quite comfortably even if these complexes produce transfer prices for their ethylene some 30 per cent below corresponding prices fetched by competing American or West European plants.

This gives the Saudi projects (which I would expect to be among the more efficient in the region) quite some leeway to overcome transport and tariff barriers—and it should never be forgotten that these will be the best-placed plants to service the small but rapidly growing demand for petrochemicals within the Middle East itself and around the Indian Ocean. A final way that gas can be used is not as a feedstock but as a cheap source of energy for energy-intensive industries such as metal-processing. This is particularly attractive in the case of steel, where the direct reduction technology is an ideal alternative to the massive blast furnace route, using gas rather than scarce coking coal, and coming in relatively small units, thus allowing countries to tailor steel production much more closely to their needs than is possible when dealing

with blast furnaces, which ideally should run at capacity levels which would totally swamp a region like the Middle East. The Iranians were in the middle of building a wave of such direct reduction plants before the change in regime left industrial policies uncertain. The Saudis recently committed themselves to such a plant of their own. In aluminium, Bahrain's smelter, Alba (in which the Saudis have just taken a 20 per cent stake—an interesting example of intra-regional, multinational investment) has been on stream for a while, and Duha's competing plant, Dubai, is in the final stages of construction. Similarly, the Iranians were developing their copper smelting capacity in the last years of the Shah.

Not all of the projects discussed have been trouble-free and some of them will never be profitable. But we do now have a sense of the emergence of an industrial superstructure based on the region's plentiful supplies of gas. It is all rather reminiscent of how energy-intensive and gas-based industries in the U.S. sprang up in the U.S. Gulf Coast States like Texas in the earlier decades of this century. There are, of course, differences. Major markets are rather further away from the gas than in the U.S. case. The lack of any previous industrial experience in most Middle East and North African States makes them much more dependent on expatriate labour. But cheap gas and, more fleetingly, cheap capital (in the Saudi case) are giving the region a comparative advantage in certain industries—something the West can do little about.

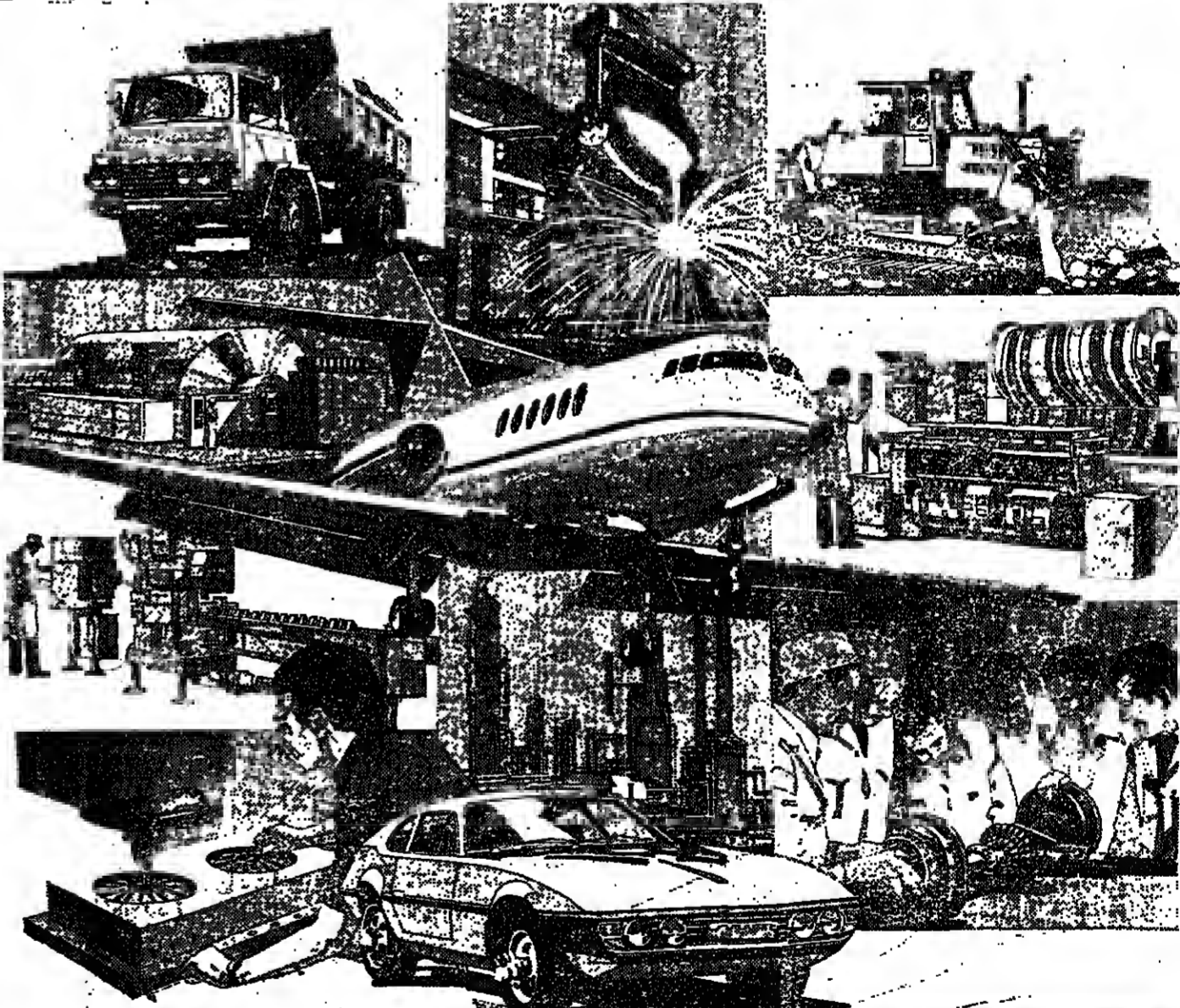
The Middle East producers will, of course, make blunders, but they are on a learning curve and the broad scale on which downstream industrialisation is taking place bodes well for the region's future. Louis Turner Royal Institute of International Affairs

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MIDDLE EAST OIL IV

IRAN

Picking up the pieces

IRAN HAS abandoned its position as the world's number two oil exporter, apparently without regret. The National Iranian Oil Company has settled down to producing only some 2.5m barrels a day, or about 40 per cent of previous output levels, and shows no sign of planning to push it significantly higher.

NIOC has yet to be instructed on the revenue Government expects from oil but, officials say, the authorities are not pushing for the extra revenue from higher output. More modest development ambitions, economies in such areas as the Shah's \$10bn a year defence budget and higher oil prices will compensate, it is argued, for the reduction in oil income. But whatever the financial reasoning, the main attraction is the practical advantage of low production at a time when NIOC is seeking to assert its independence from the Western Consortium which has managed oil production and marketed the bulk of Iran's oil exports for the past 25 years.

NIOC claims that the Iranian employees of the Consortium's operating subsidiary, the Oil Service Company of Iran, can cope with production of up to 4 or 4.5m barrels a day and at the lower levels of production have more chance of avoiding the technical hitches and maintenance problems that would need the attention of expatriate technicians.

NIOC does not appear to have inherited any special technical problems from the closure and neglect of the oil-field installations during the months of turbulence that toppled the Shah. There are reports of oil well difficulties from the lack of production, according to Jahanfar Reoufi, NIOC's director for exploration and production and now acting general manager of OSCO. Pumping stations have been given routine maintenance and

reports of severe corrosion or clogging in pipelines have yet to be confirmed.

At reduced production levels, Iran also buys time for picking up the pieces of the massive gas, gas liquids and reinjection programmes for which Iran has been investing around \$1.5bn a year for the past four to five years. Expatriate management as well as engineering and construction skills are recognised as indispensable by NIOC. But with output well below the 6m b/d levels which the Shah attempted to sustain, there will be less urgency in pursuing these projects and fewer foreign workers needed.

Soundings

NIOC has already taken soundings from foreign companies on the possibility of their supplying the technicians it needs, but has yet to define either the numbers or the skills it requires. The main difficulty for NIOC will not be in finding the appropriate skills but in finding expatriates who will be ready to take up jobs in an area where revolutionary fervour runs high and security will be difficult to guarantee.

Greater uncertainty surrounds the ability of NIOC to market its crude without the compliance of the Consortium, with which NIOC has a "Sales and Purchase Agreement," technically valid until 1998. But despite its relative inexperience of crude oil marketing, NIOC should encounter few difficulties in disposing of the limited amount of oil now available for export. NIOC previously marketed around 1.5m b/d direct to its own clients, ranging from the U.S. independent Ashland Oil to East European governments, and does not expect any difficulties in attracting these

Within a week of the resumption of crude oil exports on March 5, NIOC officials claimed to have signed up term contracts involving more than 1m b/d and taking effect from April 1 and could point to a queue of prominent customers waiting to negotiate for more. Japanese companies seem to have set the pace, sending in several teams to Tehran during March, but other companies, among them ENI, were also represented. The early conclusion of even more contracts seems to have been delayed only by a reluctance to sign at the high prices demanded by Iran before the results of the OPEC meeting in Geneva on March 26 were known.

In contrast to the publicity given to the \$19-20 a barrel fetched for spot sales, NIOC has taken some care to keep quiet on the pricing of its term contracts. "You can sell at over \$20 a barrel on the spot market and it won't make any difference in a OPEC," commented one NIOC official. "But long-term prices are sensitive." But company sources leave little doubt that so far Iran has been receiving over \$16 a barrel on term sales compared with the somewhat anachronistic OPEC price of \$13.45 for Iranian light. However, if NIOC seems to be in a commanding position to push ahead with what chairman Hassan Nazih has called the "re-nationalisation" of the Iranian oil industry, the running of the industry remains highly vulnerable to domestic political upsets. Mr. Nazih's recent offer of IR10bn (\$155m) for the development of the Mousatir Province, in which Iran's major oilfields are located, was a shrewd gesture at a time when NIOC's overriding concern was to ensure that there would be no resistance to its plans for resuming oil exports. It also reflected the pressure on NIOC from the local committees that act in the name

of Iran's religious strongman, Ayatollah Khomeini, and have become the effective authorities in Iran's provinces.

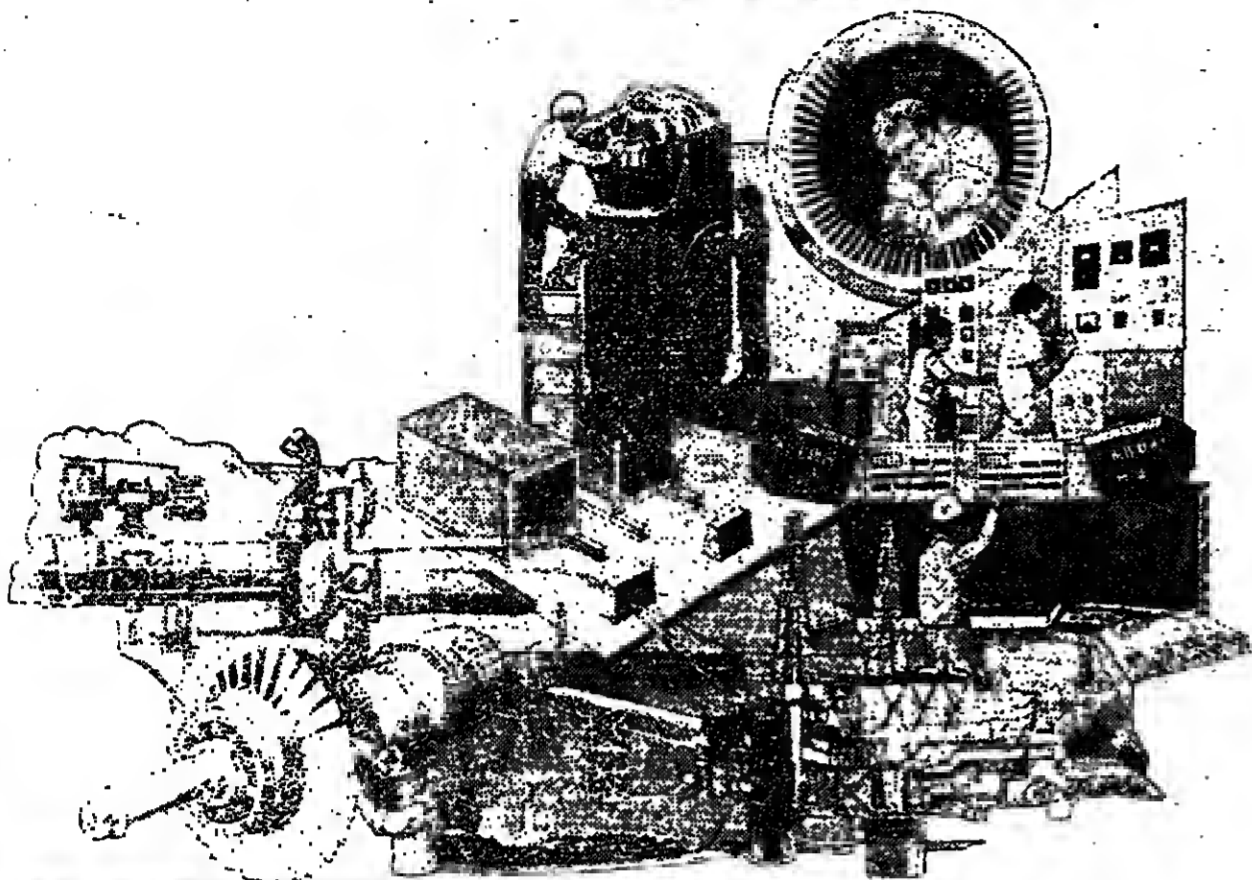
Although the committees say they do nothing to interfere with the decisions of the oil company, their power has already been felt by middle management in the oil fields, some of whom have been "sacked" and nearly all of whom have found their affairs under the suspicious scrutiny of technically unqualified militiamen and committee representatives.

To some oil industry observers, it represents an ironic reversal of the past situation, in which even the most elementary decisions were referred to senior management, and which was the target of critical comment within the industry. "Instead of a few bumps on top you have a multiplicity of bumps down below," was the wry comment of one foreign oilman.

But if NIOC's management team is now rated as stronger than many of its predecessors, it seems only a matter of time before the company is purged of those tainted by corruption or by their service to the Shah's regime. One of those considered best qualified, professionally and politically, to remain in his post is NIOC's deputy chairman, Mohammad Ali Narvagh, a former deputy chairman of OSCO, who was squeezed out of NIOC by Hushang Ansary in 1977 and later for Paris. There, he was in contact with Prime Minister Mehdi Bazargan and others close to Ayatollah Khomeini. But with the Prime Minister's position the subject of considerable uncertainty in recent weeks, the extent of future changes cannot be forecast.

By a Correspondent

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UNITED ARAB EMIRATES

Major investment

ABU DHABI has chosen to proceed with growing caution with its plans to diversify its industrial base but is pressing ahead with a major investment programme to develop its oil and gas industry. Exploration activities are being intensified in order to establish more accurately the scope of the country's hydrocarbon reserves, while at the same time the Government is pursuing closely a policy of limiting oil production to a level that will prolong the life of the major fields and maximise the recovery of all hydrocarbons, including the vast quantities of associated gas that are produced along with the crude oil.

The country is also determined to maintain a premium price for its high-quality light crude and was one of the first oil producers to introduce a special 7 per cent surcharge last month in response to the turmoil in world oil markets caused by the loss of crude exports from Iran.

Oil exports have provided huge funds for development in all of the member States of the United Arab Emirates, of which Abu Dhabi is by far the largest, but the bulk of the oil and gas reserves is concentrated in the hands of the two richest emirates, Abu Dhabi and to a lesser extent Dubai.

Abu Dhabi is one of the younger Middle East oil producers. Production began recently as 1962. Some exploration was carried out in the 1930s, but serious activities did not begin until after World War II, with the first major finds in Abu Dhabi coming in the late 1950s. Production built up from 1962 in a series of dramatic annual increases, but by 1974 Abu Dhabi had become concerned at the over-exploitation of certain fields and it decided on a new policy aimed at conserving the fields by limiting production.

Crude oil output reached a peak in 1977 of 1.64m barrels a day (b/d), but last year fell by nearly 13 per cent to 1.45m b/d. The onshore fields are now working to an overall production ceiling of 850,000 b/d, while the two major offshore fields are limited to an average output of 600,000 b/d. The balance of production comes from a couple of smaller offshore fields.

The present production level is very similar to that being achieved in the offshore fields of the UK sector of the North Sea. But whereas the UK has a population of more than 50m on which to spend its oil revenues, the population of Abu Dhabi in 1976 was measured at only 236,000.

With massive revenues from oil exports accruing to such a small population, economic development in recent years has proceeded at break-neck speed. But Dr. Mshoud Hamra-Krouh, the general manager of the Abu Dhabi National Oil

Company (ADNOC), describes present Government policy for the oil industry as "careful, cautious and systematic."

In practice this means that billions of dollars are now being spent both onshore and offshore on schemes to collect the associated gases produced along with the crude oil, which in the past have been wastefully flared off. Offshore, a major investment programme is under way to develop the huge reserves of the Upper Zakum field, while onshore a major new export refinery is being constructed at Ruweis.

Unlike many of its neighbours in the Middle East, Abu Dhabi has elected to go for partnership with the international oil industry in exploration and production rather than for a 100 per cent takeover of the foreign companies' assets. The result is that Abu Dhabi's oil industry is a complicated patchwork of partnerships and joint ventures, but in every activity the dominant partner is ADNOC, which has the brief to develop and control all oil and oil-related industries.

Fifth

Onshore production comes from four main fields, Bu Hana, with an output last year of 455,000 b/d, Asab (316,000 b/d), Bab (51,000 b/d) and Sahil (25,000 b/d). A fifth field, Shaib, is being developed and should be coming into production in the first half of 1981. The planning and technical design work has started and output should reach a level of about 50,000 b/d.

Offshore the major development work is undertaken by the Abu Dhabi Marine Areas Operating Company (ADMARCO), in which ADNOC again holds a 80 per cent interest. The balance is held by British Petroleum 14 1/2 per cent, Compagnie Francaise des Petroles 13 1/2 per cent and the Japan Oil Development Company (Jodco) 12 per cent.

Both on and offshore these two companies have gradually been relinquishing to the State major parts of their concessions, with the result that onshore ADNOC retains title to only 26,000 sq km of the original concession of 78,000 sq km. Offshore the marine consortium has been relinquishing major areas (equal to 15 per cent of the remaining unproven acreage) every three years since 1966.

Several of the concessions relinquished have been reallocated to other interests and a number of small fields have been developed offshore. Compagnie Francaise des Petroles operates the Abu Al-Bukhoosh field, which has an output of 65-70,000 b/d, while a consortium of Japanese interests, the Abu Dhabi Oil Company, is exploiting the small Mubarraz field with a production of 20-22,000 b/d.

This summer another small discovery, the Arzanab Field operated by Amerada Hess of the U.S., should come on stream, with output building up to 50-55,000 b/d. One other small field, Al-Bunduqa, is located on the median line between the Abu Dhabi-Qatar offshore concessions. The field is operated by ADMARCO, but all revenues are shared equally between the two States.

Individually most of the major Abu Dhabi fields now in production could achieve significantly higher levels of production, but Dr. Hamra-Krouh is determined to prevent repetition of past oil company practices of forcing maximum production from some reservoirs at the expense of jeopardising the ultimate level of recovery of oil and gas. As an example of this policy he cites the Bab onshore field, which has a production potential of 130-150,000 b/d, but which is currently producing only some 50,000 b/d. "This field was badly developed at the beginning and is therefore showing bad signs of fatigue. In the world of today oil companies are interested in not wasting a single barrel. It is criminal to develop a field with a short-term approach, thus taking the risk of not getting the maximum recovery," he says.

Dr. Hamra-Krouh maintains that as much as 6 per cent of the oil in place has already been lost because water has been injected too near the centre of the reservoir, with the result that some oil has been forced behind the water.

ADNOC is discussing a new development programme for the field with its partners, but if the consortium rejects the plan on the grounds that it is too expensive, it is likely to press ahead independently along with any of the individual companies that wish to join it.

This pattern of independent development by ADNOC has emerged strongly in recent years, as some of its international oil company partners have shied away from committing the kind of major investment required for Abu Dhabi's more ambitious schemes. At the back of their minds the oil companies are clearly aware that at any time Abu Dhabi could choose to follow the example of several other OPEC members by opting for a 100 per cent State takeover. There are no signs yet of this happening in Abu Dhabi, but the oil companies' reluctance to take on new commitments must be strengthened by the fact that the major new development projects now under way will take several years to show any return.

As a result ADNOC has been joined only by the Japan Oil Development Company in its \$2.5-3bn development of the offshore Upper Zakum field. BP and Total declined to take equity shares in the project. Onshore

ADNOC is pressing ahead with the \$1.6bn gas-gathering scheme without the ADGC consortium, which pulled out of the project after a disagreement over costs. Independently, however, Shell Total and Parlex have taken on equity shares.

With the present output ceilings in place Abu Dhabi has a considerable extra technical production capacity in hand. But Dr. Hamra-Krouh stresses that this is only a theoretical capacity. To exploit it would run directly counter to the overriding policy of conservation and achievement of the maximum long-term recovery rate.

Once the Bab field is efficiently developed Abu Dhabi will have an optimum onshore production level of some 1m b/d, with an offshore capacity of 500,000 b/d. Last year it accounted for just under 5 per cent of OPEC's total production of about 29.9m b/d. Its reserves have been conservatively estimated at more than 300m barrels of crude oil, but they are certain to go higher as recovery techniques improve.

Abu Dhabi's production is set to rise from the present limit with the development of the major new offshore field at Upper Zakum. Present offshore production is centred on the Umm Shaif field, which last year produced 249,600 b/d, and the lower Zakum field which produced 245,929 b/d.

Development of the Upper Zakum field was started in 1977. Initial production is expected in 1981, building up to a full capacity from the first stage of development of 500,000 b/d in 1983. The field will push Abu Dhabi's total production level to about 2m b/d in the mid-1980s. Such is the size of the Upper Zakum field that it is expected ultimately to produce about 1m b/d, a level it could hold, says Dr. Hamra-Krouh, for 60-70 years. By comparison most North Sea fields will be able to maintain peak production for less than 10 years.

The Upper Zakum structure will not be as easy to develop as the Lower Zakum and will require water injection from the start to maintain production pressures. Most existing fields are already operating with massive water injection schemes. About 170 wells will be drilled in the first stage of development of Upper Zakum. A total of 25 were completed last year, 35 should be finished in 1979 and drilling work will probably continue into 1981.

The equity partners in the whole development are ADNOC with 88 per cent and Japan Oil Development Company with 12 per cent. An operating company, ZADCO, has been formed by these equity partners along with Total, which is giving the technical lead in the development under an industrial co-operation agreement.

Apart from Upper Zakum, Abu Dhabi has been investing

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A force for stability

INDUSTRIALISED countries in the West and the world's leading nations will always depend on the Middle East as their main source of oil. In particular, the world will depend on Saudi Arabia in particular well into the next century even greater than it has in the past five years.

Arabia's exceptional reserves, of course, from the non-Communist countries, and a margin above its own financial needs. It has reason for that, since the oil explosion of 1974-75, the Kingdom has pursued a policy of enlightened self-interest and responsibility in the region.

Saudi Arabia's ability to affect prices as the producer—by lowering production in response to demand—will be limited. Arabia's fundamental need as a source of oil cannot be completely met because estimates of its resources cannot be precise. They depend on variables such as the progress of new recovery techniques, maintenance of pressures, summer ability of exploration and development of alternative sources of energy.

UNITED ARAB EMIRATES

CONTINUED FROM PREVIOUS PAGE

Recently in recent years in order to collect the vast quantities of associated gas that in the past have been flared off. About 850m cubic feet of gas are being produced from the onshore fields. But in 1977 ADNOC implemented a scheme for flaring the gas from the four fields which will lead to export of large quantities of propane, butane and natural gas from a terminal at the new industrial complex of Ruweis.

The scheme, which is costing \$1.2bn, is a joint venture between ADNOC, 68 per cent, and Pecten, 32 per cent. The total investment is being raised as equity and \$1.2bn is coming in the form of a loan from the Abu Dhabi Investment Authority.

The plant was designed to produce 660,000 tonnes a year of propane and 420,000 tonnes a year of butane, but output has always been substantially lower. At the refining end of Abu Dhabi's oil industry, ADNOC is pressing ahead with the building of a \$600m refinery and export terminal at Ruweis. The refinery will have an initial capacity of 120,000 b/d, but this could well be doubled later. For the moment it has postponed plans, therefore, for expanding the small existing 15,000 b/d refinery at Umm el Nar. This was to have been increased to 45-50,000 b/d.

barrels based on the method that is customarily accepted for determining these figures."

However, serious questions have been raised—and not yet satisfactorily answered—concerning the optimum rate of production that can be sustained from fields of the existing developed network without damaging their potential. The issue has been confused by the fact that the results of studies submitted by American partners in the Aramco operation to the U.S. Senate Foreign Relations Committee have been leaked selectively and seemingly by pro-Israeli elements anxious to play down the Kingdom's importance as a source of oil.

One study quoted has indicated that an output of 8.5m barrels a day could not be maintained beyond the year 2000 and one of 12m barrels, or almost the present rated capacity, would lead to exhaustion in 15 years.

Sobering Among the sobering judgments reported are that daily production of 14-16m barrels would lead to a drastic fall in six to 10 years and that the investment required to bring capacity to the upper limit would amount to no less than \$25bn.

In 1972, when revenue for a barrel of Arabian Light was rather less than \$1.50, Saudi Arabia was contemplating output reaching 20m barrels a day. Indeed, in that year Sheikh Ahmed Zaki Yamani, Minister of Oil, publicly proposed expanding capacity to such a level to meet future American demands in exchange for privileged access to the U.S. for Saudi investments and a more even-handed policy towards a resolution of the Arab-Israeli conflict.

A little less than two years ago the U.S. Central Intelligence Agency, in its report "The International Energy Situation: Outlook to 1985," calculated that by then Saudi Arabia would have to produce at the rate of 19-23m barrels a day if projected demand for supplies from the OPEC group of producers was to be met. The report assumed an expansion of capacity to 16m barrels which would be exhausted by that year, together with the country's "ability to act as price moderator in OPEC."

In the event experience in the first half of 1977 showed the physical limitations, and perhaps the political constraints, on Saudi Arabia's power to decide prices. That was the period of the price split in OPEC when Saudi Arabia and the United Arab Emirates limited themselves to an increase of only 5 per cent over the level decided upon by the other producers.

The Kingdom's stated strategy was to sell enough of its own cheaper oil to force down the average price increase of the other producers to below 10 per cent. This did lead to some trimming and discounts by the others.

But because of increased demand the exports of all the maximalists, with the exception of Qatar, were actually up over the same period of the previous year. Because of technical reasons (including loading difficulties at the Ras Tanura terminal because of bad weather), restrictions on the availability of light crude and the unwillingness or inability of customers to switch to other suppliers overnight, Saudi Arabia's production during those six months averaged only 9.1m barrels a day compared with a capacity rated then at 11.8m barrels a day.

Two years later that attainable limit remained national. Last month Sheikh Yamani said: "We think that 9.5m barrels a day is a reasonable level of production on technical grounds." His statement may have reflected heightened concern and uncertainty about the ultimate recovery of oil from the fields if output were to be maintained, as well as considerations about conservation in general and relations with other members of OPEC.

It implied a review of policy since last autumn when Dr. Abdul Hadi Taber, the governor of Petromin, put maximum sustainable capacity at just under 11m barrels a day. The current expansion programme, he indicated, would raise it to a little less than 12m barrels a day but no sooner than 1981. Presumably facilities able to accommodate a peak over short periods of up to 14m barrels a day.

Yet progress with even this limited target may be slower. When the nationalisation of Aramco is completed the operating company is to be left with a margin of only 50 cents to finance investment after tax payments to the Government and deduction of service fees for the former Aramco owners, according to present plans.

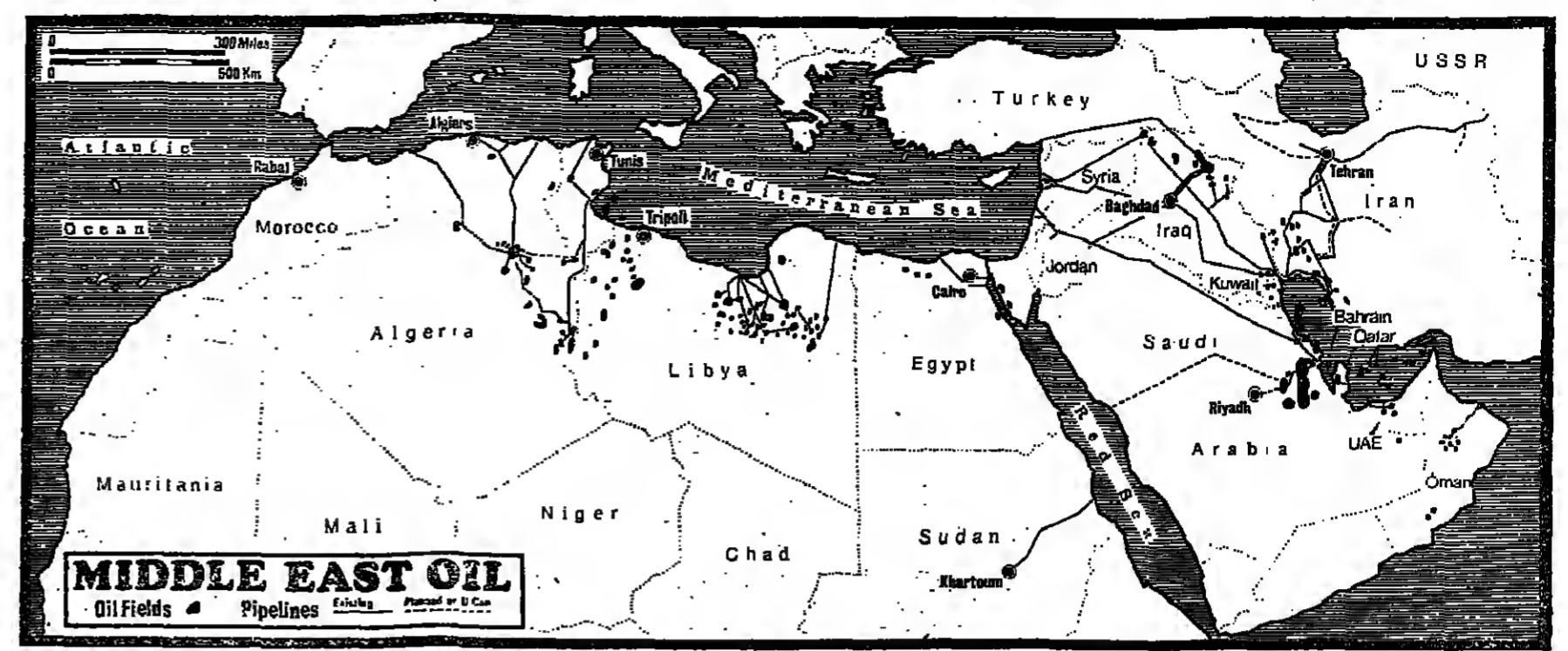
Old assumptions about Saudi Arabia's meeting incremental demands have been undermined. After the price explosion of 1973-74, the Kingdom produced far more oil, especially during the six-month price battle, than its own needs warranted, to the extent that by the beginning of last year it had accumulated foreign assets valued at more than \$60bn.

Yet its absorptive capacity and the decline in the purchasing power of revenue during the 18-month price freeze up until the beginning of this year, have proved such that in the Kingdom's 1977-78 financial year its surplus was reduced to \$10bn or less and during the current one (ending in June) it has had to draw about \$3bn from its reserves.

One factor in this squeeze arose from the way in which Saudi Arabia absorbed the slack in the market before the cut-off in Iranian exports. Total daily production during the first eight months of 1978 at 7.7m barrels (including 200,000 barrels from its share of the Neutral Zone) was down 18 per cent compared with the same period of 1978. Production for the full year at 8.6m barrels a day (including 7.5m from the Neutral Zone) was 11 per cent below the level of the previous year.

From that point of view, and given its complaints about the negative return in real terms from its assets and their depreciation, the Saudi Government probably was not averse to a price rise for 1979 even if it expressed reservations about the amount of the increments set for the year by OPEC. The same possibly could be true of its decision to permit additional output of 1m barrels a day over and above the 8.5m barrels—to be paid for at last quarter prices—for each month of the first quarter.

The extra availability helped make good the shortfall of supplies from Iran. Yet even before the true measure of the crisis became apparent when Qatar and Abu Dhabi formally announced increases for their light crudes, Sheikh Yamani acknowledged that with demand and supply in balance, Saudi Arabia's price leadership had diminished. If the Kingdom decides to limit Aramco's production to the 8.5m barrels ceiling, pressure on supplies, and therefore prices, will become that much greater.



acknowledged that with demand and supply in balance, Saudi Arabia's price leadership had diminished. If the Kingdom decides to limit Aramco's production to the 8.5m barrels ceiling, pressure on supplies, and therefore prices, will become that much greater.

Lighter As it is, Saudi Arabia has contributed to the demand pressure for lighter crudes. From the beginning of 1978 it has limited output of 34 degree API Arabian Light, the marker crude, to 65 per cent of the total. Even before the cut-off in supplies of the Iranian equivalent, the policy had its impact on the market which has not had time to make the necessary adjustments.

Decision If they take less than the minimum entitlement set they will be penalised. Under an incentive scheme allocations are to rise according to commercial discoveries made—a provision that hardly seems necessary at the present time, but the question of how much oil will be available to them is obviously one question that has held up finalisation of the agreement.

Government would take full ownership are still awaited even though the basic terms—backdated to the beginning of 1976—were worked out three years ago and as far as financial arrangements are concerned have been in operation since last year.

Under the new arrangement the four partners will handle the operation of the fields in the old concession area, be responsible for the future development of them and undertake further development. With the question of compensation already settled and the financial settlement completed, they are receiving a discount of 17-21 cents on each barrel of oil that they lift.

At one point the Saudi Government was talking in terms of 7.7m barrels a day. It is understood that up until the crisis their entitlement was 7.3m barrels which, out of the 1m barrels increase in production permitted, was raised to 8.1m. As far as the take-over agreement is concerned, however, the Saudi Government has been talking more recently in terms of 7m barrels a day. Yet even at a production rate of 8.5m barrels, let alone 8.5m, it is difficult to see how such a crude entitlement could be provided.

First, about 1m barrels daily are now accounted for by the direct sales of Petromin, the existing state-owned oil corporation, which plans a considerable

growth in its business; the export refinery at Ras Tanura has a capacity of 250,000 barrels that is almost fully utilised; and domestic consumption is growing, catered for by the other Petromin-owned facilities at Jeddah and Riyadh.

Second, there is the 1.5-2m barrels a day in total that the various foreign partners that have been negotiating joint ventures in refining and petrochemicals want in addition to the return on their investment for the considerable transfer of technology and capacity involved. The formula under consideration has been 100,000 b/d for every million dollars invested.

Government indecision over the conflicting claims obviously accounts for the delay in finalising both the terms of the 100 per cent state takeover of Aramco and the various industrial projects. Yet behind the prolonged uncertainty about entitlements is the bigger question that the slow Saudi decision-making process has not apparently resolved: how much oil it is willing and able to produce?

Richard Johns

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MIDDLE EAST OIL VI

KUWAIT

Projects tailing off

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FT 379

THE TURMOIL in world oil markets caused by the ten-week loss of oil exports from Iran has put Kuwait in the unaccustomed position of being able to demand a special surcharge for its rather heavy crude oil. For much of last year Kuwait's main export crude was selling at a slight discount in order to persuade customers to meet minimum contract commitments, but in recent months the market—and therefore the attractiveness of Kuwait crude—has been transformed.

The three Western oil com-

panies Gulf, British Petroleum and Shell, which lift nearly two-thirds of Kuwait's main grade of export crude, have all been fully exercising their right this winter to lift an extra 10 per cent on top of their basic contract quantities. This unexpected pressure on supplies could well push Kuwait a little above its self-imposed production limit for 31 degree API crude of 2m barrels a day (b/d).

In addition, production has been boosted by the Arabian Oil Company (AOC), a Japanese consortium and the only foreign oil company still operating in Kuwait. AOC produces oil from an offshore concession in the Neutral Zone and production, which is shared equally with Saudi Arabia, has already risen to about 400,000 b/d in order to meet increased Japanese demand. Together with its share of the small onshore production in the Neutral Zone Kuwait's total production this year is expected to average 2.4m-2.5m b/d.

This is still a far cry from the levels reached in the early 1970s. In 1973 Kuwait crude production achieved a peak of nearly 3.5m b/d, but since that early part of the decade the Kuwait Government has been following a policy of much stricter conservation. It is in favour of keeping production at a lower level in order to preserve the country's oil for as long as possible.

Kuwait's oil reserves have been estimated at about 70bn barrels, surpassing those of most major oil producers with the exception perhaps of Saudi Arabia and the USSR. At present production rates these reserves could last at least 70-80 years, and with a population estimated in 1976 at little more than 1m it is clear that the incentive is lacking for Kuwait to return to a higher level of output.

Kuwait has been in the oil business for a long time and has been able to build up a level of indigenous expertise that is still largely absent in many of the neighbouring Gulf States. Not only is it a crude oil producer of long standing, it has also developed an important refining industry and is still the biggest exporter of oil products among the Middle East OPEC states, with a capacity for processing about 555,000 b/d of crude.

The main crude oil production company is the Kuwait Oil Company, which is responsible for more than 90 per cent of Kuwait's output. KOC was first established as a joint venture in the 1930s by British Petroleum (BP) and Gulf Oil, but since the middle of this decade has been fully owned by the Kuwait Government, with the companies continuing to help to operate the facilities in return for a discount of 15 cents a barrel on their liftings of crude oil.

Gulf is the largest lifter of Kuwait's main export crude, which is fairly heavy with a 31 degree API quality. It is committed to lifting 500,000 b/d BP takes 450,000 b/d, while Shell, not one of the original concession holders, lifts another 360,000 b/d. All the contracts have some flexibility with the companies able to vary their liftings by about 10 per cent either side of the contract quantity.

During the temporary glut of crude on world oil markets in 1977 and early 1978 Kuwait actually had to drop its oil price in order to maintain its level of production. At the beginning of 1977 Kuwait 31 degree crude was priced at \$12.37 a barrel, but six months later, as sales proved difficult, this price was lowered by 10 cents a barrel. The discount was sanctioned at the OPEC meeting on heavy crude pricing held little more than a year ago, when Kuwait was allowed in addition to offer an extra 30 days' credit on top of its usual 60-day credit period.

With the general increase by OPEC in December the price of Kuwait crude rose on January 1 by 5 per cent to \$12.83 a barrel with the further quarterly price increases scheduled for the rest of the year the price should reach \$13.99 a barrel by the last quarter. But the scramble for crude supplies in the wake of the turmoil in Iran has disguised the relative unattractiveness of Kuwait crude. As prices for marginal sales on the world spot market climbed rapidly, two producers of light crudes, Abu Dhabi and Qatar, set in motion the wave of special surcharges since introduced by several OPEC members—by demanding a premium of up to \$1.02 for their high quality crude.

Kuwait ignored the argument about the need to increase premium differentials for lighter crudes. Judging correctly that the market, stretched to find any supplies to replace Iranian production, would support surcharges on all crude production, it quickly demanded an extra \$1.20 a barrel.

This move was so successful that a couple of weeks later Kuwait was able to apply the same surcharge to its share of production from the offshore Neutral Zone. This Kuwaiti crude, which is only 28-degree API quality and therefore appreciably heavier than Kuwait export crude, has

suffered in the past from being overpriced. In 1977 Kuwait's share of output slumped to only 90,000 b/d from an average of 350,000 b/d in 1976. Early last year, however, the price was brought into line with that of Saudi Arabian heavy at \$12.03 a barrel and as a result production recovered to over 150,000 b/d (more than 300,000 b/d for the whole field), a rise of about 66 per cent over 1977. AOC is now planning to raise production from the current level of 400,000 b/d to 450,000 b/d starting in November.

Production of the lighter 35-degree API crude, Hunt, from the same area will total an extra 50,000 b/d.

OPEC is following a long-term pricing policy of encouraging the purchase of the heavier crudes, which are more expensive to refine and therefore less attractive to buy unless the price is right. Its last pricing conference aimed at increasing the differential between light and heavy crudes, but that policy has been lost, at least temporarily, by the present scramble for any available supplies.

The other crude oil produced by Kuwait Wafra comes from the onshore area of the Neutral Zone. Production of this very heavy 24-degree API quality averaged 81,000 b/d in 1978. All the output is refined domestically in Kuwait. This production used to be handled by the only other foreign oil company operating in Kuwait, Aminoil of the U.S., but in 1977 the company was taken over by the Government after a failure to reach agreement on outstanding tax claims.

While the Wafra refinery at Mina Abdullah was out of action for maintenance earlier this year, Kuwait was even able to offer some cargoes of this very heavy crude on the spot market, such as the demand for all supplies. According to Sheikh Ali Khalifa as-Sabab, Kuwait's Oil Minister, the level of surcharges that will be demanded for the rest of the year will be dictated very much by the market.

Sheikh Ali Khalifa expects the market to remain tight for the rest of the year. OPEC meets today in Geneva to discuss the world oil market in the light of events in Iran. The Kuwait Oil Minister, at least, is adamant that the surcharges will not be made a part of the basic OPEC price structure agreed in December.

With much of the development of its major oil fields completed several years ago, Kuwait's main investment in recent years has been directed towards making better use of its associated gas production, an activity that is common to

most Middle East producers. Its past record in the use of associated gas was already better than most. About 33 per cent has been used for power generation and the desalination plants, about 25 per cent has been used by the national oil companies and 9 per cent has been re-injected into the oil fields to maintain production pressure. The rest has been flared.

In recent months, however, Kuwait has been bringing on stream a \$1bn plant to produce liquefied petroleum gas (LPG) for export from much of the associated gas. The first part of the plant, which has three main processing units, was brought into production in September. The whole plant should be commissioned by the summer, when it will be handed over to KOC as the operator of the project.

The plant was designed to produce 3.6m tonnes of LPG (60 per cent propane and 40 per cent butane) a year. But the scheme was begun when Kuwait had a much higher level of crude oil production, and therefore a correspondingly higher output of associated gas. With the limit set on crude production at 2m b/d (output from the Neutral Zone is outside the ceiling), it is likely that only two-thirds of the plant, or two processing trains, will be able to operate at any one time. None the less the new plant overshadows Kuwait's much smaller existing LPG plant.

Kuwait is hoping to export most of the production to Japan and other Far East countries, and has so far signed three contracts. The first was agreed with Shell last year for the supply of 200,000 tonnes a year. This was followed by a contract with Idemitsu for 450,000 tonnes a year and with Bridgestone for 500,000 tonnes a year.

With similar massive projects coming on stream in neighbouring countries such as Abu Dhabi and Saudi Arabia, Kuwait could well find difficulties in marketing all its production in the early 1980s. Certainly to date it has had to keep its pricing policies closely in line with those of other Gulf producers rather than taking a harder stance. First quarter job prices averaged \$130.50 a tonne compared with \$119.50 a tonne in Saudi Arabia. There is little chance of finding customers in the near future in the U.S., the world's other major LPG market, where delivered cif prices are lower than those charged by Kuwait to pick up cargoes for in the Gulf.

Kuwait is confident, however, that its decision to build early will give it an advantage over potential rivals and the Oil Minister has claimed that fears of LPG surpluses have been

greatly exaggerated. None the less the competition is beginning and Petromin, the Saudi Arabian State oil company, is believed to have signed two contracts this month to supply outlets in Europe, South America and Asia.

Ironically, if Kuwait does secure export markets for most of its LPG production, it could leave an energy gap in the domestic fuel market. Already there is an occasional shortage of gas and gas oil must be used for power generation. By 1985, with rapidly growing consumption, there could be a shortage equivalent to about 180,000 b/d of liquid fuels.

This problem is now being studied in depth by the Kuwait Government. For the long term it has embarked on an exploration programme in search of independent sources of gas, which could be located in deep rock formations below the oil fields. Last year the first deep test well that was being drilled through the giant Burgan oil field to a target depth of about 20,000 ft suffered a serious accident. There was a blow-out at about 9,000 ft when the drill-bit encountered a pocket of high pressure gas. The well had to be left to burn itself out. A second well is now being drilled with great caution and is unlikely to be completed before next year. Similar deep gas wells in other Gulf States such as Qatar, Bahrain and Abu Dhabi have already been very successful.

All Kuwait's oil products from the country's three refineries are marketed by the Kuwait National Petroleum Company. KNPC took over responsibility for marketing products from the old Aminoil operation and this year it expects to sell a total of some 20m tonnes of refined products. It is pursuing a main policy line of diversifying the range of its customers in terms both of countries and companies. Nearly 45 per cent of product sales go to Asia and the Far East, with 15 per cent going to Japan alone, the biggest single buyer. Another 15 per cent goes to Europe, while important sales are also made to neighbouring Arab countries, especially in the Gulf area.

Kuwait has consistently adopted a very pragmatic approach to the development of its oil industry. Several ambitious schemes both in Kuwait and overseas appear to have been quietly shelved and with the completion of the LPG export project the country seems ready to bide its time before launching any major new schemes.

K.D.

QATAR

Diversifying the economy

OIL REVENUES account for about 95 per cent of Qatar's annual income and this year should total some \$2.8bn. Qatar is one of the smaller Gulf oil producers, with output set this year by the Government's conservation policy at a ceiling of about 500,000 barrels a day.

With a population of little more than 200,000, however, this scale of production and the resulting revenues has allowed the country to embark on some of the most ambitious industrial development projects in the lower Gulf, in a concentrated effort to diversify its economy.

Crude oil production has been limited to a level sufficient to provide the funds for industrial development, but with output set to start a gradual decline in the second half of the 1980s, the present scale of industrialisation and the attendant demands on energy could have proved difficult to sustain. However, in recent years Qatar has discovered massive gas reserves—in particular the North West Dome field, which could hold as much as 100 trillion (million million) cubic feet—enough to provide adequate financial and energy support for industry for several decades to come.

The country's oil production comes from two main areas, one onshore at Dukhan and the other from a cluster of three main offshore fields to the east of the Qatar peninsula, Idd al Shargi, Maydan Mahzam and Bul Hanina. Crude output rose by more than 10 per cent last year to an average of 480,000 b/d. The bulk of the extra production came from the onshore Dukhan field, where a successful water injection programme was started.

But this year and next the main increase will come from the offshore fields. This boost could be the last major effort to

lift the production plateau of the offshore fields, some of which have been producing since 1964. The first onshore production began in 1949 and it was only in 1972 that the Dukhan fields were overtaken by output offshore.

Exploration is continuing for oil, but major finds are not expected. However, Qatar is making a major effort to delineate exactly what reserves it possesses—estimates of recoverable oil reserves are currently placed at about 6bn barrels—and it has completed a comprehensive seismic survey. The Qatar General Petroleum Company, the State oil holding company, has been involved in a detailed programme of surveying 3,000 sq km offshore and 100 sq km onshore. In addition a careful study has been made of the Dukhan structure to define the deep-lying Khuff gas formation.

Two exploration wells were drilled in both 1977 and 1978 and this level of activity should continue this year. The majority of drilling work, however, is dedicated to development work for existing oil and gas fields and for water injection. This year a total of 32 onshore wells should be drilled along with nine offshore wells. The State oil company has now taken a direct stake in this activity with the purchase of its first offshore drilling rig.

Overall responsibility for Qatar's oil industry now lies with the Ministry of Finance and Petroleum. On a day-to-day basis the affairs of the oil, gas and petrochemical industries are vested in the Qatar General Petroleum Company (QGPC). In turn this State holding company has delegated responsibility to two producing authorities: Qatar Petroleum Producing Authority Onshore

Operations and QPPA Offshore Operations.

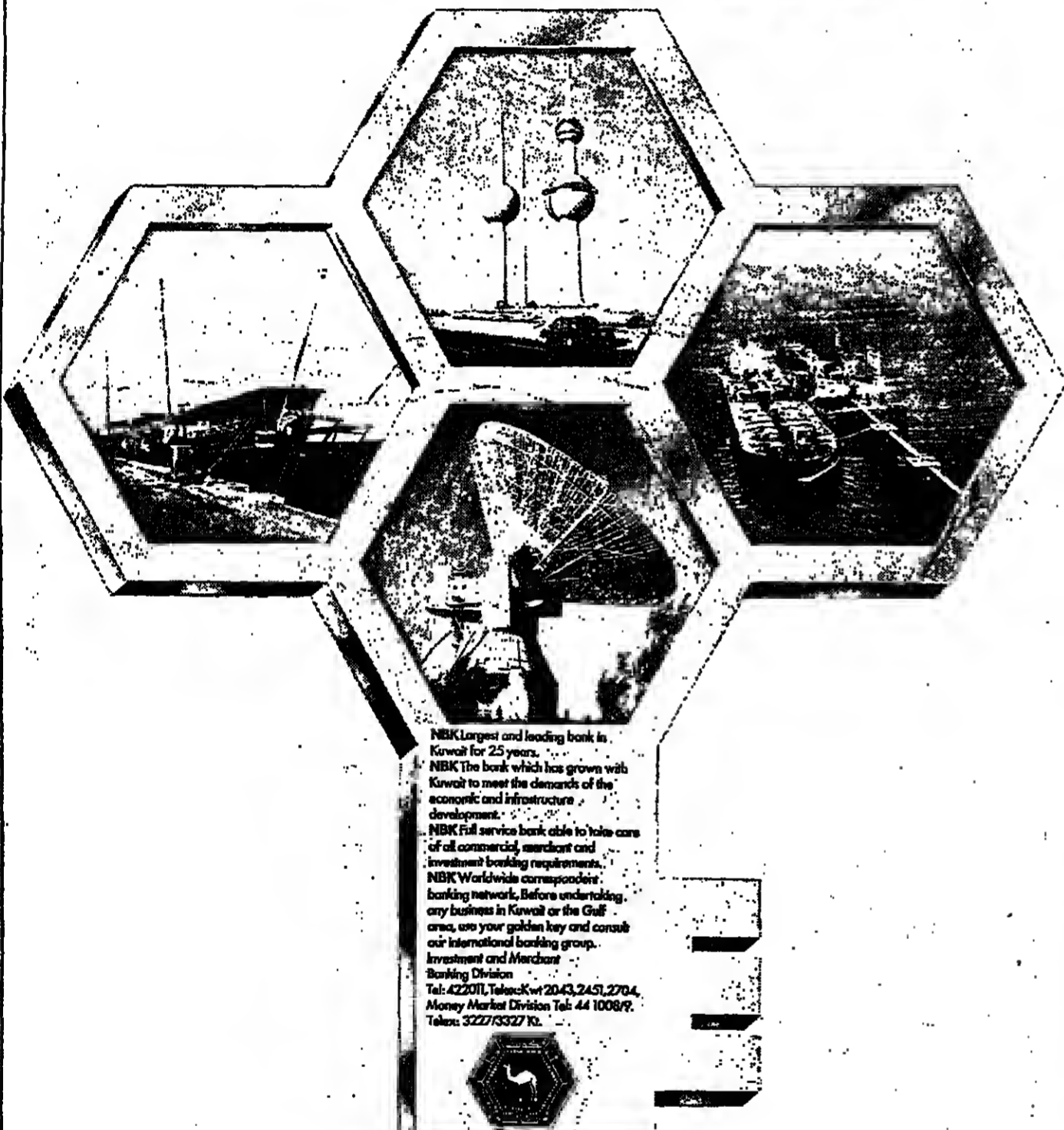
Plans for exploiting Qatar's major reserves of independent offshore gas have been frozen for the time being, as the Government feels there is no urgent need to press ahead with a project that would dwarf most of its earlier oil and gas developments. QGPC and Shell have made a preliminary study of a scheme to exploit the North West Dome field, which would aim at producing 1.2bn cu ft of LNG a day. Such a project would be enormously costly and complex for a country with a limited economy and a tiny population such as Qatar. Estimates suggest a total investment of \$4bn, excluding shipping costs, by the time such a project is realised.

Far greater progress has been made with the construction of Qatar's two natural gas liquids plants and these should both be completed over the next 18 months. Methane and ethane from these plants, which will be fed on associated gas from both the onshore and offshore oil fields, will be used for fuelling industry and power generation, while LPG products will be available for export.

The NGL 1 plant was destroyed in an explosion in 1977, but this is now being rebuilt alongside the construction of NGL 2. Together the plants will have a capacity to produce 2,300 tonnes a day of propane, 1,650 tonnes a day of butane and 1,350 tonnes a day of condensate. Another subsidiary of QGPC, the National Oil Distribution Company, is building a new 50,000 b/d refinery as part of the Umm Said industrial complex, designed to keep oil product capacity running ahead of domestic demand.

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MIDDLE EAST OIL VII

LIBYA

Militant price tactics

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its major customers by up to 18 per cent, citing "force majeure" as a result of technical difficulties.

\$0.70. At a meeting in London with other North African producers in the middle of March it was apparently agreed to introduce a surcharge of \$2.50 to \$5 a barrel from April 1.

Influence

But the country's capacity to influence the market has been somewhat reduced since the early 1970s. Nine years ago production briefly touched 3.7m barrels a day, but last year it averaged only 1.97m barrels a day.

markets in Europe, and with the Suez canal closed to tankers from the Gulf after 1967, the advantages of producing in Libya were self-evident.

The independent oil companies such as the Oasis group (Marathon, Continental and Amerada Hess/Shell), Occidental, and Bunker Hunt could not find an alternative to Libyan supplies. From 1970, when the Libyans forced Occidental, Oasis and subsequently the other companies to agree to a price increase, up to October 1973, the Libyans consistently made the running in OPEC.

Complex negotiations in 1973-74 led to 51 per cent participation being agreed with Continental, Amerada Hess, Exxon, Mobil and Occidental. Libya had already firmly linked the position of the oil companies with political developments in the Arab world by nationalising BP's Libyan interests in revenge for Britain's part in Iran's seizure of islands in the Gulf in 1971.

Since 1974 Libyan moves have been less radical. The workers' takeover of businesses has had little effect on oil. The National Oil Company (NOC), the state petroleum company, produces only 21 per cent of total production, while Oasis handles some 33 per cent and Occidental about 12 per cent.

Output dropped steeply up to 1975, since when it has risen slowly though irregularly. NOC is keen to increase exploration, and there have been significant finds since 1974 in western Libya and off the coast of Tripolitania.

With Libya's population only totalling some 2.3m, more revenue from oil is hardly necessary. The key problems for the economy are rather lack of local manpower and skilled workers.

Like most other oil producers, Libya has been eager to get involved in downstream operations. Six refineries have been built since 1970 and three more are planned.

The centre of the petrochemical industry is at Mersa al-Brega where a \$190m ammonia plant was opened last year. This is to be followed by a urea plant. Ethylene is to be produced to provide feedstock for the Abu Kammash complex.

Given the small size of Libya, the capacity to expand downstream is evidently limited. There is therefore little financial pressure to increase the annual surplus. At the same time so much of what Libya was fighting for in the early 1970s has been achieved that it is difficult to believe that it will regain the same influence it had within OPEC in the first half of the decade.

Patrick Cockburn

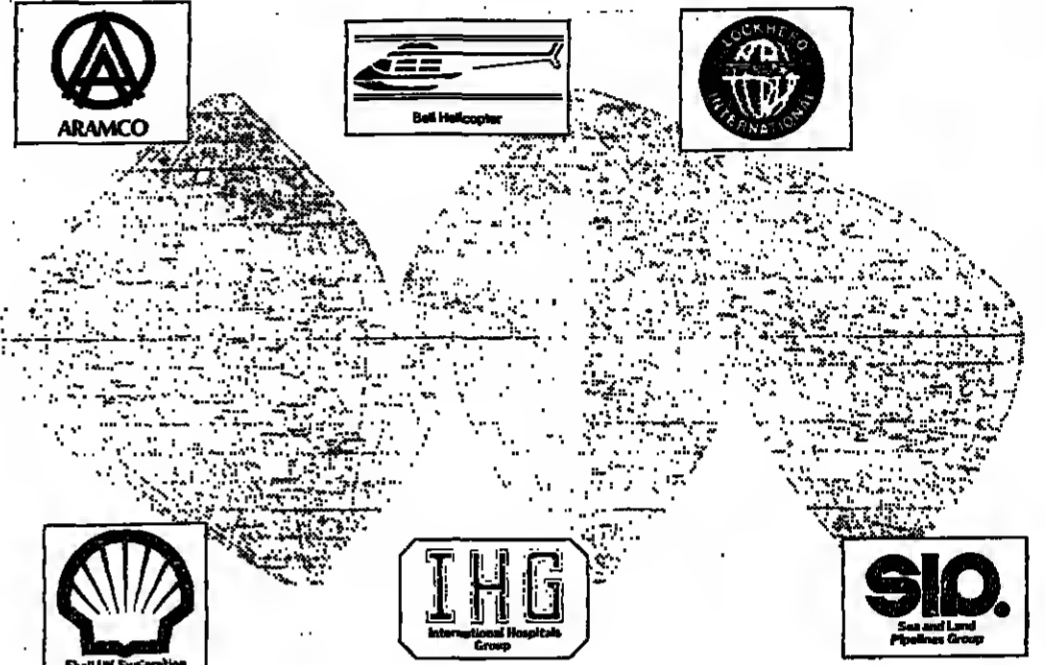
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ALGERIA

Prosperity from gas

EXPECTED production of oil from existing Algerian fields is expected to reach a peak of 1.8m b/d in 1980. Last year it rose to 1.7m b/d. Meanwhile, exports of natural gas (LNG) rose 10 per cent to reach 1.2m mtpa.

world in an exhaustive study made public last year. This report, prepared by the country's national oil company, Sonatrach and Bechtel, a major contractor for the Algerian gas industry, and entitled "The Hydrocarbons Development Plan of Algeria, Financial Projections 1976-2005," points out that the country's LNG export industry is destined to become one of the world's largest.

If the firm and probable figures for exports through the pipeline to Italy are added, a total of 75bn cubic metres per annum is reached. As well as the Algeria to Italy pipeline, another line to Europe via Spain is being considered but even if it proves feasible, it is most unlikely to be implemented before 1986.

Taking into account the 2.8

per cent rise in OPEC benchmark Arabian light that comes into force on April 1, Algeria is seeking a price of about \$19 per barrel, compared with the present price of about \$14.5. Algeria is also asking its customers to reduce their purchases of Algerian crude by up to 10 per cent from April 1.

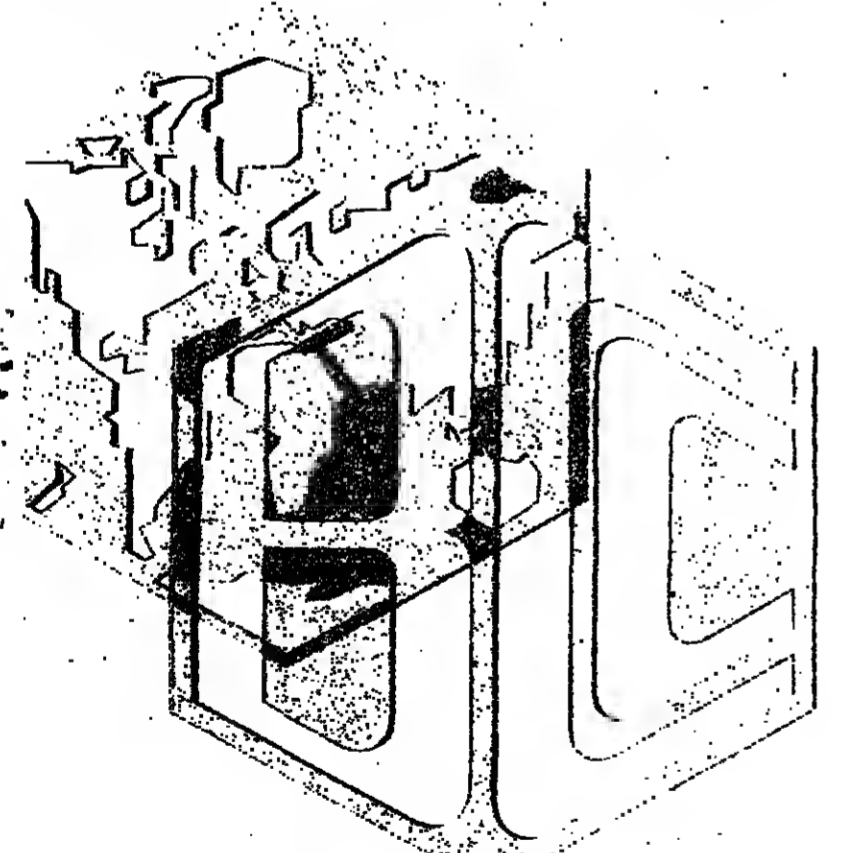
Projects downstream of oil are numerous, allowing for the production of fertilisers, petrochemicals and plastics, but these are intended (chemical groups in the west will be relieved to learn) primarily to meet domestic requirements.

So far cash has not been in short supply, although other problems have arisen. The commissioning of the LNG 1 gas plant ran into difficulties and the initial contractor, Chemico, was sacked to be replaced by Bechtel. The plant was opened 18 months late a year ago, but since then has caused no major problems.

To meet production targets will be a mammoth task, but at Arzew at least, the main gas liquefaction base, the impression foreign observers come away with is one of improved management and control. This is not always the case elsewhere, especially outside Sonatrach plants.

Sonatrach's vision has always been clear: the difficulties of implementation were foreseen but that does not always make them easier to solve. More than the quality of Sonatrach management, the pressure of social needs in the country as a whole looms large. What if pressing social needs, which have been rather neglected up to now, absorb more money than planned? When Sonatrach and other senior Algerian officials say that their concern is with issues of the present and difficulties to be overcome today but that their emphasis is on the future, they are not simply displaying an unsurprising fondness for French style formulae. The smile on their faces simply tells what a hard fight they are waging. But they still expect to win.

Francis Ghiles

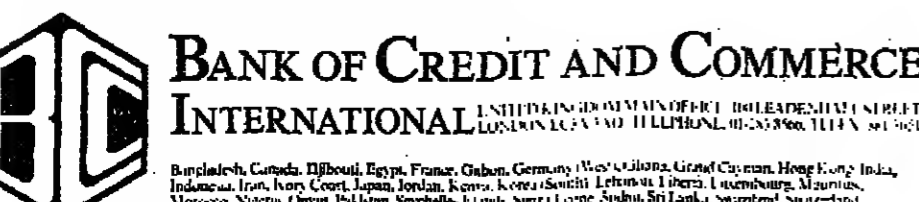


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FINANCIAL TIMES MIDEAST MARKETS

Brazil: a miracle no more

BY HUGH O'SHAUGHNESSY recently in Brasilia



President Figueiredo: his charisma is questioned

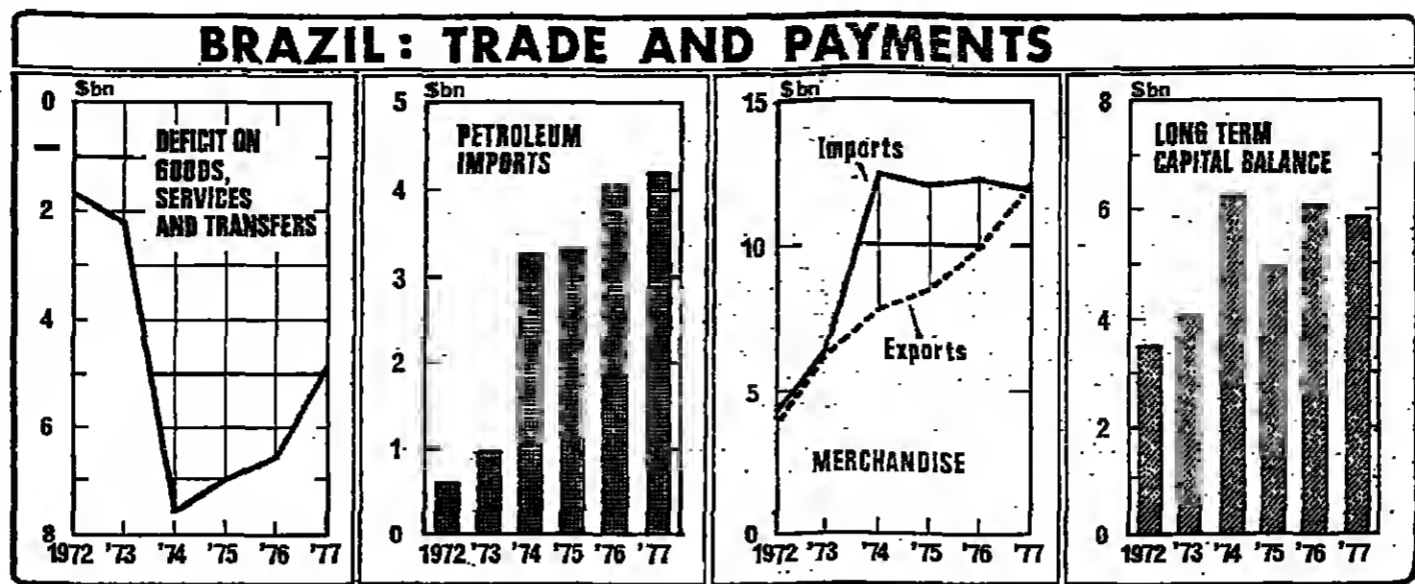
ENDING the marble ramp on decisions which General Figueiredo and his colleagues will take in the next few years.

Since 1964 the Brazilian military have ruled with a rod of iron, banning and exiling those politicians they disliked and crushing the guerrillas who challenged them in the late 1960s. Though they maintained a Congress it has so far been a powerless thing which the soldiers have run with the aid of two parties which they themselves created.

The late 1960s and early 1970s saw years of very rapid growth when the GNP rose by more than 10 per cent a year. Inflation was contained and the world marvelled at a "Brazilian miracle" which the presidents of the day were not slow in proclaiming a model for other countries. Today, however, the period of fast growth has ended and the political scheme of things is showing signs of collapse.

Politically the country has grown tired of what was until recently an insubstantial shadow play between the two political parties, Arena, the group of civilian politicians who act as a conveyor belt for the Government's decisions, and the MDB or Brazilian Democratic Movement, which has been expected to play the role of a loyal and uncompromising opposition and which for a long time did so.

There is a feeling now that the military have shown themselves to have no magic solutions to the country's problems and to have been, at worst, at least as corrupt as, and undoubtedly more oppressive than, any civilian government to have ruled the country this century. For their part the military—except, that is, for a small but important group who want to grasp and use the rod of iron even more fiercely—feel that enough is enough and it is time to quit before they become even



include the ability to push up domestic production without so much need for costly imported capital goods, the provision of more plentiful and cheaper food for a population which is not by and large well nourished, and the creation of labour intensive activities in the countryside at the time when the prospects of creating jobs for the growing workforce in the factories of Brazil's overcrowded cities are fading.

The new emphasis on mobilising domestic resources has the double advantage of helping to calm the fears of lenders abroad and nationalist critics at home who feel that the country has already borrowed more from foreigners than it should have borrowed.

There are those who think General Figueiredo can pull off such a strategy and hand over to democratically elected civilian successors in 1985. There are others, including some generals, who have, however, publicly doubted it. General Hugo Arean, a former close aide of General Geisel, said a few weeks ago that General Figueiredo would never be able to finish his term. Though it is too early to

more unpopular. Sensing the mood of the country, General Geisel and General Figueiredo have promised more democracy. "We have our ayatollahs here," one newspaper editor remarked to me last week, "they are the priest in the slums and the poor country districts which have seen little benefit from the growth in national wealth."

If domestic issues are beginning to look tumultuous the external situation of Brazil is also being hotly debated. As a country which has to import four-fifths of its oil supplies and which during the 1960s and early 1970s made the development of road transport and the construction of ambitious highways to the farthest corner of the country symbols of this development, Brazil has been hit extremely hard by the rise in the world price of oil. The soaring cost of oil has neutralised the effects of Brazil's intense efforts to develop its export markets and the large measure of success it has had in

pushing up the quantity of manufactures and processed goods it sends abroad. At the same time the erection of barriers to imports has not helped to achieve any appreciable trade surplus and has drawn criticism from the EEC, and U.S. and other major trade partners.

Brazil's had human rights record has also made relations with President Carter more strained than they might have been. Meanwhile the cost of servicing Brazil's public and private foreign debt grows steadily more burdensome. Brazil will be lucky this year if it escapes with paying less than two-thirds of its export income on debt servicing. The conscious policy of previous military presidents to run up a big debt with the West in order to the better to bind Brazil into major financial centres of the Western world has certainly succeeded. But it has also had the political effect of upsetting the sensibilities of military and civilian nationalists who dislike

dividing the opposition. In the longer term however, it would doubtless have to pay the price of allowing free rein to radical and socialist ideologies.

An intense debate is going on within the MDB whether to accept the splitting of the movement into its different political components, or to try to maintain a united front. In the latter event the party could benefit from the popular support it has gained over the past year or so and try to gain power one day in the real elections that the military have promised. MDB leaders are making contingency plans for both scenarios and strong links have been made by some of them with the social democratic parties of Western Europe.

By placing more emphasis on agriculture and appointing to the agriculture portfolio Prof. Antonio Delim Netto, one of the best known ideologues of the "Brazilian miracle" and most recently ambassador in Paris, the military hopes to reap multiple benefits. These would

come to a definitive conclusion it appears that General Figueiredo, a cavalry officer who rose to prominence as an architect of Brazil's secret service, lacks the political subtlety and the charisma that various previous military presidents displayed to varying degrees.

It is clear to most people that the new president is facing challenges on the political, labour and economic fronts which would test the most experienced leader. Some observers speculate that General Figueiredo may call a Constituent Assembly and turn the Government over to the civilians before 1985. Others say he will have to reverse the moves towards democracy and rule in a more authoritarian fashion. Yet others say that a new generation of nationalist army officers, taking a populist line and seeking to base the country's growth on the strengthening of the domestic market and a redistribution of income will make a takeover bid.

All are agreed, however, that it will take a great deal of good luck and judgment for the new president to defeat the challenges which face him.

Letters to the Editor

The Bar and the Bench

Lord Goodman CH
—Your legal correspondence (March 22) of my piece to the Royal Commission on Legal Services—skilful was—might nevertheless give an impression that the notation of my arguments fused profession involved paragement of the Bar and Bench. May I make it clear this is certainly not the case.

the 45 odd years in which I have been associated with the profession I have had a great deal to do with a great number of barristers. Almost universally they have been men of intelligence and efficiency without exception men of city. Moreover, where dilapidation is concerned, my dealings with specialists in such areas as income tax, law, copyright etc. have added me that those practitioners in these fields have great "size and great competence."

For generations in this country too many of us have sat superior, in our offices or chambers, waiting to be consulted or briefed, often only in traditional fields of law, instead of going out to meet and work with our fellow citizens in their workplaces, giving them good service in new ways and in the newer matters of concern to them. The law concerning employment and industrial relations is an example. Business and tax law (correctly cited by Lord Goodman) are further examples.

As a result, our fellow citizens have turned to others, or have turned from the law altogether. Only in a country in which lawyers have failed their fellow citizens badly, for a long time, could one find an aversion to the law from both businessmen and trade unionists. Only in such a country could one ever have found legal representation handed by Act of Parliament in cases before certain administrative tribunals.

In truth we lawyers in Britain have not only failed our fellow citizens, we have failed the law itself. The law should be one of the citizen's most effective and respected protectors and guides. A country that turns away from the law turns away from a quality of civilisation. It is we lawyers in Britain who have turned many of our fellow citizens away from the law.

I question only two of Lord Goodman's points. I question whether barristers are more greatly to blame than solicitors. Perhaps Lord Goodman (a solicitor) should be willing to acknowledge a fault or two on his own side of the profession. And I question Lord Goodman's suggestion that the arrangement of the profession in Britain into barristers and solicitors adds to expense. In my experience, legal costs in Britain are usually less than the costs of comparable service in France, Germany or the U.S.

Two pleas in mitigation. In my experience most of my fellow-lawyers in their traditional practices in law firms or in chambers work as hard as anyone in the Kingdom, and provide excellent service—in the fields and in the style of traditional practice. It's just that the law is also needed in newer fields, and in a different style. Some of us are seeking new fields and a new style. This is why we are ready to accept having left our law firms and chambers to work with

Liability for oil pollution

From Mr. A. Dickson
Sir—I refer to the article of March 16 by your Chemicals correspondent, which reports that international oil companies are unconcerned that the Merchant Shipping Bill should have supported a provision to place responsibility for oil pollution damage on "the oil companies."

I hasten to assure you that my company is in full support of the need to have an efficient and rapid means of compensating all parties damaged by oil pollution, and we are well aware that eventually the costs attaching to these liabilities will have to be borne by the customers.

The new clause inserted during the committee stage changes existing machinery in the UK. This involves a substantial first tranche of liability falling on the shipowner, and once the limits of that tranche have been exhausted, liability falls on the cargo interest.

There are, I suggest, three reasons why it is vital that the present regimes remain unchanged. It is of great importance that the shipowner, who is in by far the best position to exercise responsibility for safety of ships, carries a substantial proportion of liability. A change in present regimes dealing with oil pollution liability in the UK would mean abrogation of the UK of international conventions, when it is important to our interests as a nation to maintain conformity in the rules under which shipping operations are conducted worldwide. It would really be most ill-advised for claimants for oil pollution cleanup and damage to be dependent on owners of cargo who might be situated anywhere in the world and might be very difficult to pursue for damages.

I trust that the foregoing will refute your correspondent's contention that the new provisions proposed for the Bill would have little effect upon international oil companies. Their interest is exactly that of responsible authority, which is that there should be in place the most efficient machinery for compensation for cost of cleanup and damage consequent on oil pollution.

A. F. Dickson,
Shell International Marine,
Shell Centre, SE1.

High cost farmers

From Lord Burton.
Sir—I refer to Mr. John Cherrington's article on "Britain's high cost farmers" (Lombard, March 15). Surely he has failed to take into account any costing of the farmer's own labour. An efficient farmer has now to be a man of many parts, and his labour should be expensive. I feel that if the farmer's own time is taken into account, Mr. Cherrington's figures would be very different.

Burton,
Dochfour, Inverness.

Sharing a flat

From Elsa Wessel
Sir—I quote from your Parliamentary report of March 7: "Ms. Cloquhoun said it was also essential that the part of the Street Offences Act of 1958 which classified two women living together as 'a brothel' should be amended."

When my firm sent me over to London in 1957 on a four-month course to brush up my English, I followed the widely established custom of sharing a flat with three other girls. We were two girls to a bedroom and shared living-room, kitchenette and bath. According to the Act this certainly constituted "a brothel." I have not yet decided whether to be shocked or amused by the fact that in my younger days I was obviously the inmate of a London brothel.

Elsa Wessel,
5890, Wuppertal 1,
Heilmohlstasse 14

Borrowed jargon

From Mr. J. Socher
Sir, I started to read Lord Brown's article on the Management Page (March 19), hoping that, as its title suggests, it would make clear "how managers should talk directly to employees" and demonstrate to many managers how they have let management slip away from them.

In the discussion with the shop stewards, included in the article, the manager used the word "contract" three times to describe a particular form of "contract." Lord Brown asserts that "direct communication" is sometimes known as "contraction," though I doubt that many readers would know it or shop stewards remember which connotation of the word "contract" was used.

The article itself illustrates how management can lose much of the argument from the outset by using borrowed jargon in place of simple English.

John Socher,
Michael House,
Baker Street, W1

Inexpensive cigarettes

From the Director,
Tobacco Advisory Council
Sir—Mr. Jeremy Mitchell, director of the National Consumer Council (March 22) may feel that his figures constitute "better proof" than ours and support his argument that tobacco taxes should be increased to help pay for higher personal allowances. Our point is solely that if the Chancellor is looking for any increased revenue this should be across a broader base than just cigarettes

Today's Events

GENERAL
UK: TUC-Labour Party Liaison Committee meets. House of Commons.
Mr. Len Murray, TUC general secretary, speaks on first session of national convention to be held June 14.
Mr. Henry Reuss, chairman, U.S. House of Representatives Committee on Banking; Dr. Michael von Clemm, chairman, Credit Suisse First Boston; and Mrs. M. Siebert, Superintendent of Banks, New York State, are among speakers at Banking in the U.S., a two-day symposium at Dorchester Hotel, London.
Overseas: Israelis and Egyptians sign peace treaty at Camp David.
OPEC States meet in Geneva to discuss world oil supply.
EEC Agriculture Council starts two-day meeting in Brussels.
PARLIAMENTARY BUSINESS
House of Commons: Debate on Defence Estimates White Paper. Motion on EEC Documents on Energy Policy. Forestry Bill (Lords), remaining stages. Motion on the redundant miners' concessionary coal order and on miners' pensions.
House of Lords: Confirmation of Small Estates Bill, Industry Bill, second reading. "Water Authority orders. Motions for approval. Meat and Livestock Commission levy scheme (confirmation) order.
Select Committees: Public accounts committee. Subject: Appropriation. Accounts. Witnesses: National Inland Department of Commerce. Room 16, 4-5 p.m. Expenditure, general sub-committee. Subject: Board of Inland Revenue. Witness: Sir William Pile. Room 8, 4.15 p.m. Expenditure, education, arts and Home Office sub-committee. Subject: Women and the penal system. Witnesses: Metropolitan Police. Room 13, 4.15 p.m.
COMPANY RESULTS
Final dividends: Beaton Clark and Co. Boddingtons Breweries, Bronx Engineering Holdings, Carlton Industries, U.S.C. Investment Trust, Federated Land and Building Co. Instock Johnson, Waverley Cameron, Interim dividends: Paterson Zochonis and Co. Interim figures: Arncliffe Holdings, Enclave Holdings.
COMPANY MEETINGS
See Financial Diary on Page 9.

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Criticisms of barristers

From Mr. C. McOustra.
Sir—A. H. Hermann, your legal Correspondent reports

INTERNATIONAL COMPANIES and FINANCE PENDING DIVIDENDS RECENT ISSUES

Montedison reduces deficit

BETTS IN ROME

While there has been some improvement in the company's troubled financial and structural position, largely in view of the recovery of the chemical sector during the last quarter of 1978, the sizeable reduction in losses chiefly reflects a series of complex balance sheet operations.

Montedison estimates it will lose 1,900bn this year. 1,650bn in 1980 and hopes to break even in 1981. However, attempts to seek a solution to the fibres crisis still appear distant and a proposal to merge and rationalise the fibres activities of Montefibre and Snia Viscosa, another major fibres group controlled by Montedison, are still blocked.

Profits boost at Ericsson

OR KAYETZ IN STOCKHOLM

Ericsson, the Swedish telecommunications group, reported a pre-tax profit from its 1977 to SKR 721m, up from SKR 550m in 1976.

Ericsson said that 1979 earnings were difficult to predict due to the large number of countries in which the company does business. A reasonable forecast, however, is that profit before appropriations and taxes will exceed that achieved during 1978.

Polish loan increased

By John Evans

A SYNDICATED loan for Poland in the Eurocurrency markets has been increased in size to \$550m from the \$500m originally planned.

Kaiser Steel sees improvement

Kaiser Steel's first quarter results were better than a year earlier, but not dramatically so. Mark T. Anthony, president and chief executive officer, said the company's first quarter performance was better than expected.

The company expects continued stiff competition from imports this year, but west coast imports should decline somewhat from 1978. Capital spending in 1979 will decline to about \$90m from \$150m, he said.

CURRENCIES, MONEY and GOLD

Italy heads the EMS

The Governor of the Bank of Italy has forecast an inflation rate of 13.14 per cent this year, compared with 12 per cent last year. In its latest monthly report, the German Bundesbank underlines the problems of different inflation rates in EMS member countries.

Until a sharper weakening of the German currency on Friday, the D-mark and Irish punt had the dubious distinction of being the second weakest member of the system. The punt tended to be the most volatile member, reflecting the fact that it is still riding up and down on the back of sterling.

THE DOLLAR SPOT AND FORWARD

Table with columns: Day's spread, Close, One month, % Three months, % Six months. Rows include various currency pairs like 320-2.0395, 320-2.0395, etc.

THE POUND SPOT AND FORWARD

Table with columns: Day's spread, Close, One month, % Three months, % Six months. Rows include various currency pairs like U.S., Canada, Netherlands, etc.

NGE CROSS RATES

Table with columns: U.S. Dollar, Deutschmark, Yen, French Franc, Swiss Franc, Dutch Guilder, Italian Lira, Canadian Dollar, Belgian Franc. Rows include various currency pairs.

OTHER MARKETS

Table with columns: Mar. 23, Mar. 22. Rows include Gold Bullion (fine ounce), Gold Coins, and other market data.

MONEY RATES

Table with columns: Sterling Certificate of Deposit, Interbank, Local Authority Deposits, Local Authority Ineligible Bonds, Finance Deposits, Company Deposits, Discount Market Deposits, Treasury Bills, Eligible Bank Bills, Prime Bank Bills.

MONEY RATES

Table with columns: NEW YORK, GERMANY, FRANCE, JAPAN. Rows include Prime Rate, Fed Funds, Treasury Bills, Discount Rate, Overnight Rate, One month, Three months, Six months.

Table with columns: Date, Announcement last year, Final 1978, Final 1979. Rows include various companies like Allied Irish Banks, Amper Bank, etc.

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Table with columns: Issue Price, Latest Price, 1978/79, Stock, Dividend, etc. Rows include various stocks like Appl. Computer, Hunting Assoc, etc.

Table with columns: Issue Price, Latest Price, 1978/79, Stock, Dividend, etc. Rows include various stocks like Chepstow Race, IOPC, etc.

Table with columns: Issue Price, Latest Price, 1978/79, Stock, Dividend, etc. Rows include various stocks like Brimmer H.I., Burco Dean, etc.

Table with columns: Issue Price, Latest Price, 1978/79, Stock, Dividend, etc. Rows include various stocks like Royal Exchange, Clive Investments, etc.

Table with columns: Issue Price, Latest Price, 1978/79, Stock, Dividend, etc. Rows include various stocks like Allen Harvey & Ross, etc.

Table with columns: Issue Price, Latest Price, 1978/79, Stock, Dividend, etc. Rows include various stocks like I.G. Index Limited, etc.

Table with columns: Issue Price, Latest Price, 1978/79, Stock, Dividend, etc. Rows include various stocks like Public Works Loan Board, etc.

Sime Darby advertisement. Includes text: 'This advertisement is placed by Kleinwort, Benson Limited and Aseambankers Malaysia Berhad on behalf of Sime Darby Holdings Limited.' and 'TO THE ORDINARY SHAREHOLDERS OF GUTHRIE'. It features two line graphs: 'Gross Dividend per Ordinary Share' and 'Earnings per Ordinary Share' from 1970 to 1978. The dividend graph shows a steady increase from 1970 to 1978. The earnings graph shows a sharp decline in 1975, followed by a recovery in 1976 and 1977. The advertisement also includes a list of bullet points explaining the offer and a contact number: 01-623 8000.

INSURANCE

APPOINTMENTS

WORLD STOCK MARKETS

Damage case judge determines loss

BY OUR INSURANCE CORRESPONDENT

IT IS USUAL in material damage policies, whether commercial or domestic, or covering mobile or immobile property, for insurers to reserve the choice of paying cash, reinstating the property, or repairing the damage, to provide their promised indemnity.

The option is mostly taken for granted by insurers to daily claims handling, although it is from time to time called in question. The application of the option was recently considered by the Court of Appeal in a dispute over an unoccupied cottage.

Judgment in Leppard v. Excess Insurance was given on February 28 and the facts and a summary of Lord Justice Megaw's views are reported in the Solicitors' Journal of March 16.

In 1972 Mr. Leppard bought a cottage for £1,500 but kept it empty and attempted to re-sell it at a price of £1,000 in October 1975.

The cottage was insured by Excess Insurance for £10,000, which he declared to be the full value: the cost of reinstatement in the event of total destruction.

At renewal in 1975 he increased the sum insured to £14,000. In October 1975 the cottage burned down and there arose a dispute.

The first question, the judge said, was whether on the true construction of the policy, the policyholder could require insurers to pay the full value of reinstatement, whatever that might be, on the assumption that the loss he had suffered must be less. Having firmly answered "No" to that question, the judge proceeded to determine, on the facts of the case, what the extent of the loss was.

As to principle, Mr. Leppard's counsel had referred to the declaration signed in the 1974 proposal form and argued that since the full value stated there was defined as reinstatement cost, and since the house had been a total loss, that reinstatement cost was the appropriate measure of indemnity, regardless of whether it was the actual loss.

Lord Justice Megaw said that that was not so. In his view, full value, the cost of reinstatement was the maximum amount recoverable under the policy; but nowhere did the policy say expressly or by inference that that maximum was to be recoverable if it exceeded the actual loss. In short, Mr. Leppard was entitled to recover only his real loss and the court had to calculate that.

On the evidence, Mr. Leppard had had an empty cottage for sale, for which just before the fire he would have gladly taken £4,500, or perhaps less. Since the value of the site was agreed to be £1,500 and he could still sell the site, his real loss must be £3,000. That was the sum the court awarded.

It is important that the cottage was empty and that the policyholder was trying to sell it. Arguably, had he been in occupation and anxious to continue to live there, the court might have reached a different conclusion unless the insurers could have shown that there were available at close hand other similarly priced properties into which the policyholder could have moved.

Robert Fleming post changes

ROBERT FLEMING GROUP has made the following appointments from April 1. On the retirement of Mr. D. N. Shambrook as company secretary, Mr. Alan Wood is appointed to the new position of group secretary and controller. Mr. Hideo Shimomura is elected a director of Robert Fleming Investment Management. Mr. A. Peterkin becomes company secretary and Mr. M. G. Bessley and Mr. D. J. Miller are appointed managers. Mr. Peterkin is also appointed company secretary of Robert Fleming and Co. and Mr. R. K. Ellis and Mr. L. R. Lynch become managers. Mr. A. West has been named a manager of Investment Trust Services.

Mr. G. A. Flint has been appointed to the board of YORK TRAILER HOLDINGS as group deputy managing director. He will be responsible for the total manufacturing activity of all York Group companies.

Mr. W. D. Muiholland has been appointed a director of STANDARD LIFE ASSURANCE COMPANY.

Mr. W. Graham Thomson has been appointed a managing director of WARDLEY MIDDLE EAST, the Dubai-based merchant bank of the Hongkong Bank Group.

Mr. Bernard Howard has been appointed managing director of the MODERATOR GROUP in succession to Mr. Charles Jane, who has become chairman of the group.

Mr. Oswald Roberto Collin, currently deputy chairman of the BANCO DO BRASIL, has been appointed chairman. Mr. Eduardo de Castro Nelya, hitherto execu-

ive director of the international division of foreign branches and affiliates of the bank, has been appointed deputy chairman in charge of the international area, which comprises three departments directed by: Mr. Antonin Machado de Macedo, at present general manager for the bank's foreign branches, who has been appointed director of international operations; Mr. Cesar Dantas Bacellar Sobrinho, who will continue as director of the bank's foreign exchange; and Mr. Fernando Baptista Martins, currently director of the Brazilian Coffee Institute, who has been appointed director of administrative resources for the international division of the bank.

Mr. John Stangier has been appointed director of sales UK. HOLIDAY INN INTERNATIONAL.

Mr. R. C. Speller has been appointed manager property investment department of PHOENIX ASSURANCE from April 17.

Mr. J. F. Cassie and Mr. W. B. Prince have become members of The Stock Exchange and associated members with ALBERT E. SHARP AND CO. stockbrokers.

Mr. David Hunter has been elected to the Board of NUSWIFT INTERNATIONAL and NU-SWIFT INDUSTRIES and appointed export sales director. Mr. Michael J. Cotton has been appointed associate director of Nu-Swift International, while Mr. Arthur Mellor becomes home sales manager of that company.

Mr. J. L. Cooper has been appointed director of FURNESS-HOUGHTON (COMMERCIAL SERVICES), a subsidiary of Furness-Houlder (Insurance).

Mr. David Fleming and Mr. Roger Walton have been elected to the Board of directors of ENERGY EQUIPMENT.

Mr. R. M. Denning has taken up a new appointment as OCL's general manager in JEDDAH.

Mr. F. E. Brindley has been appointed to the Board of SIMON-HARTLEY as financial director and company secretary. He fills the Board vacancy created last year when Mr. A. Statham, then financial director, became president of Simon-Hartley's subsidiary, Asbrook-Simon-Hartley Inc. of Houston, Texas.

TEL AVIV

Table with 4 columns: Company, P/Share, Change, % Change. Includes Bank Leumi Invest., Bank Leumi, etc.

NEW YORK

Table with 4 columns: Stock, Mar. 23, High, Low. Includes Abbott Labs, AM International, etc.

1278-79

Table with 4 columns: Stock, Mar. 23, High, Low. Includes Johnson & Johnson, etc.

1278-79

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1278-79

Table with 4 columns: Stock, Mar. 23, High, Low. Includes Johnson & Johnson, etc.

WALL STREET

NEW YORK

Large table with 4 columns: Stock, Mar. 23, High, Low. Lists various stocks and their prices.

1278-79

Large table with 4 columns: Stock, Mar. 23, High, Low. Lists various stocks and their prices.

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1278-79

Large table with 4 columns: Stock, Mar. 23, High, Low. Lists various stocks and their prices.

Indices

NEW YORK - DOWN 70.525

Table showing indices for New York, Mar. 23, 22, 21, 20, 19, 18, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1. Includes Industrial, Transp., Utilities, etc.

N.Y.S.E. ALL COMMON

Table showing N.Y.S.E. All Common indices for Mar. 23, 22, 21, 20, 19, 18, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1.

Table showing N.Y.S.E. All Common indices for Mar. 23, 22, 21, 20, 19, 18, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1.

EUROPE

Table showing European stock indices for Amsterdam, Mar. 23, 22, 21, 20, 19, 18, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1.

BRUSSELS/LUXEMBOURG

Table showing Brussels/Luxembourg stock indices for Mar. 23, 22, 21, 20, 19, 18, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1.

SPAIN

Table showing Spanish stock indices for Mar. 23, 22, 21, 20, 19, 18, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1.

TOKYO

Table showing Tokyo stock indices for Mar. 23, 22, 21, 20, 19, 18, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1.

STOCKHOLM

Table showing Stockholm stock indices for Mar. 23, 22, 21, 20, 19, 18, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1.

HONG KONG

Table showing Hong Kong stock indices for Mar. 23, 22, 21, 20, 19, 18, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1.

GERMANY

Table showing German stock indices for Mar. 23, 22, 21, 20, 19, 18, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1.

SWITZERLAND

Table showing Swiss stock indices for Mar. 23, 22, 21, 20, 19, 18, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1.

AUSTRALIA

Table showing Australian stock indices for Mar. 23, 22, 21, 20, 19, 18, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1.

JOHANNESBURG

Table showing Johannesburg stock indices for Mar. 23, 22, 21, 20, 19, 18, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1.

OSLO

Table showing Oslo stock indices for Mar. 23, 22, 21, 20, 19, 18, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1.

PARIS

Table showing Paris stock indices for Mar. 23, 22, 21, 20, 19, 18, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1.

BRISBANE

Table showing Brisbane stock indices for Mar. 23, 22, 21, 20, 19, 18, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1.

WELLINGTON

Table showing Wellington stock indices for Mar. 23, 22, 21, 20, 19, 18, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1.

PERTH

Table showing Perth stock indices for Mar. 23, 22, 21, 20, 19, 18, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1.

Assumed, 1 Bid, 2 Ask, 1 Trade, 1 New stock.

Kenneth Gooding on how the Nigerian Government plans to create its own automotive industry

Nigeria's drive for self-sufficiency

A DOG was sacrificed to the God of Iron—in the shape of a heap of Land-Rover and Leyland truck components—at an informal ceremony to mark the opening of Black Africa's first commercial vehicle manufacturing plant, set up by Leyland Nigeria.

At the formal opening a day later, Lt-General Olusegun Obasanjo, the Head of State, made another, less-dramatic invocation of help from the deity. He poured a libation of palm wine on the bonnet of the first Land-Rover from the production line.

The traditional ceremonies were an odd contrast to the plant itself which matches any other modern commercial vehicle factory in the world.

The plant is a symbol of Nigeria's determination to have its own automotive industry. It will not just assemble imported components but will make quite a few of its own—to start with, Land-Rover chassis, truck cabs and pressings this year.

The aim is to take the content of Nigerian components as close as possible to 100 per cent by 1990. If this is to be the case, the plan is for local content to be increased by 10 per cent by value each year from now, the component industry will have to develop fast.

The Leyland Nigeria plant is not the only one ready to come on stream. It is just the first of four, all built with help from European groups.

It is only three years ago that the Nigerian Government decided, as part of a programme to make the country self-sufficient in both industry and agriculture, that a local commercial vehicle business should be set up.

Twenty companies tendered to assist with the development of a Nigerian industry. Leyland Vehicles of the UK (BL's truck and bus division), Fiat of Italy, Daimler-Benz of West Germany and Steyr of Austria were chosen.

They each have 40 per cent of the shares in Nigerian companies set up 30 months ago with the rest held by the Government (35 per cent) and other Nigerian interests.

Leyland's plant is at Ibadan about 120 kilometres from Lagos. If the present timetable is kept, Steyr's factory at Banchi in the north of the country, will come on stream in June. It will be operated by a company called Steyr Nigeria.

The Fiat-managed group, called Nigerian Truck Manufacturers, has its factory at Kano, also in the North, and should be open in September.

Anambra Motor Manufacturers, will operate from Enugu in the East but is not expected to be in operation until next April at the earliest.

Each of the plants will have the capacity to produce around 7,000 trucks a year—the Fiat one by operating a double shift system. Only Leyland Nigeria has a licence to produce four-wheel-drive vehicles and will be able to produce 4,000 to 5,000 Land-Rovers and Range Rovers a year and 7,000 to 8,000 trucks for its plant as a single-shift capacity of 12,000 units.

Assembly of American Motors' Jeep swas ended last year. The truck makers reckon demand in Nigeria, a country assembled from kits and sent out from the UK (Bedford is part of General Motors' Vauxhall subsidiary) at a plant at Apapa which was set up as long ago as 1959. The plant is operated by a subsidiary of UAC of Nigeria which is 60 per cent owned by Nigerian interests (including a Government stake) and 40 per cent by UAC International, the Unilever offshoot.

At present it has the capacity to assemble just over 5,000 TJ and TK trucks a year. But the Government has given the go-ahead for a Naira 6.5m (\$7.8m) expansion programme so that output could shortly rise to 8,000 a year and eventually to 10,500 trucks in the 6 to 10 tons range.

The Government is being pressed by the four new Nigerian truck makers to give them more precise indications of what protection they can expect during the difficult build-up stage, including protection from the strongly-based Bedford plant.

And there might be an indication of what is to come, from the way Nigeria protects its car industry. Peugeot of France has a car assembly plant at Kaduna and West Germany's Volkswagen has one on the outskirts of Lagos. Both produce about 22,000 to 24,000 cars a year from imported kits—Peugeot's are air freighted from France because the factory is not near a port. Peugeot has just spent Naira



Lord Stokes (centre) and Mr. J. B. Raardan, director sales and marketing of Leyland Nigeria, leaving Leyland's Nigeria's Ibadan plant.

12 per cent and Steyr, 2 per cent.

Bedford is in a similar, but not identical, privileged position in Nigeria. The trucks are assembled from kits and sent out from the UK (Bedford is part of General Motors' Vauxhall subsidiary) at a plant at Apapa which was set up as long ago as 1959.

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1.4m (about \$17m) to increase the capacity of its plant to 50,000 cars a year which suggests that, in spite of the air lifting involved, it has been highly profitable.

Nissan of Japan has been given the go-ahead for a plant at Ilorin, right in the middle of the country, and the suggested capacity is 100,000 a year, although this would probably involve some light commercial vehicle manufacture alongside Datsun cars.

Originally the intention was that the project should come on stream in 1980 but it seems to have gone cold for the moment.

It certainly looks ambitious when compared with total annual car sales of about 100,000.

Expensive

Cars are relatively expensive in Nigeria and the Government makes sure those imported in built-up form are even more so. A duty of between 30 and 150 per cent of landed cost is charged. And the duty has been increased every year for the past few years.

There was a further clamp down in 1978 when import licences proved difficult to come by. BL's distributors, for example, had to wait until October for details of its 1978 allocation and they were allowed only 1,200 Marinas.

(The deadline for getting them in was subsequently extended to March.) The licensing system made it virtually impossible for any Land-Rovers to be imported last year.

A major factor in the future

for car sales in Nigeria is a Government car loan scheme currently under review. This has allowed a wide variety of civil servants, medical workers, university teachers and so on to get loans on favourable terms from their employers specifically to help them buy cars. There has been an official inquiry into this system and some people feel it will be ended and the job of handing out the loans be shifted to the banks. They would be bound to take a more commercial attitude and that could have a quite depressing impact on the new car market.

Short life

Cars and trucks have a fairly short life in Nigeria. A truck will last up to four years. But vehicle life expectancy is increasing as the country pushes ahead with its motorway and road building programmes to replace the red-dirt roads of the past.

A motorway stretches most of the way from Lagos to Ibadan where the Leyland Nigeria plant is situated and the company believes it has selected the best-possible position. Around 40 per cent of new truck sales are made in Lagos because so many Nigerians believe they can get a better bargain there and there certainly is more choice.

Nigeria is Leyland Vehicles' best market outside the UK: it took more than 5,000 trucks and Land-Rovers in the peak year of 1977, so it was an important one to protect even from a 40 per cent shareholding.

The financial cost to Leyland UK is a relatively modest Naira 6m (\$10m) and the rest of the cost of the plant, totalling Naira 42.5m (\$71m), has been raised with equity and various loans from the Nigerian Government and other investors.

Compared with this the Fiat plant will cost Naira 42.5m, the Steyr one Naira 45m and the Daimler-Benz factory Naira 50m.

There is, on the face of it, potential for European component groups to get some of the action by moving in to support the manufacturing groups.

Some have been in Nigeria for many years already. Dunlop of the UK and Michelin of France have been making tyres for example and just after the Leyland Nigeria plant was opened Ferodo of the UK, the Turner and Newall subsidiary, brought a £2.5m brake lining factory on stream.

And Pilkington owns 60 per cent of a company which plans by 1980 to have in operation a toughened and laminated automotive glass plant on a site near Leyland Nigeria in Ibadan.

Significantly, both Turner and Newall, through its highly-profitable building materials manufacturing operations, and Pilkington, via Triplex Nigeria, have long experience of the country and the way commercial life is carried out there.

However, there are many uncertainties which must make potential newcomers wary. Not the least of these is the forthcoming general election in October at which stage the current military government will hand back political control to civilian politicians.

Component companies will also want to see just how much protection will be given to indigenous truck manufacturers now that their plants are coming on stream.

Leyland Nigeria has bravely pushed ahead and just about hit the target start-up date set when it won its contract. Mercedes has taken a more cautious approach, perhaps to see what will happen when "made in Nigeria" Leyland trucks reach the local market.

There might be customer resistance even though the Government is urging people to "buy Nigerian." On the cars side, for example, there is a widespread feeling, justified or not, that the locally-made Volkswagens are not up to the standard of the imported ones. So it will be some time before it can be established whether Leyland Nigeria will be able to sell all the trucks it will make and whether the dog that died did not die in vain.

ANT & MACHINERY SALES

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- G MILLS
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 - in x 9in wide variable speed High Mill. Telex 336414
 - in wide fixed speed Two High Mill, n x 20in wide Four High Mill.
 - in H/P Two High Reversing Mill. 0902 42541/2/3
 - in wide fixed speed Two High Mill. Telex 336414
 - in wide fixed speed Two High Mill. 0902 42541/2/3
 - Telex 336414
- T-TO-LENGTH max. capacity mm 2 mm x 7 tonnes coil fully cut and in excellent condition. 0902 42541/2/3
- LATTEN AND CUT-TO-LENGTH LINE .M. Max. capacity 750 mm x 3 mm. 0902 42541/2/3
- NORTON 18in WIDE CUT-TO-TH LINE. Max capacity 15in x 10 s.w.e. Telex 336414
- STAND WIRE FLATTENING AND ROLLING LINE, 10in x 8in rolls x per roll stand. Complete with edging urk'n head, flaking and fixed recoller, igne, etc. Variable line speed, ft/min and 0/1.500 ft/min. 0902 42541/2/3
- G LINES (2) 300 mm and 500 mm ty. 0902 42541/2/3
- ID TUBE REELING & STRAIGHTENING LINE by Platt. Max. capacity 2in Bar tube. Telex 336414
- (400 mm) IN LINE, NON-SLIP WIRE VING machine in excellent condition, 0 ft/in variable speed, 10 h.p. per (1968). 0902 42541/2/3
- CLIP (22in x 25 h.p.) IN LINE, SLIP VARIABLE SPEED WIRE VING MACHINE by Marshall Richards. M54 WIRE DRAWING MACHINES, ft/min with spoolers by Marshall. 0902 42541/2/3
- 50 ft/min SLIP TYPE ROD DRAWING LINE equipped with 3 speed 200 h.p., 20in. Horizontal Draw Blocks 22in x 1 Collecting Block and 1,000 lb w. (Max. Inlet 9 mm finishing down mm-copper and aluminium). 0902 42541/2/3
- 17 ROLL FLATTENING AND LING MACHINES, 20in, 36in, 59in 2in wide. Telex 336414
- ULIC SCRAP BALING PRESS 40in and Platt, 85 ton main ram ire. 0902 42541/2/3
- 400R CINCINNATI PLATE SHEAR, capacity 1,250 mm x 25 mm M.S. Plate, etc with full range of spares. Telex 336414
- CEYP SHEAR, max. capacity 50 mm x 75 mm x 35 mm bar, 400 mm x 10 mm spare shear blade). 0902 42541/2/3
- ILLY AUTOMATED COLD SAW able & Lund with batch control. Telex 336414
- MASSEY FORGING HAMMER—natic single blow. 0902 42541/2/3
- HORIZONTAL BULL BLOCK rmer Norton 75 H/P variable drive. 0902 42541/2/3
- PEED REVERSING ROLLING MILL ped with 20in dia. x 30in wide rolls. recollers and 350 h.p. drive). Telex 336414
- CKERHOFF 100 KW VACUUM TREATMENT FURNACE complete. 4 cooling station, vacuum pump and arature control cabinet. 0902 42541/2/3
- ON HYDRAULIC PRESS. Upstroke. 01-928 3131
- FORGING MACHINE 4in dia. 750 ton. 01-928 3131
- IAN 1 1/2 6SP AUTOMATIC. Reconditioned. 01-928 3131
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- IAN 2 1/2 6SP AUTOMATIC. Reconditioned. 01-928 3131
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- ER JIG BORER, very accurate. 01-928 3131
- JN CLEARING D A PRESS Bed 180" x 96". 01-928 3131
- N VICKERS CLEARING PRESS. Telex 261771
- N SCHULER HIGH SPEED PRESS 200 spm. 01-928 3131
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- EN GRINDER 84" x 24" magnetic chuck. 01-928 3131
- OPY LATHE 36" dia x 50". Reconditioned. 01-928 3131
- R COPY LATHE TYPE 18/150. 01-928 3131
- IAN TURRET PRESS TYPE BRA/41 as new 01-928 3131
- IT INTERNAL GRINDER 60" dia. Excellent. 01-928 3131
- INISH BARRELLING UNIT 36 cu.ft. rub. lined. 01-928 3131
- IEUVE LATHE Model 725 25" dia. x 39". Excel. 01-829 3131
- NAL COLD HEADERS 1 1/2" & 1" dia. recon. 01-928 3131
- N DEEP DRAWING PRESS. 01-928 3131
- JOR HEAVY DUTY LATHE 38 dia. x 10 ft. 01-928 3131
- NNATI No. 3 HORIZONTAL MILL. 01-928 3131
- CENTRE LATHE, 26" dia. x 14 ft. 01-928 3131
- R & COLMAN 16-16 HOBBER, as new. 01-928 3131
- MOND COPY LATHE 8" 6" B/C. Recond. 01-928 3131

COMPANY NOTICES

DAIWA SEIKO INC.
NOTICE TO SHAREHOLDERS
NOTICE IS HEREBY GIVEN that further to the Notice of 21st November, 1978, determining 20th holders of a share of Ordinary Shares of Common Stock of this Company will be closed from 1st to 14th May 1979, both dates inclusive. A. G. COLES, Secretary, Victoria Street, London SW11, 22 March 1979.

JAMES WALKER GOLDSMITH AND SILVERSMITH LIMITED
NOTICE IS HEREBY GIVEN that the Transfer Books of the Ordinary and Voting Ordinary Shares will be closed from 1st to 14th May 1979, both dates inclusive, for payment of an interim dividend on 27th April. J. J. CUSHINE, Secretary, 22, Market Street, London WC2E 9BT.

UKUSA WESTBOUND RATE
NOTICE TO SHIPPERS AND CONSIGNEES
INLAND RATES/CHARGES IN ENGLAND, SCOTLAND AND WALES
The member lines of the UKUSA Gulf Westbound Rate Agreement, UKUSA hereby inform shippers and consignees that as a result of increases incurred in operating costs from sources beyond their control or influence, the current inland rates and charges applicable when they arrange inland transport in or UK to shippers/consignees request are no longer commensurate and accordingly upward revision has been deemed necessary. Therefore, effective 16th April 1979, inland rates and charges are to be increased by 7.5 per cent. Details of revised rates and charges may be obtained from any of the undermentioned offices.
ATLANTIC CARGO SERVICES AS. COMBI LTD.
THOS & LAS HARRISON LTD.
SEA-LAND SERVICE INC.
UKUSA WESTBOUND RATE AGREEMENT.
Cunard Building, Liverpool L3 1BS, England.

DAVIES & METCALFE LTD.
NOTICE IS HEREBY GIVEN that the TRANSFER BOOKS of the Company will be closed from 1st to 14th May 1979 to 6th April 1979 both dates inclusive. A. G. COLES, Secretary, 22, Market Street, London SW11, 22 March 1979.

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CITY OF LONDON ART EXHIBITION. London, S.W.1. 10-5pm, 10-5pm, March 23, Adm. free.

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line with prevalent market conditions and specific client needs, we manage r participate in selective international loans arranged either on a fixed-interest basis or as a roll-over credit facility for borrowers requiring a flexible choice of currencies or maturities. Complementing our diversified Eurocredit capabilities in Luxembourg, we are also active in money market and foreign exchange dealing.

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81, Roosevelt - P.O. Box 826 - Luxembourg-Ville - Tel.: 475891-4
Tel.: 475315 (Dealers) - Telex: 1791, 1972 (Dealers), 1793 (Credits)

EUROBONDS

The Association of International Bond Dealers Quotations and Yields appears monthly in the Financial Times. It will be published in an eight-page format on the following dates in the remainder of 1979:

April	10	August	13
May	14	September	10
June	12	October	15
July	9	November	12
		December	10

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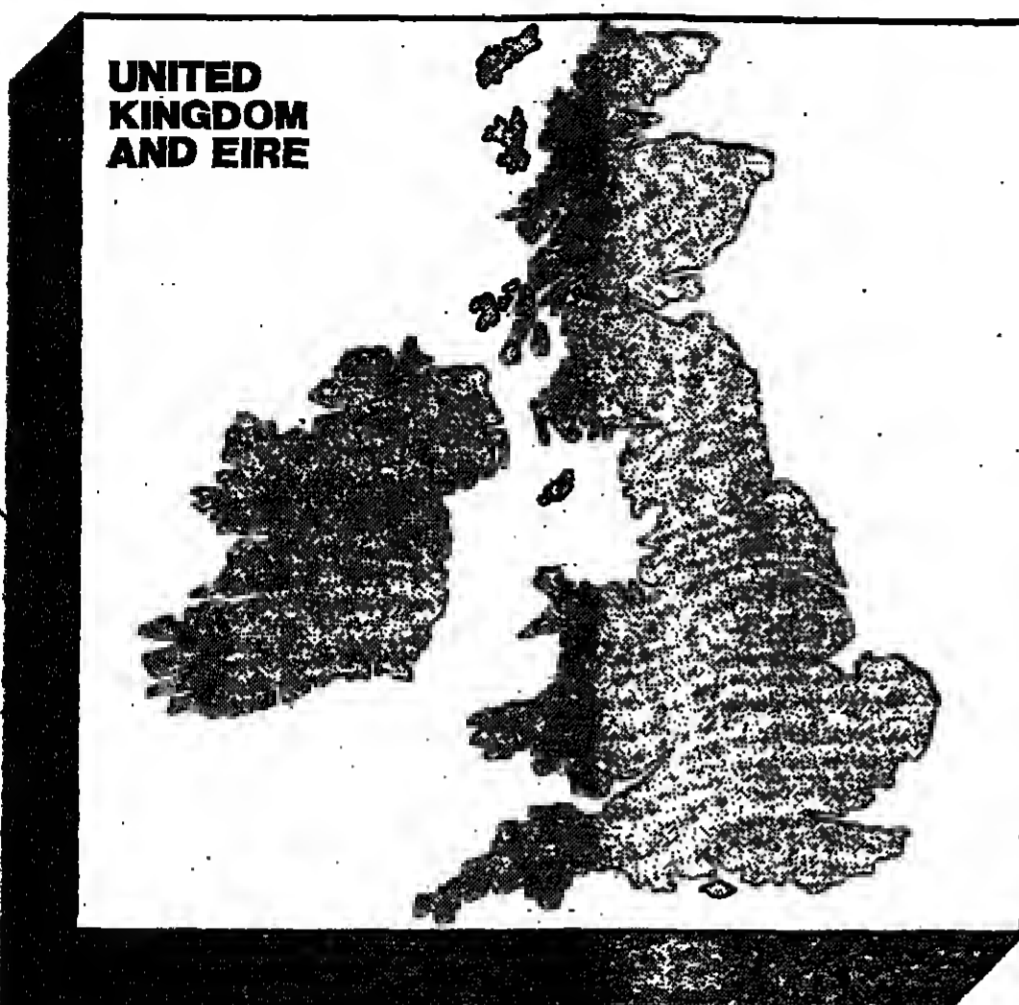
The art of the calligrapher has always made him a highly esteemed figure in Japan. Today the young still gather at his feet. Such a willingness to learn continues to colour all aspects of Japanese life. And nowhere more so than in Japan Air Lines and our training facilities. The six-month training of our hostesses, considerably longer than any other airline, is just one example. But one that helps explain why the service they provide already persuades more Europeans to fly JAL to Japan than any other airline.



JAPAN AIR LINES
We never forget how important you are.

There is a pride in the size, success and the capability of the Group...which is to be seen all over the world, wherever we are active."

Robert Leigh-Pemberton, Chairman.

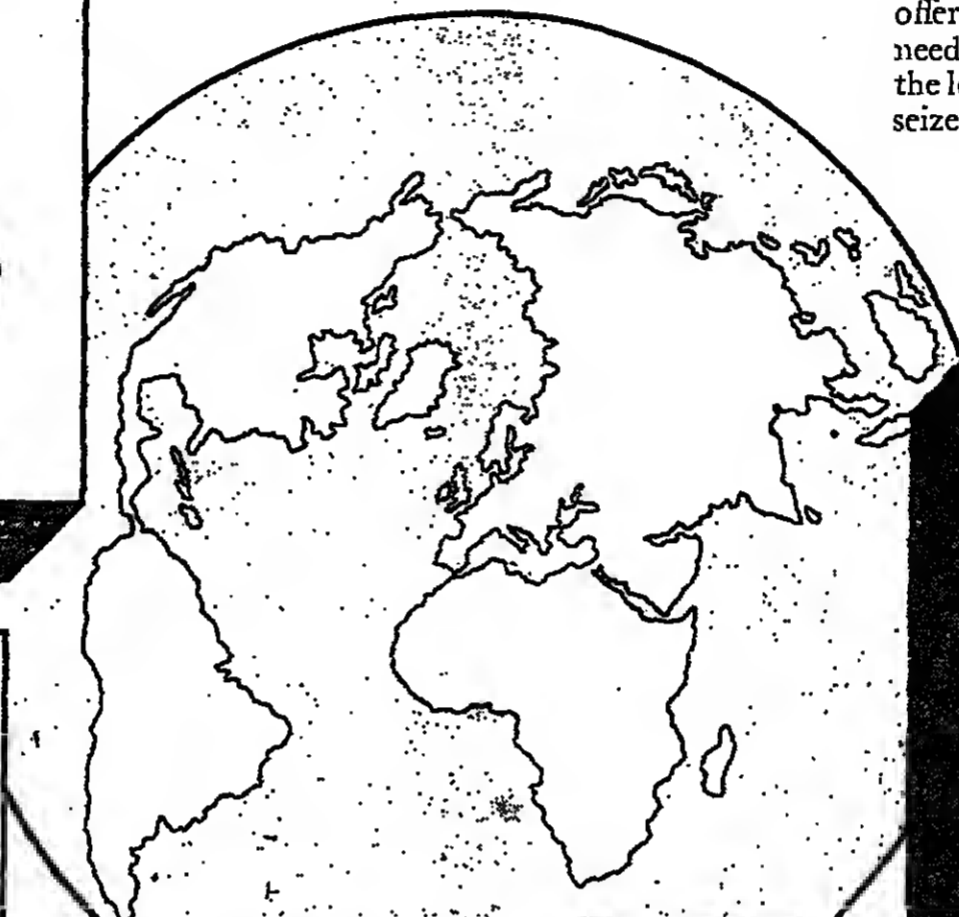


The 1978 results of our Domestic Banking Division, which showed a highly satisfactory increase of 35% on 1977, owed little to the impact of interest rates which on average were only marginally higher than in 1977. We saw a significant increase in resources and, despite the fact that demand from industry for

borrowing has been generally subdued, there have been increases in agreed facilities for use in the future.

Related Banking Services Division which provides a wide range of services designed to complement the traditional functions associated with the Bank achieved a 14% increase in its contribution to Group profits.

Economic and political uncertainties have already clouded the business outlook for 1979 in the UK. But we offer a very competitive range of services well suited to the needs of the commercial and personal customer and with the level of resources now devoted to marketing we can seize any opportunities which may develop.



The major development in the international field during the year, was the agreement in principle to purchase 75.1 per cent of the share capital of the National Bank of North America (NBNA). The definitive contract for the purchase was signed last August but some of the regulatory approvals which are necessary, before the acquisition can be finalised, are still awaited.

This acquisition would fulfil the Group's long-standing wish to establish a greater presence in the United States compatible with our standing as a leading provider of international banking and financial services.



Most of our operations in Europe are conducted through subsidiary or associated banks; our subsidiaries all contributed improved figures.

International Westminster Bank, through which a major part of our Eurocurrency lending is channelled, recorded a 30 per cent rise in pre-tax profit to £43.8 million in 1978, in spite of official restraints and subdued trading conditions which affected our branch operations in Belgium and France.



National Westminster has further strengthened its representation in Hong Kong and Singapore and a new representative office was opened in Melbourne in 1978.

Plans for the future include further expansion of our presence in Australia and the establishment of a representative office in India.

Salient Points from the Chairman's Statement to shareholders

☐ The 25% increase in pre-tax profit derives principally from significant growth in the level of the Group's business and a further improvement in bad debt experience.

☐ Substantial growth has resulted from the demands for aerospace finance and, as we anticipated last year, from the development of energy and natural resources worldwide. We have continued to give high priority to the finance of UK exports, with ECGD-backed foreign currency facilities prominent.

☐ 1978 saw the completion of two of our three major building projects: the new Coutts HQ, and the management services centre at Goodmans Fields.

☐ The Bank's Social Policy Committee continues to meet regularly under my Chairmanship to review issues of social importance and to examine ways in which we can help to improve the quality of life of the community of which we are a part.

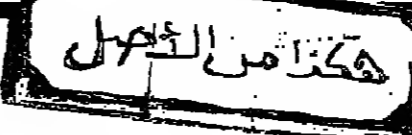
☐ We look forward to making a significant contribution to greater economic prosperity, both at home and around the world.

☐ Keen general interest continues to be shown in small businesses and the Bank, which has a strong awareness of the importance of this sector to its overall business, has introduced some pilot projects to see if they identify further needs in this significant area of the economy.

Figures taken from the Group's Accounts 1978

Ordinary share capital	£228 million
Reserves	£1,085 million
Current, deposit and other accounts	£20,228 million
Advances	£14,068 million
Group profit after allocation to staff profit-sharing	£297 million
Tax	£112 million
Retained profit	£153 million

Copies of the Report and Accounts, which include the Chairman's Statement, may be obtained from the Secretary's Office, National Westminster Bank Limited, 41 Lollibury, London EC2P 2BP.



OFFSHORE AND OVERSEAS FUNDS

Table listing various offshore and overseas funds with columns for fund name, manager, and performance metrics.

Table listing various investment funds, including Provincial Life Inv. Co. Ltd., MIA Unit Trust Mgmt. Ltd., and others, with columns for fund name, manager, and performance metrics.

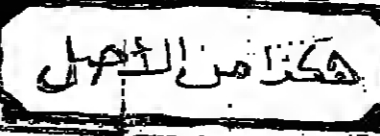
INSURANCE AND PROPERTY BONDS

Table listing various insurance and property bond funds, including Abbey Life Assurance Co. Ltd., Crown Life Assurance Co., and others, with columns for fund name, manager, and performance metrics.

AUTHORISED UNIT TRUSTS

Table listing various authorized unit trusts, including T.M. Mgrs. (a), Friends Provident Unit Tr. Mgrs., and others, with columns for fund name, manager, and performance metrics.

NOTES: Funds do not include a premium, except where indicated...



DUSTRIALS—Continued

Table of industrial stocks including companies like British Petroleum, Shell, and ICI, with columns for stock name, price, and other financial metrics.

INSURANCE—Continued

Table of insurance stocks including companies like Lloyds, Prudential, and Sun Life, with columns for stock name, price, and other financial metrics.

PROPERTY—Continued

Table of property stocks including companies like Estate & Agency, and various real estate investment trusts, with columns for stock name, price, and other financial metrics.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like British Venture, and various asset management funds, with columns for stock name, price, and other financial metrics.

FINANCE, LAND—Continued

Table of finance and land stocks including companies like Lloyds Bank, and various financial institutions, with columns for stock name, price, and other financial metrics.

Advertisement for SANWA BANK, Tokyo, Japan, featuring the slogan 'Serving the world with financial expertise.' and the bank's name in large letters.

MINES—Continued

Table of mining stocks including companies like Anglo American, De Beers, and various metal mines, with columns for stock name, price, and other financial metrics.

TINS

Table of tin stocks including companies like Anglo Tin Mines and various tin mining operations, with columns for stock name, price, and other financial metrics.

COPPER

Table of copper stocks including companies like Anglo American and various copper mining operations, with columns for stock name, price, and other financial metrics.

MISCELLANEOUS

Table of miscellaneous stocks including companies like Anglo American and various other financial and industrial entities, with columns for stock name, price, and other financial metrics.

NOTES

Notes section containing various financial notices, including information about interest rates, dividends, and company announcements.

REGIONAL MARKETS

Table of regional market data including stock prices and financial metrics for various international markets.

DIAMOND AND PLATINUM

Table of diamond and platinum prices and market data, including prices for various types of diamonds and platinum bars.

INSURANCE

Table of insurance stocks including companies like Lloyds, Prudential, and Sun Life, with columns for stock name, price, and other financial metrics.

PROPERTY

Table of property stocks including companies like Estate & Agency, and various real estate investment trusts, with columns for stock name, price, and other financial metrics.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including companies like British Venture, and various asset management funds, with columns for stock name, price, and other financial metrics.

FINANCE, LAND, ETC.

Table of finance, land, and other stocks including companies like Lloyds Bank, and various financial institutions, with columns for stock name, price, and other financial metrics.

FINANCE

Table of finance stocks including companies like Lloyds Bank, and various financial institutions, with columns for stock name, price, and other financial metrics.

OPTIONS

Table of options and 3-month call rates, including prices for various call options and interest rate derivatives.

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Mulder says Vorster lied over secrets

BY QUENTIN PEEL IN JOHANNESBURG

DR. CONNIE MULDER, former South African Minister of Information, broke his silence yesterday and accused Mr. John Vorster, the State President, and Senator Owen Horwood, Minister of Finance, of lying about their involvement in the South African Information Department scandal.

Dr. Mulder's intervention has precipitated the most serious political crisis for the Government since the first details of secret Information Department projects, including alleged massive mispending of State funds and bribery in foreign countries, were disclosed last year.

It coincides with an attempt to be launched in Parliament today by the official Opposition to impeach Mr. Vorster for his part in the scandal.

Political observers here believe that the resignation of Mr. Vorster, who became State President after resigning as Prime Minister last September, and the resignation of the National Party Government, have for the first time become real possibilities.

Dr. Mulder's statement, made in spite of a promise last week to withdraw from active politics, calls into question the very issue on which Mr. P. W. Botha, the Prime Minister, has promised to resign: whether any member of his present Cabinet knew of the secret State funding of the pro-Government newspaper, The Citizen, before last September, and whether any Cabinet member knew of irregularities within the Information Department before that date.

In a handwritten statement given to Rapport, the only pro-Government Afrikaans Sunday newspaper, Dr. Mulder insisted that Senator Horwood was aware of the State funding of the Citizen. He was also with Dr. Mulder and Mr. Vorster, a member of an unofficial three-man Cabinet committee responsible for evaluating the Department's secret projects, and reviewing their progress, he said.

'Knew in 1975'

Dr. Mulder maintained that Mr. Vorster was aware of the plans for a State-funded English language newspaper, which became the Citizen, as early as December 1975, although the State President said last week that he first knew of it in August, 1977.

There was no immediate substantive response last night to Dr. Mulder's challenge from Mr. Vorster. Mr. Botha or Mr. Horwood, Mr. Botha simply said, still investigating the activities of the Information Department and the irregularities involved, had been instructed to report on Cabinet involvement by the end of the week.

France urged by OECD to expand economy

BY ROBERT MALTHEINER IN PARIS

THE FRENCH Government is advised today that it should consider selective reflationary action to stimulate economic growth, which might fall below the official targets for 1979.

French official growth forecasts are again too optimistic according to the secretariat of the Organisation for Economic Co-operation and Development.

Coming amid growing industrial unrest, and only three days after the massive march by steel workers in Paris, the report on the French economy might seriously embarrass M. Raymond Barre, the Prime Minister.

M. Barre has adhered to restrictive economic policies on the grounds that inflation has not been overcome and that the progressive improvement in the trade balance over the past two years is still fragile.

However, he has come under pressure from the trade unions and the left-wing Opposition to take expansionary measures, which would reduce unemployment.

Although the OECD secretariat recognises that high inflation is still a big obstacle and that economic policy must remain cautious, it is significantly less optimistic than the French Government about economic prospects this year. Its pessimistic forecast last year proved correct.

Economic growth in 1979 may be closer to 3 per cent than the 3.7 to 4 per cent forecast by the French authorities, which would again be lower than the growth of productive potential.

As a result, the labour market might further deteriorate, particularly since the Government's industrial reconstruction policies will lead to considerable job-shedding.

For this year as a whole, the jobless total, now 1.35m, might increase by 150,000, the OECD says.

If the forecast of lower growth is borne out and the year-on-year inflation rate fell from last year's 3.7 per cent to about 2.5 per cent this year, as predicted by the OECD and the French authorities, the secretariat considers that demand management policy might be made "slightly more expansionary."

Too slow growth would also damage companies' cash flow, with the risk that investment would be curbed and the present industrial conversion impeded, the report states.

Economic activity might be stimulated by a more dynamic fiscal policy and growth in public expenditure designed particularly to increase investment. Although private industrial investment might grow by about 4 per cent in volume this year and public investment by 5 per cent, the OECD singles out home building as a sector that remains depressed and that might be stimulated.

The report also advocates selective stimulatory action in goods and services, on the understanding that, once private-sector demand took over, the expansionary impulse from the public sector would be phased out.

Even if Gross Domestic Product were to rise by 4 per cent this year, that would not immediately cure the French economy's basic ills, the report emphasises. Although the rise in unemployment in the past few years is partly due to structural factors, the slow-down in growth is also very much responsible. Between 1973 and 1978, total employment fell by 150,000, whereas the labour force increased by 550,000 in spite of a reduction in immigration.

Poll fear may bring back ambulances

BY CHRISTIAN TYLER, LABOUR EDITOR

THE REMAINING industrial action in the hospitals and ambulance service is likely to be called off this week, partly because of the possibility of an early General Election.

But the tough line taken by the Government on Civil Service pay could prolong the civil servants' disruptive action.

Mr. Alan Fisher, general secretary of the National Union of Public Employees, will urge his national executive on Wednesday to give up the union's lone fight for health workers so that the Clegg commission on pay comparability can begin work on their claim for earnings comparable with the rest of industry.

He said yesterday that the political situation made it more urgent to get the study under way. If the Conservatives won an early election they might be tempted to "undermine" an inquiry but they could hardly do so against the full weight of the TUC if it had begun.

NUPE expects to be out-voted 12-4 at today's meeting of the hospital ancillaries' joint union negotiating committee. The other three unions have accepted the proposed 9 per cent, plus £1 a week "on account" of gains from the pay study.

A similar picture is building up for the ambulance men's national council on Thursday, when NUPE could be out-voted 10-8 or 11-9, depending on the result of a ballot among ambulance members of the Confederation of Health Service Employees.

Meanwhile Lord Peart, the Lord Privy Seal, will today be negotiating with the Civil Service unions over the timing of pay rises for 600,000 white-collar workers.

The Civil Service Department said yesterday that it would be in "sincere negotiation" despite reports that the Government has decided to be less generous about the timing than Lord Peart has recommended it should be.

Civil servants expect rises of between 26 and 36 per cent as a result of the findings of their long-established pay research unit. An attempt by the Government to spread pay rises over a longer period than one year would be "totally unacceptable," union leaders said yesterday.

Nurses' unions, which, like the civil servants, are working on an April settlement date, meet tomorrow. They have turned down a 9 per cent and "on-account" offer and some nurses are banning overtime and working to rule.

Confidence defeat would hit Budget plan

By Peter Riddell, Economics Correspondent

MR. DENIS HEALEY, the Chancellor of the Exchequer, faces a number of complications in framing even a minimum Budget if an early General Election becomes necessary after a Government defeat in Wednesday's confidence vote.

The options are wider than has so far been assumed. The main questions are whether personal income tax allowances should be changed, whether the White Paper on cash limits and Parliamentary expenditure estimates should be published, and how far Mr. Healey indicates what would have been in his Budget.

The working assumption is that if there is an election in late April or early May a short Finance Act will have to be passed before the dissolution of Parliament merely in order to renew annual taxes, mainly income and corporation tax, which would otherwise lapse on May 5.

The problem is in determining what is a no change or "care and maintenance" Budget. Under the 1977 Finance Act and its so-called Rooker/Wise amendment the personal allowances are automatically increased in line with the rate of retail price inflation in the previous calendar year unless Parliament decides otherwise.

Thus, an 8½ per cent increase in allowances—costing about £900m in 1979-80—would go ahead unless the short Finance Act contained an amendment. While this change is not a cut in taxes and merely represents a return to the real position of a year ago, it would be one of the few attractive parts of any Budget.

Dispute threatens £100m ore terminal

BY RAY PERMAN, SCOTTISH CORRESPONDENT

THE OPENING of the British Steel Corporation's £100m ore terminal at Hunsterton on the lower Clyde is threatened by a dispute over who will fill the new jobs it will create.

Trial shipments are due in the next month or so and an official opening by the Queen Mother is planned for June 5.

The terminal will be able to handle the transfer of ore from 300,000-tonnes bulk carriers to rail wagons for carriage to Ravenscraig, where £220m has been spent modernising the steel plant.

The corporation wants to offer the 100 jobs there to members of the Iron and Steel Trades Confederation, the largest steel industry union, made redundant from General Terminus Quay, Glasgow, and Glengarnock.

It has already sent 19 key personnel to Hoogovens, the Dutch steel complex, for two-week training courses using unloading and stacking machinery similar to that installed at Hunsterton.

But the Transport and General Workers' Union claims that the jobs at the ore terminal are new work and therefore should be filled by registered dock workers.

At the moment, there is a demarcation agreement between the transport union and the ISTC covering work at Glasgow, but attempts by the Clyde Port Authority which is responsible for the port at Hunsterton, to reach a similar agreement have so far failed.

Mr. James Gillian, Scottish docks group secretary of the union, said that he was prepared to stop work in all ports operated by the Clyde authority if the Hunsterton jobs were not designated as dock work.

He said: "We have lost many hundreds of dock jobs through voluntary severance over the last few years.

"Registered dockers are unemployed. We have got to stop somewhere and say 'enough is enough'.

"We have members who are trained in dock work, they can do these jobs. There is no way we are going to surrender this one."

The latest setback is only one of a number for British Steel at Hunsterton. The terminal itself is two years late in completion and is costing three times the original estimate.

Less pleasant

BY RAY PERMAN, SCOTTISH CORRESPONDENT

Moreover, even on the most favourable assumptions this would push public-sector borrowing above the £8.5m official ceiling, and leave until after the election the less pleasant revenue raising or expenditure cutting measures necessary to reduce borrowing.

Mr. Healey would probably choose to present a shortened economic statement on April 3 along with his no-change proposals. But it is unlikely that he would make a full Budget speech, as it would originally have been along with detailed projections in the Financial Statement and Budget Report (the Red Book).

The advanced state of Budget preparations increases, however, the chances of a short economic statement.

Administrative reasons connected with the start of the financial year next month may also mean that, whatever happens on Wednesday, the cash limits and spending estimates are made available. The pay and price assumptions for cash limits as a whole has already been indicated, but the size of individual blocks—required for regular control and monitoring of expenditure—should be published on Budget day.

Rail fares will rise again in September

BY IAN HARGREAVES, TRANSPORT CORRESPONDENT

BRITISH RAIL, buffeted by strike action and public spending limits, has decided to raise fares again in September.

The size of the increase, to be discussed by senior executives today, will not be known until within three months of the implementation date, by which time it must be submitted to the Prices Commission. Preliminary figures suggest a rise of between 7.5 and 12.5 per cent.

The decision to go for a second increase this year—fares rose by 9 per cent in January—is regarded as a psychological defeat by top railway officials.

They have striven to restrict themselves to a single annual increase in line with general inflation, to destroy memories of the disastrous 20-month period of 1975-76 when fares rose by 62.5 per cent and passenger volume fell by 4 per cent.

Passenger traffic has risen by over 6 per cent in the past two years and the Railways Board fears that it may kill this growth trend by increases in September.

Four main factors have led to the decision of the British Rail 1979 budget, which did not include provision for an autumn fares increase when formulated in November.

These are:

- Effects of the engine-drivers' official and unofficial one-day strikes early this year. The cost is put at £13.5m.
- Impact of tight cash limits, outlined in general terms by the Treasury in February, as has been calculated by BR equivalent to a £16m cut in the railways' passenger services grant, £331m last year.
- Estimated effects of this year's railway wages settlement, due next month, which seems certain to be well over the 5 per cent budgeted for.
- A £20m cut in the passenger services grant announced in 1977, but the first £10m instalment of which is due this year.

The effect of the Government's cash limits policy is still under negotiation, and it is not certain whether the Government is using a 5 per cent or a 9 per cent pay norm in calculating the limit.

More important, the outcome of the railway pay talks is far from clear, but officials fear that the award of a 5 per cent bonus to train drivers last Friday by the McCarthy tribunal has made matters much worse.

BR hoped to limit the increase to 5 per cent plus supplements related to reducing manning levels, but the McCarthy bonus is not related to higher productivity and is certain to be followed by a parity demand.

This, it is felt, could undermine the board's position at a crucial moment in its manpower strategy, which is believed to involve buying out about 30,000 jobs in the next three years through a process of natural wastage.

British Rail's 1978 financial results are due to be published next month. They will show that the Board met its target for the freight business to break even, and that for the second year in succession it kept well within the Government's grant ceiling for the passenger business.

Weather

UK TODAY
RATHER cold, sunny intervals and wintry showers.
London, S.E., E., Cent. S. England
Becoming drier, sunny intervals and scattered showers.
Max. 7C (45F).
N. and W. England, Channel, Isle of Man, S.W., N.W. and N.E. Scotland, Orkney, Shetland

Cloudy, sunny intervals, scattered wintry showers. Max. 3C (37F).
Isle of Man, S.W., N.W. and Cent. Scotland, Cent. Highlands, N. Ireland
Sunny intervals becoming cloudy. Occasional sleet or snow later. Max. 2C (36F).
Outlook: Wintry outbreaks, colder with some night frosts.

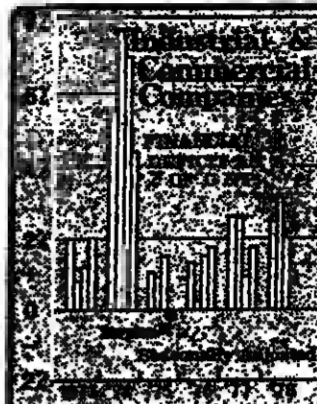
WORLDWIDE TEMPERATURES

Yday	Today	London	Paris	Rome	Moscow	Delhi	Calcutta	Manila	Bombay	Colombo	Delhi	Calcutta	Manila	Bombay	Colombo	Delhi	Calcutta	Manila	Bombay	Colombo																			
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THE LEX COLUMN

ECI: time to add up the results

BY ROBERT MALTHEINER IN PARIS



EQUITY CAPITAL for Industry has been repeatedly described by its chairman, Lord Plowden, and by the investing institutions which backed it, as an "experiment." It was set up in 1976 to discover if there was a need for a provider of equity finance for viable companies which could not readily raise new capital from the usual market sources.

As an experiment it has succeeded in establishing a conclusion. ECI's record shows that the need for its services, as originally defined, is currently small. Endowed with £41m in capital (after initial plans for £500m) it has succeeded in committing only £12m to seven companies in a little over two years. This portfolio has involved it in one disaster, Bond Worth, and another investment, Britains, has had a subsidiary go into receivership and its shares suspended. The experiment could now be honourably coded.

A management consultant's report, completed last autumn, showed that ECI remained largely unknown to the smaller quoted companies. From now on ECI will be positively marketing its services. Its catchment area remains unchanged, but ECI is now offering more sophisticated combinations of debt and equity. The experiment, says Mr. Barrett, can now really get started.

There were those, of course, the Bank of England, among them, who promoted ECI in 1975 as something rather more aggressive than a financial safety net. It was to be the private sector's answer to the National Enterprise Board, which has since been variously challenging and relieving the City and industry with a welter of investments, large and small, commercial and not so commercial.

not envisaged in the original prospectus, strange as this may seem. The assumption then was that cash-hungry companies would seek out ECI.

The rights issue was dead as a method of raising capital at that time. Though it has since revived, companies—apart from a burst of activity in 1975 and 1976—have shown little interest in raising equity finance. Last year rights issues totalled £500m of which about £50m were made by the smaller quoted companies within ECI's catchment area. Meanwhile companies raised some £2,500m through off-balance-sheet financing like leasing and factoring, and a sum of the same order through borrowing from banks.

Although ECI has been allotted a marginal role in what appears for the moment to be a marginal form of financing, Mr. Alvin Barrett, chief executive, has persuaded his backers to allow ECI's move into "phase two" of its existence. The big change is that ECI's executives are going to go out and look for business—something which was

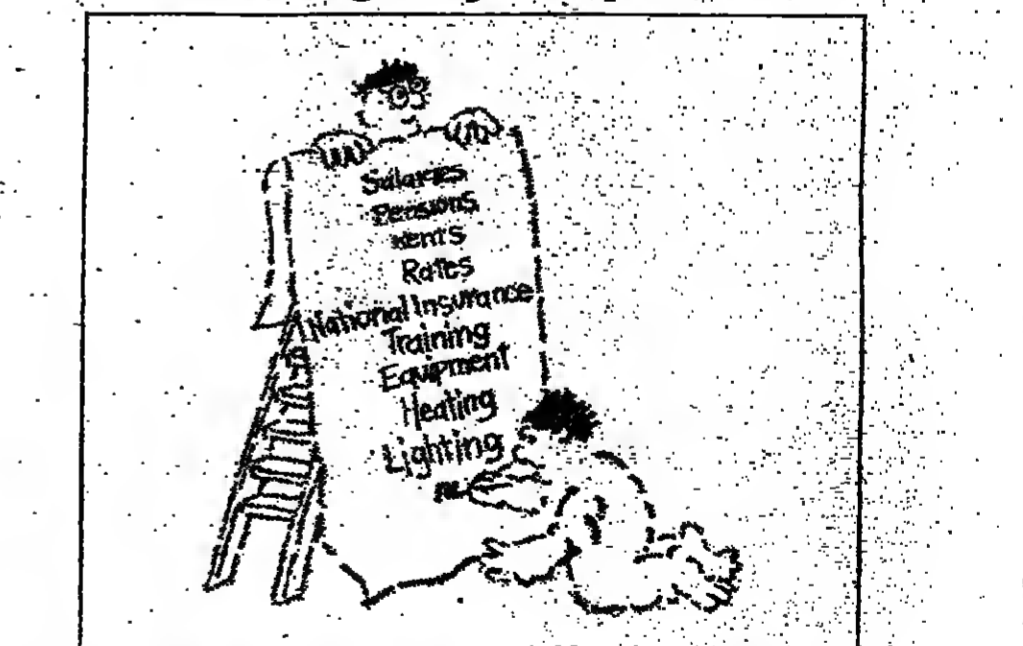
Quoted companies

But to counter the NEB would have required a far more forceful attitude by ECI's sponsors than they have ever been able to muster. It is clear that part of the problem today of the ECI executive is that the Board of directors is rather too august. These institutional leaders certainly conferred prestige upon ECI in its early days, but they now seem too aloof from the problems and decisions which the executive must face. The "equity gap" was pivotal in theory but has proved elusive in practice.

The ECI executive does not, in any case, have the messianic approach of the NEB, which the

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